



## Discussion of Proposed Updates to Board Policies

Board of Directors | Item 6  
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## Policy and Bylaw Changes to Address Requests from Board Chair and Executive Committee

- Themes
  - Provision proposed to provide Board compensation for virtual participation in meetings when in-person attendance is not possible
  - Updates made to focus and elevate work of policy advisory committees to help inform Board decisions
- Documents Affected
  - Bylaws
  - Board Policy No. 001

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# PAC and Working Group Refresh Project

## Why?

- Community, stakeholder and expert input is critical to SANDAG's success.
- WG and PAC meetings are expensive (both for SANDAG and members) and should be focused on their unique role.

## Research

- 120 stakeholders
  - Board input: survey + discussion
  - PAC and WG chair and staff liaison interviews
  - SANDAG staff leadership interviews
  - PAC and WG member survey
  - Document review and peer organization

## Key Themes

- All work should tie to SANDAG mandates and priorities.
- Everyone wants their time used efficiently.
- More and clearer communication across groups is needed.
- Not all topics or stakeholders have a venue.
- SANDAG has many other channels for getting the input it needs, but they don't have the visibility and prestige of WGs or clear expectations/standards (yet).

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# Proposal: Policy Advisory Committees

## Executive Committee

- **Expand scope** to include key areas requiring deeper discussion before Board action: risk management, strategic planning, retention and succession planning, corrective action plan activities, budget and funding strategies, and direct services/operations.

## Transportation Committee

- Provide more opportunities for **strategic, future-oriented discussion** in addition to project approvals.
- Deliver project progress **updates in writing**, outside of meetings, to reserve meeting time for higher-level issues.

## Regional Planning Committee

- Re-establish RPC as a **fully engaged Policy Advisory Committee**, parallel in role to the Transportation Committee, focused on land use, housing, and climate resilience.
- Adjust **meeting frequency** to align with SANDAG's annual work plan, with quarterly meetings recommended for 2026.

## Borders Committee

- Re-establish Borders Committee as a **fully engaged Policy Advisory Committee**, transitioning to **quarterly strategic discussions** focused on accomplishments, upcoming priorities, and cross-regional needs/input.



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## Policy Related to Doing Business with SANDAG

- Themes
  - Provisions proposed to improve level of ethics, fairness, and transparency in processes associated with event sponsorships
- Policy Affected
  - Policy 005 Sponsorship of Events

## Policies Impacted by Federal Administration Changes

- Themes:
  - New and rescinded federal Executive Orders, court decisions, and guidance call for modifications to language regarding protected classes and Disadvantaged Business Enterprises Program
  - Updated discrimination complaint procedures to align with requests from federal and state agencies
- Policies Affected:
  - Policy 007 EEO and DBE Programs
  - Policy 009 Discrimination Complaint Procedures
  - Policy 25 Public Participation Plan

## Policy Related to Legal Counsel Roles

- Themes
  - Roles and reporting requirements for General Counsel and Board Legal Counsel positions described
  - Clarification proposed to allow CEO to settle claims if settlement amount is \$50,000 or less
- Policy Affected
  - Policy 008 Legal Matters




## Policies Related to Capital Projects

- Themes:
  - Updated to reflect changes to statutes and guidance and minimize need for further future updates based on statutory changes
  - Clarifications proposed regarding sources of law and guidance used by SANDAG for property acquisition and utility relocation work
- Policies Affected:
  - Policy 021 Acquisition of Real Property Interests and Relocation Assistance
  - Policy 022 Utility Agreements and Relocation

## Policies Related to the Agency's Finances

- Themes:
  - Updated references to financial planning document names and toll road name
  - Updated timing of financial reporting to align with current reporting method for Board
- Policies Affected:
  - Policy 037 Debt Policy [SANDAG vs. RTC]
  - Policy 038 State Route 125 Toll Policy

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