

Implementation of TPA Recommendations Progress Update Matrix - In-Progress

TPA Year	Item No.	Audit Recommendation	Priority	Status	Staff Lead	FY 2025 Q3 Updates	New Quarterly Updates	Next Steps	Target Completion Dates
2018	3	Regularly track and report on the TransNet Program's financial capacity to complete projects and programs by implementing the following: a. Establishing a formal structured protocol to review funding sources and uses occurring in the last 10 to 20 years of the TransNet Extension Program to identify potential capacity and revenue constraints that would impact the ability to complete the major corridor projects by 2048 and assess options such as delaying projects, eliminating projects, or reducing scope as warranted. This capacity assessment should be formally revisited on a regular basis, so that decision makers are aware of periods in which the agency may have to consider delaying projects or reducing project scope as needed.	High	IN PROGRESS	Michelle Smith	Staff will be presenting the TransNet Program Update to the Board at the Board Retreat on May1-2, 2025.	Staff is planning to present the POF to the ITOC at their September 2025 meeting. Staff presented the Major Corridor POF to the Board at their Board Retreat in May 2025, noting assumed remaining costs, estimated revenue and funding gap. Staff presented timing of available funding and discussed the need to prioritize projects with near term impact, and potentially delay or eliminate projects which no longer meet regional goals.	Major Corridor POF presentation is scheduled to go to ITOC in September 2025. The capacity analysis will also be completed and presented following the approval of each regional plan.	12/31/2025 5/2/2025
2018	5	Establish a comprehensive performance framework by implementing the following: a. Setting targets to measure TransNet performance against the TransNet Extension Ordinance goals in-line with federally mandated deadlines or at a faster pace. At a minimum, some narrative could accompany performance reporting to help others understand whether data and results were favorable or unfavorable.	Critical	IN PROGRESS	Connor Vaughns	SANDAG staff has been collaborating with Caltrans staff to gather data related to projects along the state highway funded with TransNet funds and provide updates on the TransNet Dashboard related to safety and corridor improvements.	Worked with both Caltrans and SANDAG staff to refine framework for compiling the data. SANDAG staff completed the framework early August 2025 and it was sent to Caltrans for data collection on August 8, 2025.	Work with Caltrans to see if data can be compiled that best displays the goals of the TransNet Ordinance. Additionally, staff will be seeking input from ITOC in its September meeting to discuss what will be next steps if the data can or cannot be collected to address this recommendation.	12/31/2025 5/31/2025
2018	5	Establish a comprehensive performance framework by implementing the following: b. Capturing performance outcome data related to safety metrics, pavement condition, and bridge condition for highways, local roadways, and bicycle (bike) and pedestrian modes. 1. Use the California Highway Patrols' Statewide Integrated Traffic Records System (SWITRS) to measure and monitor safety statistics—both for motorized and non-motorized fatalities and serious injuries—especially against the new safety targets developed by Caltrans and adopted by SANDAG. 2. Track and report highway pavement and bridge condition available from Caltrans on the SANDAG website or provide a hyperlink to where that information is available for taxpayers. Additionally, work with Caltrans to determine if bridge and pavement data can be isolated for San Diego County from the Imperial County data contained within the Caltrans District 11 reported data. 3. Track and report on local jurisdiction pavement condition by requiring local jurisdictions to provide pavement condition index data as soon as pavement condition surveys are performed and results become available. 4. Obtain and use private sector data to analyze congestion and delay on local streets and roads or evaluate status of Caltrans' Performance Measurement System (PeMS) to capture road performance including level of coverage of detection.	Critical	IN PROGRESS	Samual Sanford	5b1 - Complete 5b2 - Complete 5b3 - Discussions on TransNet amendment to include requiring pavement data collection to support regional efforts have not advanced. 5b4 - Complete	5b1 - Complete 5b2 - Complete 5b3 - Working group discussion is being scheduled for fall 2025 to establish next steps for this item. 5b4 - Complete	5b3: Staff will continue to support TransNet Ordinance update discussions and recommend inclusion of local roadway pavement data.	12/31/2025 7/1/2025
