



Board of Directors Meeting Minutes

September 12, 2025, 9 a.m.
SANDAG Board Room
1011 Union Street, First Floor
San Diego, CA 92101

Voting Members Present: Chair Lesa Heebner (Solana Beach)
Vice Chair Joe LaCava (City of San Diego)
Second Vice Chair John Minto (Santee)
Councilmember Kevin Shin (Carlsbad)
Councilmember Cesar Fernandez (Chula Vista)
Councilmember Carrie Downey (Coronado)
Mayor Terry Gaasterland (Del Mar)
Councilmember Steve Goble (El Cajon)
Mayor Mitch McKay (Imperial Beach)
Mayor Bruce Ehlers (Encinitas)
Vice Mayor Lauren Cazares (La Mesa)
Mayor Alysson Snow (Lemon Grove)
Councilmember Luz Molina (National City)
Mayor Esther Sanchez (Oceanside)
Mayor Rebecca Jones (San Marcos)
Deputy Mayor Katie Melendez (Vista)
Supervisor Paloma Aguirre (County of San Diego)

Voting Members Absent: Mayor Dane White (Escondido)
Mayor Steve Vaus (Poway)

Others Present: Council President Pro Tem Kent Lee (City of San Diego - Seat B)
Supervisor Joel Anderson (County of San Diego - Seat B)
Executive Director Dennis Keck (U.S. Department of Defense)
Gil Cabrera (San Diego County Regional Airport Authority)
Robin Joy Maxson (Association of Planning Groups)
Anna Shepherd (Department of Defense)

*****Draft Minutes*****

[Meeting Video](#)

1. Call to Order

Chair Heebner called the meeting to order at 9:03 a.m.

2. Non-Agenda Public Comments/Member Comments

Public Comments: Purita Javier, Cesar Javier, Allegedly Audra, Truth, Evelyn Lopez, Blair Beekman, Paul Henkin, Consuelo.

Member Comments: Mayor Jones, Gil Cabrera, Chair Heebner, Supervisor Aguirre, Second Vice Chair Minto.

Chief Executive Officer Mario Orso provided an update on agency activities.

3. Consent

Public Comments: Cesar Javier, Truth, Allegedly Audra, Paul Henkin, Consuelo, Blair Beekman.

Motioned by: Mayor Sanchez

Seconded by: Councilmember Molina

to approve Consent Agenda Item Nos. 3.1 - 3.10.

For (16): Chair Heebner, Vice Chair LaCava, Second Vice Chair Minto, Councilmember Shin, Councilmember Fernandez, Councilmember Downey, Mayor Gaasterland, Councilmember Goble, Mayor McKay, Mayor Ehlers, Mayor Snow, Councilmember Molina, Mayor Sanchez, Mayor Jones, Deputy Mayor Melendez, and Supervisor Aguirre

Absent (3): Mayor White, Vice Mayor Cazares, and Mayor Vaus

The motion passed. (16 to 0)

3.1 Approval of Meeting Minutes

Approved the July 25, 2025, meeting minutes.

3.2 Policy Advisory Committee Actions

Ratified the actions taken by the Policy Advisory Committees as noted in the report.

3.3 Meetings and Events Attended on Behalf of SANDAG

This report provided an update on meetings and events attended by the Board members.

3.4 Conflict of Interest Code Updates

Approved the updated SANDAG Conflict of Interest Code.

3.5 Senate Bill 1 State of Good Repair Program: North County Transit District FY 2025-2026 Project List and Claim

Adopted:

1. Resolution No. 2026-01, authorizing the submittal of the North County Transit District project listing under the FY 2025-2026 Senate Bill 1 (SB 1) State of Good Repair Program; and
2. Resolution No. 2026-02, approving the claim for the FY 2025-2026 SB 1 State of Good Repair Program for the North County Transit District.

3.6 Transportation Development Act Triennial Performance Audits

Authorized the Chief Executive Officer to:

1. Transmit the performance audit report of SANDAG to the Caltrans Director as required;
2. Certify in writing to the Caltrans Director that the performance audit of the transit operators located in the area under its jurisdiction have been completed;
3. Implement the performance audit recommendations pertaining to SANDAG Transportation Development Act activities; and
4. Transmit the other recommendations to the transit operators for implementation.

3.7 FY 2025 Annual Audit and Investigation Recommendation and Corrective Action Plan Report and Dashboard

This report was provided as information.

3.8 FY 2025 Annual Compilation of External Audit Recommendations

This report was provided as information.

3.9 FY 2025 Annual Investigations Report

This report was provided as information.

3.10 Review of Draft Board Agendas

Approved the draft September 26, and October 10, 2025, Board of Directors meeting agendas.

4. Closed Session

Public Comments: Allegedly Audra, Truth, Cesar Javier, Consuelo.

Chair Heebner adjourned the meeting to closed session for Agenda Item Nos. 4.1 and 4.2 at 10:05 a.m.

Chair Heebner resumed the open session at 12:19 p.m.

Board Counsel Alfred Smith reported that counsel received direction from the Board in closed session and there were no reportable actions.

4.1 Closed Session: Conference with Legal Counsel Pursuant to Government Code Section 54956.9 (D)(4): Potential Initiation of Litigation (One potential case)

4.2 Closed Session: Conference with Legal Counsel – Significant Exposure to Litigation Pursuant to Government Code Section 54956.9 (D)(2) (One Potential Case)

5. Office of the Independent Performance Auditor FY 2026 Annual Audit Plan

Independent Performance Auditor Courtney Ruby provided a presentation on the FY 2026 Annual Audit Plan.

Public Comments: Truth, Cesar Javier, Consuelo, Blair Beekman, Paul Henkin

6. Adjournment

The next Board of Directors meeting is scheduled for September 26, 2025, at 9 a.m.

Chair Heebner adjourned the meeting at 12:58 p.m.