2018	5	Establish a comprehensive performance framework by implementing the following: d. Providing regular performance monitoring reports that consider past performance in relation to TransNet goals through quarterly updates to the SANDAG Board and committees, annual public reports on the status of TransNet, and website postings.	High	IN PROGRESS	Connor Vaughns	Production of the 2024 State of the Commute was kicked off including the collection of available data, documenting changes to data schema and quality, establishing timeline for the release of data assets, and processing available data to be uploaded to the open data portal. Next steps include the completion of the report and publishing.	2024 State of the Commute was published in June and presented to both ITOC and TC in summer of 2025.	Next quarter being process for 2025 State of the Commute. Work with Staff will be seeking input from ITOC in its September meeting to discuss what will be next steps data is not released on a frequent basis to provide quarterly update to address this recommendation.	10/31/2025 8/31/2025
2018	7	Enhance the Story Map tool, TransNet project status listing (shown in Appendix A), or develop a different tool to capture project output details and track TransNet accomplishments over time by implementing the following: b. Building upon planned output data currently captured through the Regional Transportation Improvement Program's automated ProjectTrak database and reported in the Annual Output and Outcome report by reconciling those planned outputs with actual accomplishments. Consider requiring local jurisdictions to provide a closeout report with updated, actual data as projects are completed.	High	IN PROGRESS	Richard Radcliffe	Access to the test environment within the new platform was provided in June 2025. Testing by key users is underway, with regular implementation coordination meetings scheduled with key SANDAG staff. Training of SANDAG users is expected to begin in Q3 2025. Upgrade expected to be completed and go live in Q1 2026. Training of local agency users to begin in Q3 2026, so as to not interfere with the 2027 RTIP update cycle, which will begin in Q1 2026. Local agency staff will be provided with access as the training begins in Q3 2026. KPIs and improvements to data collection and analysis expected to follow implementation timeline.	Monthly implementation coordination meetings scheduled, and UAT environment testing underway. Working with vendor to identify/resolve any bugs or issues. Go live timeframe of Q1 2026 is still accurate. Training for SANDAG and Local Agency (Project Sponsor) staff to begin in Q2/Q3 2026.	Attend monthly implementation coordination meetings with vendor Eco Interactive for duration of upgrade implementation, including KPIs. Access test environment and plan training for SANDAG users. Identify bugs/issues encountered, and share with vendor, as well as any recommended functionality that should be implemented as part of the upgrade.	6/30/2026 11/28/2025
2018	12	Continue to monitor compliance with SANDAG Board Policy No. 031, Rule 21, until otherwise amended, by implementing the following: a. Following-up on the results from the SANDAG Board Policy No. 031, Rule 21 evaluation conducted by SANDAG in 2014: 1. Use results from SANDAG Board Policy No. 031, local Rule 21 review to make identified changes to the Ordinance definitions and follow-up on areas of noncompliance noted during the review. 2. Work with locals to determine a method to demonstrate compliance with SANDAG Board Policy No. 031, Rule 21. 3. Amend or establish a SANDAG Board Policy to require local jurisdictions to track and report on the number of bike and pedestrian facilities implemented using TransNet funds.	High	IN PROGRESS	Josh Clark	SANDAG Staff remain ready to advance recommended revisions to Board Policy No. 31's Rule #21 with the Mobility Working Group, Transportation Committee, and Board of Directors being mindful of the advantages of coordinating other revisions to amend Board Policy No. 31 simultaneously.	SANDAG Staff are completing the remaining project reviews for compliance and are ready to advance recommended revisions to Board Policy No. 31's Rule #21 with the Mobility Working Group, Transportation Committee, and Board of Directors being mindful of the advantages of coordinating other revisions to amend Board Policy No. 31 simultaneously. SANDAG staff will coordinate across the agency to ensure reporting and compliance is appropriately integrated.	SANDAG staff will share the outcomes from the Ordinance Amendments Subcommittee progress through 2024, the proposed amendments to the TransNet Ordinance will be brought to the Mobility Group, followed by ITOC and the Transportation Committee, then ultimately to the Board of Directors. SANDAG staff have discussed and will continue on next steps that would be required to incorporate these changes in existing, or forthcoming, tracking systems.	11/28/2025

2018	12	Continue to monitor compliance with SANDAG Board Policy No. 031, Rule 21, until otherwise amended, by implementing the following: b. Conducting another review of local projects and considering whether any adjustments are warranted in light of SANDAG's Complete Streets Policy.	High	IN PROGRESS	Josh Clark	SANDAG staff aims to complete their review of the local agencies' 2023 RTIP projects (140 total) for consistency with Board Policy No. 031 Rule No. 21 Routine Accommodations for Bikes and Pedestrians in 2024. Adjustments in Board Policy No. 031 are warranted and the process is described above in 12.a, and will be consistent with Recommendation Nos. 5.a-e, 7b, or others as necessary with that work to be completed in 2024.	SANDAG staff are completing and summarizing their review of the local agencies' 2023 RTIP projects (153 reviewed, 36 remaining, 189 total) for consistency with Board Policy No. 031 Rule No. 21 Routine Accommodations for Bikes and Pedestrians. Adjustments in Board Policy No. 031 are warranted and the process is described above in 12.a, and will be consistent with Recommendation Nos. 5.a-e, 7b, or others as necessary with that work to be completed in 2025.	Additional staff assistance will be needed to review the 94 remaining projects for compliance with the currently adopted Rule #21 in addition to 26 more projects requiring a review of their exemptions. Note, we have reviewed enough projects to determine "adjustments are warranted in light of SANDAG's Complete Streets Policy" and those adjustments have been presented to, and voted on, by the Ordinance Amendments Subcommittee. This work overlaps with and is consistent with 2018 Audit Recommendations 12 a. 1.-3. to amend Board Policy No. 31 Rule #21.	9/30/2025
2018	13	Continue to analyze major transit commute routes and services and report on whether commute times have improved or should be improved.	Low	IN PROGRESS	Connor Vaughns	Draft public tool requirements were finalized and help/instruction documentation was prepared. Estimation algorithm was updated on request of transit operators to control for monthly ridership differences in months with service changes. Dashboard to be circulated among decision makers at the partner agencies MTS, NCTD and SANDAG for approval before being made publicly available.	Draft public tool is being tested by SANDAG, MTS, and NCTD. Anticipating September roll out date for the Transit Ridership Dashboard after approval from MTS and NCTD leadership.	The Transit Ridership Dashboard will be approved by decision makers at partner agencies SANDAG, MTS and NCTD. Upon approval, the dashboard will be made publicly available and presented Mobility Working Group and Transportation Committee.	10/31/2025 6/30/2025
2018	23	Regularly report on implementation of TransNet Extension Ordinance goals by annually publishing progress on SANDAG's website, annual report, or other easily visible reporting tool.	High	IN PROGRESS	Grace Miño	SANDAG staff has been collaborating with Caltrans staff to gather data related to projects along the state highway funded with TransNet funds and provide updates on the TransNet Dashboard related to safety and corridor improvements.	Worked with both Caltrans and SANDAG staff to refine framework for compiling the data. SANDAG staff completed the framework early August 2025 and it was sent to Caltrans for data collection on August 8, 2025.	Work with Caltrans to see if data can be compiled that best displays the goals of the TransNet Ordinance. Additionally, staff will be seeking input from ITOC in its September meeting to discuss what will be next steps if the data can or cannot be collected to address this recommendation.	12/31/2025 5/31/2025
2021	3	Develop and adopt a formal process to address issues identified during annual Plan of Finance updates that discusses short-term and long-term funding scenarios and how options specifically impact the scope and schedule of remaining TransNet Extension Ordinance projects. The plan should include clear methodology, criteria, and triggers for making decisions on TransNet Extension Ordinance projects if funding does not materialize as expected and how to make choices to reduce scope, delay, or eliminate projects from the TransNet Extension Ordinance portfolio.	Critical	IN PROGRESS	Michelle Smith	The POF has been updated and is currently scheduled to be presented to the Board during the Board Retreat on May 1-2, 2025. Along with the presentation of the TransNet Program Update, staff is working on a Project Prioritization item for the Board to consider.	A draft SOP was developed in June 2025 and has been sent to Director for review and comments.	Staff interpreted this recommendation differently than what was the auditor's intent. Per further discussion, staff will not shift priorities to start the development of a formal, written process on determining TransNet funding project selection as well as address any shortfalls and how they will impact current and future projects. A new staff position will be created to focus on this recommendation and will work with various departments to create a process. Also, staff is currently seeking additional funding to create a Project Prioritization Process to aid in this effort.	12/31/2025 5/31/2025
2021	4	Develop a risk-based approach for Quality Assurance/Quality Control testing and indication of review to strengthen documentation of Quality Assurance/Quality Control activities employed and results to better demonstrate data verifications	Medium	IN PROGRESS	Mike Duncan	FY25 Q3 has been focused on Regional Plan appendices. The team has prioritized data-rich elements within appendices. Reviews have included checking data sources to ensure that they conform to model outputs previously subject to quality review, and ensuring that data tables and text references accurately represent data sources. Due to staff vacancies, we have focused on completion of these reviews, and have not been able to advance in formalization of use of risk matrices.	Regional Plan Appendices QA reviews were completed in Q4 and the team was able to review other agency projects. As before, the team has prioritized data-rich elements. Reviews have included checking data sources to ensure that they conform to model outputs previously subject to quality review, and ensuring that data tables and text references accurately represent data sources. Due to ongoing staff vacancies, we have focused on completion of reviews, and have not been able to advance in formalization of use of risk matrices. Staff will continue to use risk based QA prioritization. In response to Auditor comments, we expect to complete the transition to a quantitative risk matrix to test plans by FY2026 Q1 as we anticipate being able to fill staff vacancies and devote staff effort to refining quantitative risk assessment.	Staff will continue to use risk based QA prioritization. In response to Auditor comments, we will add a quantitative risk matrix to test plans in FY2026 Q1 as we anticipate being able to fill staff vacancies and devote staff effort to refining quantitative risk assessment.	9/30/2025

2021	5	Enhance organization of Peer Review Process supporting documents by providing a corresponding table to capture topics discussed, reference items to checklists, and close out memos to better link what was planned, what was done, and how issues were addressed.	Medium	IN PROGRESS	Mike Duncan	In FY25 Q3, staff conducted peer reviews on technical components of the Draft 2025 Regional Plan, including Regional Plan performance measures, Regional Green House Gas (GHG) Inventory, Regional Plan Environmental Impact Review project geographic footprints. In addition a peer review was held for preliminary airport transit connection (ATC) data analysis comparing peer city airports and their transit connections.	In FY25 Q4, staff conducted peer reviews on prioritization methods for rail grade separation projects, and updated previous peer review documentation, including addition of summary tables.	In response to Auditor comment, staff will continue to add a summary table to Peer Review documentation, including key topics covered, action items identified, and steps taken to address action items. To improve documentation, summary tables are being added to key peer reviews where they are not already present. This process has moved more slowly due to staff vacancies and limited staff time but is anticipated for completion by FY26 Q1.	9/30/2025
2021	6	Clearly describe to the Board the Quality Assurance/Quality Control sampling methodology employed, any limitations of the data, and associated cost-benefits or risks of the approach.	Low	IN PROGRESS	Mike Duncan	Staff will continue to add information on risk assessment, prioritization, limitations of data and sampling where appropriate.	We have continued to add information on risk assessment, prioritization, limitations of data and use of sampling when appropriate.	Recent focus has been to ensure that data presented to Board has undergone QA and/or PRP process. In response to Auditor comments, we will also add information on risk assessment, prioritization, limitations of data and sampling where relevant.	9/30/2025
2021	10	Implement shorter-term steps to report on performance, while waiting on the longer-term Transportation Performance Management Framework, including continued development of SANDAG's proposed "Goals and Provisions" document to distribute to the Board and ITOC	High	IN PROGRESS	Grace Miño	Working with Caltrans staff to pull some of this data.	Worked with both Caltrans and SANDAG staff to refine framework for compiling the data. SANDAG staff completed the framework early August 2025 and it was sent to Caltrans for data collection on August 8, 2025.	Work with Caltrans to see if data can be compiled that best displays the goals of the TransNet Ordinance. Additionally, staff will be seeking input from ITOC in its September meeting to discuss what will be next steps if the data can or cannot be collected to address this recommendation.	12/31/2025 6/30/2025
2021	11	Create summarized graphics to quickly indicate TransNet Extension Ordinance status based on data in the revised quarterly reports for reporting to the Board and ITOC	Medium	IN PROGRESS	Chelsea Gonzales	In the last quarter, staff developed a complete list of all projects (completed, in progress, and future) that need to be captured in the new Dashboard, as the current Dashboard only captures projects in progress. Staff also compiled key data points for each project to help develop project groupings and the future site map for the Dashboard. Technical work is ongoing to develop the site map for navigating through projects, visualization options, and the content management system for the supporting database.	In the last quarter, staff compiled the final budget change request data for all completed projects. Staff is still working through near-term and longer-term options for incorporating completed project data onto the current Dashboard and future revamped Dashboard site. Technical work is progressing for the sandag.org site map, database, and content management system to manage project pages with narrative updates that will replace keepsandiegomoving.com and the revamped Dashboard that will capture high-level budget, schedule, scope, and funding data points for current and completed projects.	Design of the new TransNet Dashboard page on SANDAG.org will continue through 2025. In the next quarter, staff will continue developing the site structure/map and refining design options to best represent data for all current, completed, and future Ordinance projects.	2/27/2026
2021	15	Estimate and communicate to the Board and ITOC the quantifiable impact of permit delays on individual Bike Early Action Program projects and the overall Regional Bikeway Program	Critical	IN PROGRESS	Omar Atayee	To establish a reasonable timeframe for plan review, SANDAG proposes to look at plan review times for bike projects completed in other Cities. Using this benchmarked data, SANDAG will estimate delays for projects within the City of San Diego. From there, delay costs can be quantified and reported out.	Staff is in the process of collecting submittal dates to the City of San Diego and other agencies. Once complete, then average review times will be calculated and the differential will be reported out.	Review plan review times for bike projects in other cities. Compare against City of San Diego review times. Quantify delays.	2/28/2026
2021	16	Work with the Board to have leadership collaborate with its representatives from the City of San Diego to rectify critical Bike Early Action Program project permit issues	Critical	IN PROGRESS	Omar Atayee	February and March instances of SANDAG and San Diego Executive Project Issue Resolution Meetings were canceled as there were not any issues relevant to this audience. SANDAG met San Diego Executives on February 19, 2025 to discuss revising the MOU. The SANDAG/City working group met on April 7, 2025 to discuss framework of revised MOU. SANDAG completed a staff survey on April 11, 2025 to identify issues to be resolved in the new/revised MOU.	Staff has engaged in productive meetings with the City to update the MOU. We completed an internal survey to understand areas of opportunity. We are developing a draft term sheet to review with management. The MOU update will address many of the systematic issues between SANDAG and the City of San Diego.	SANDAG staff will review the results of the survey and report back to City on their findings. A meeting is set with management on April 16, 2025. The working group will reconvene in May 2025 to continue to make progress on the new/revised MOU.	6/30/2026
2021	19	Modify TransNet Dashboard data or Board reports to compare actual individual project data against original baseline budgets and schedule by project phase to more clearly show progress against initial plans and provide explanatory context in addition to aligning TransNet Dashboard project phase categories with those used in individual project management tools	Medium	IN PROGRESS	Chelsea Gonzales	In the last quarter, staff developed a complete list of all projects (completed, in progress, and future) that need to be captured in the new Dashboard, as the current Dashboard only captures projects in progress. Staff also compiled key data points for each project to help develop project groupings and the future site map for the Dashboard. Technical work is ongoing to develop the site map for navigating through projects, visualization options, and the content management system for the supporting database.	In the last quarter, staff compiled the final budget change request data for all completed projects. Staff is still working through near-term and longer-term options for incorporating completed project data onto the current Dashboard and future revamped Dashboard site. Technical work is progressing for the sandag.org site map, database, and content management system to manage project pages with narrative updates that will replace keepsandiegomoving.com and the revamped Dashboard that will capture high-level budget, schedule, scope, and funding data points for current and completed projects.	Design of the new TransNet Dashboard page on SANDAG.org will continue through 2025. In the next quarter, staff will continue developing the site structure/map and refining design options to best represent data for all current, completed, and future Ordinance projects.	2/28/2026

2021	20	Track and analyze more granular internal project milestones within Bike Early Action Program project phases—such as planned and actual schematic design, detailed design, right-of-way, utility coordination, and construction documents, to better identify where possible impediments and delays occur and may need to be addressed	Medium	IN PROGRESS	Omar Atayee	SANDAG staff is considering the milestones to be added to the Bikeways Quarterly Status Report responsive to this recommendation.	Staff is gathering data to provide additional milestones to the Bikeway Quarterly Status Reports. We will add 60% and 90% submittals as well as right of way certification (if applicable). A table has been generated and about half of those dates have been collected. Once complete, the Bikeway Quarterly Status reports will be updated to include this more granular schedule data. Additionally, management is holding monthly status meetings with project managers to track status.	Responsive to the comment, staff is considering adding 60% and 90% design submittals and Right of Way Certifications (where applicable) as a milestone. Project Managers will be asked to populate data for the new milestones in forthcoming Quarterly Status Reports.	2/28/2026
2021	26	Explore options and feasibility of moving ITOC candidate screening and selection process outside of the SANDAG Board to maximize appointment transparency and minimize any perceived selection bias	Low	IN PROGRESS	Adrian Paniagua	Staff will add language about the upcoming BOD in May and June (first and second readings) regarding the Ordinance Amendments for Selection Committee process.	At the June ITOC meeting, the committee thoughtfully decided not to move forward with an Ordinance Amendment at this time. Instead, they've chosen an administrative alternative to address the issue. Staff can consider the recommendation complete at the September ITOC meeting, once the new language for the Annual Goals/Report is adopted.	Staff will revise the Annual Goals/Report, placing the process in a semi-permanent pause, and then await ITOC's guidance on whether to advance an amendment request to the Board.	12/31/2025 5/31/2025
2024	3	Make sure the revamped or new tools or spreadsheets comparing actual to planned project delivery for Ordinance major corridor planned pledges at a detailed location boundary and scope level are accurate and supported through links to project fact sheets, budget documents, google maps, or other specific project-level documents validating completion as appropriate.	Critical	IN PROGRESS	Lisa Starace	Staff reviewed detailed matrix, identified all projects to be included and ensured all information was correct. Currently working with partners and staff to revised website sitemap to create logical, sustainable structure to host this information and to develop a timeline to complete project based on available resources. In addition, began digitizing and organizing historical resources including photos, maps, news clippings, reports, presentations, and other documents to use as supporting documentation. We continue to implement GIS mapping in other projects and are using those as opportunities to work through technical constraints and develop process improvements that will be applicable to interactive mapping for this item.	PPM has proposed a plan to migrate appropriate information from KeepSanDiegoMoving.com to SANDAG.org by the end of FY26 to ensure essential information is on SANDAG.org using existing templates. This will allow us to make updates to projects that we are currently unable to make on the outdated KeepSanDiegoMoving.com server. It will also be the first step in creating the project pages that will host the TransNet Dashboard live data. Concurrently, staff will continue developing sitemap options and layout of the TransNet Dashboard landing page and data integration while working with our partners to find a workable, sustainable solution for site structure of project pages and a clear delineation of roles and responsibilities.	Using approved PPM migration plan, move over existing KeepSanDiegoMoving.com content, while also continuing development of sitemap and updating page content, including building out new pages on SANDAG.org.	8/31/2025
2024	5	Update data in the TransNet Dashboard – or alternate public facing system designated in place of the Dashboard – on monthly basis to ensure up to date budget, expenditure, schedule, and status information is comprehensively available for both current in-progress major corridor projects and previous major corridor projects completed.	High	IN PROGRESS	Chelsea Gonzales	In the last quarter, staff developed a complete list of all projects (completed, in progress, and future) that need to be captured in the new TransNet Dashboard, as the current Dashboard only captures projects in progress. Staff also compiled key data points for each project to help develop project groupings and the future site map for the Dashboard. Technical work is ongoing to develop the site map for navigating through projects, visualization options, and the content management system for the supporting database.	In the last quarter, staff compiled the final budget change request data for all completed projects. Staff is still working through near-term and longer-term options for incorporating completed project data onto the current Dashboard and future revamped Dashboard site. Technical work is progressing for the sandag.org site map, database, and content management system to manage project pages with narrative updates that will replace keepsandiegomoving.com and the revamped Dashboard that will capture high-level budget, schedule, scope, and funding data points for current and completed projects.	Design of the new TransNet Dashboard page on SANDAG.org will continue through 2025. In the next quarter, staff will continue developing the site structure/map and refining design options to best represent data for all current, completed, and future Ordinance projects.	2/28/2026
2024	6	Work with MTS and NCTD to closely monitor ridership on the TransNet-funded routes against service frequency levels and report to the SANDAG Board and ITOC on the impact service adjustments may have on riders, including how actual services align with the original plans in the TransNet Ordinance.	Medium	IN PROGRESS	Brian Lane	Draft public tool requirements were finalized and help/instruction documentation was prepared. The estimation algorithm was updated on request of transit operators to control for monthly ridership differences in months with service changes. The passenger counting program has reprocessed data going back to pre-pandemic period through 2019.	A new ridership dashboard tool has been introduced to planners at MTS, NCTD, and SANDAG to provide planners with an improved way to monitor ridership against service levels. Ridership and service frequency levels and their impacts on ridership is also included in the annual State of Commute Report brought to the Board and ITOC. Lastly, staff from MTS, NCTD, and SANDAG discuss transit performance metrics at the quarterly Regional Short-Range Transit Planning Task Force meetings. The State of the Commute was taken to Transportation Committee on 7/18.	Ensure that the next TransNet Ordinance Amendment will include documentation on past and current service levels. Work with the Data Science team to add documentation to the next State of the Commute update.	8/31/2025 5/31/2025
2024	7	Ensure decisions made regarding funding MTS' and NCTD's transit operating service gaps or frequency expectations are documented with rationale supporting decisions and incorporated into Ordinance amendments as warranted.	Medium	IN PROGRESS	Brian Lane	SANDAG has continued to work with MTS and NCTD to refine the estimation algorithm in the new passenger counting program in order to accurately inform decision makers regarding MTS' and NCTD's transit operating services and performance metrics. This process will continue into the next quarter.	A new ridership dashboard tool has been introduced to planners at MTS, NCTD, and SANDAG to provide planners with an improved way to monitor ridership against service levels. Ridership and service frequency levels and their impacts on ridership is also included in the annual State of Commute Report brought to the Board and ITOC. Lastly, staff from MTS, NCTD, and SANDAG discuss transit performance metrics at the quarterly Regional Short-Range Transit Planning Task Force meetings. Staff from the TransNet office are aware of the need to ensure that the next TransNet Ordinance Amendment will include documentation on past and current service levels. Updates to data process continue on the transit data and on the front end dashboard.	Ensure that the next TransNet Ordinance Amendment will include documentation on past and current service levels. Work with the Data Science team to add documentation to the next State of the Commute update.	9/30/2025 5/31/2025

2024	12	Present proposed amendment to the Board to align planned major corridor projects from the TransNet Ordinance with the current 2021 Regional Plan as required by the TransNet Ordinance.	Critical	IN PROGRESS		Staff is proposing to close out this item. The next TransNet Ordinance Amendment will focus on the 2025 Regional Plan update to TransNet Ordinance projects and not the 2021 Regional Plan updates.	This item has been deemed complete and will be approved by the ITOC at their September ITOC meeting.	Confirm with Susan and Antoinette and receive their approval to show this item as complete, then present to ITOC for approval.	11/30/2025
2024	13	Present the details of the next Plan of Finance to the Board and ITOC including specific amounts of funding shortfalls by subprogram and program-wide, in addition to the timeframe when shortages may begin to affect project delivery.	Critical	IN PROGRESS	Michelle Smith	The POF has been updated and is currently scheduled to be presented to the Board during the Board Retreat on May 1-2, 2025	Staff is planning to present the POF to the ITOC at their September 2025 meeting. Staff presented the Major Corridor POF to the Board at their Board Retreat in May 2025, noting assumed remaining costs, estimated revenue and funding gap. Staff presented timing of available funding and discussed the need to prioritize projects with near term impact, and potentially delay or eliminate projects which no longer meet regional goals.	Staff will present the comprehensive TransNet Program Update to the Board, including funding shortfalls by subprogram and program-wide, following the approval of each regional plan. Staff anticipates updating the costs based on the approved 2025 Regional Plan and presenting to the ITOC and BOD by Summer 2026.	6/30/2026 5/2/2025
2024	14	Develop specific options and corresponding timelines on possible actions to address funding shortfalls for the Board and ITOC that clearly state the impact of each option at the project- level, including how options will compare to what was originally pledged in the ordinance for each project.	High	IN PROGRESS	Michelle Smith	The POF has been updated and is currently scheduled to be presented to the Board during the Board Retreat on May 1-2, 2025	Following the adoption of the 2025 RP, staff will develop a new capital program POF to revisit the cost of the remaining TransNet Expenditure Plan and revising cost estimates.	Develop an updated POF and present to Board by Summer 2026	6/30/2026 5/31/2025
2024	15	Develop, implement, and use a format, transparent, and vetted methodology and strategy for reprioritizing pledged ongoing and future TransNet major corridor projects against limited funding – including how funds are moved between projects and factors are weighed for starting new projects when other ongoing projects may have unmet funding needs.	High	IN PROGRESS	Michelle Smith	Staff has created a draft version of this document and is currently sending it around for review and approval to use as part of the FY 2026 Annual Budget Development.	Staff utilized this effort to develop funding priorities for the FY 26 Annual Budget process. The process is also guiding the current year project prioritization effort, with revisions being added as needed.	Once the matrix is developed and approved. This matrix will help make decisions on what Capital projects will be funded moving forward following goals and provisions of the TransNet Ordinance.	12/31/2025 5/31/2025
2024	23	Set timelines for local agency consensus on proposed Ordinance amendments and then take the related amendments to the Board for consideration soon after.	Medium	IN PROGRESS	Michelle Smith	Staff held interviews and new staff coming on board is pending. Once new employee is hired and trained, a new timeframe will be established and provided to ITOC.	Received approval from the locals through the Mobility Working Group subcommittee, however, the timing for the presentation to the Board is undetermined pending discussions between Executive Leadership and Board Leadership.	Staff will establish a new timeframe and reach out to the subcommittee for discussion.	12/31/2025 10/31/2025
2024	24	Immediately propose the amendments to the Board for the ITOC changes and other areas relating to the prior audit recommendations.	Medium	IN PROGRESS	Michelle Smith	ITOC members are currently meeting with Board members to provide background and discussions. This items is currently on the Board Agenda for the first reading for May 23, 2025 and the second reading for June 27, 2025.	At its July 2025 meeting, ITOC discussed an administrative alternative to expanding the Selection Committee which would alleviate the need for an ordinance amendment.	An item has been added to the September ITOC agenda to create a new subcommittee to review the proposed changes and create a new schedule for this item.	12/31/2025 6/30/2025