

FY 2027 Overall Work Program Projects

FY 2025-2027 Expenditure Comparison

Project No.	Project Title	FY 2025 Actual	FY 2026 Estimated	FY 2027 Budgeted
1500000	Project Monitoring and Oversight	\$562,259	\$462,072	\$518,961
1500100	TransNet Financial Management	\$1,378,510	\$1,792,110	\$1,775,822
1500300	Funds Management and Oversight	\$445,870	\$543,038	\$561,739
1500400	OWP and Budget Programs Management	\$688,800	\$703,725	\$844,383
1500800	TDA Funds Management and Oversight	\$101,047	\$189,902	\$198,752
2300000	Data Science, Analytics, and Modeling	\$10,496,520	\$13,340,016	\$13,841,273
2300001	Data Science Research Assistance	\$42,680	\$101,155	\$101,379
2302600	Automated Passenger Count Monitoring Dashboard	\$26,437	\$0	\$0
3100400	Regional Plan Implementation	\$1,263,611	\$1,337,477	\$4,005,972
3100404	Borders Collaboration	\$315,704	\$350,352	\$344,760
3100405	Regional Plan Outreach FY 2023	\$21,819	\$0	\$0
3100406	Regional Plan Outreach FY 2024	\$76,997	\$0	\$0
3100407	Regional Plan Outreach FY25	\$1,204,561	\$0	\$0
3100408	Regional Plan Outreach FY26	\$0	\$1,399,316	\$141,386
3100409	Regional Plan Outreach FY27	\$0	\$0	\$1,207,000
3100600	Air Quality Planning and Transportation Conformity	\$175,689	\$180,643	\$162,610
3100700	Goods Movement Planning	\$0	\$76,077	\$135,893
3102700	Regional Transportation Safety Program	\$982,046	\$304,856	\$0
3102800	Federal Performance Management & Congestion Management Process	\$104,887	\$381,697	\$169,306
3102900	Regional Infrastructure Incubator	\$235,778	\$948,953	\$562,683
3103000	Regional Plan Development	\$6,848,064	\$5,446,664	\$0
3103100	Regional Housing Needs Assessment FY 2026	\$0	\$114,958	\$132,620
3103500	2029 Regional Plan Development	\$0	\$0	\$1,615,624
3200200	Regional Shoreline Management Planning	\$705,781	\$528,129	\$534,583
3202000	Regional Climate Action Plan	\$338,037	\$145,280	\$73,747
3300100	TransNet Smart Growth Active Transportation Grant Programs	\$334,081	\$559,194	\$0
3300101	TransNet Active Transportation	\$0	\$0	\$81,429
3300102	TransNet Smart Growth Incentive	\$0	\$0	\$595,589
3300200	Active Transportation Planning and Programs	\$252,914	\$191,460	\$0
3300210	Pacific Highway Multimodal Access Corridor	\$0	\$325,000	\$1,182,767
3300211	South Bay to Southeastern Regional Bikeway	\$0	\$1,252,423	\$3,361,577
3310714	Public Private Partnership Program	\$376,177	\$0	\$0
3311700	Transportation Performance Monitoring and Reporting	\$436,158	\$631,080	\$582,834
3320100	Transit Planning	\$1,082,020	\$767,367	\$726,399
3320200	Specialized Transportation Grant Program	\$259,754	\$362,135	\$447,891
3320201	Specialized Transportation TransNet	\$164,906	\$117,877	\$160,154
3321400	Enhanced Mobility for Seniors and Disabled Pass Through	\$4,543,458	\$8,576,683	\$2,100,951
3321901	Regional Housing Acceleration Program - REAP 2.0	\$18,760,373	\$14,030,308	\$5,931,872
3321902	Regional Housing Acceleration HIT TASC	\$464,934	\$7,032,572	\$2,502,494
3322100	Access for All	\$125,441	\$2,878,708	\$3,522,217
3322300	San Ysidro Mobility Hub Planning	\$139,048	\$98,326	\$803,486
3322301	Blue Line Express Feasibility Study	\$142,225	\$1,061,920	\$0
3322302	South County Rapid Transit	\$343,823	\$2,068,100	\$3,297,535
3322400	5310 Program - COVID-19 Relief	\$2,767	\$0	\$0
3322500	Purple Line Conceptual Studies	\$627,025	\$993,864	\$0
3322501	Purple Line Alternative Analysis	\$229,802	\$840,042	\$1,275,929
3322600	Digital Equity Action Plan Implementation	-\$6,659	\$0	\$0
3322601	CASF Get Connected Program	\$48,933	\$0	\$0

Project No.	Project Title	FY 2025 Actual	FY 2026 Estimated	FY 2027 Budgeted
3322700	San Diego Regional Zero-Emission Vehicle Incentives Program – FY 22/23	\$194,954	\$0	\$0
3322800	Imperial Ave Bikeway Art	\$6,763	\$386,370	\$0
3322901	Central Mobility H&C	\$883,011	\$0	\$0
3323100	San Diego At-Grade Crossing Elimination Study (SD-ACES)	\$0	\$150,000	\$764,566
3330700	Regional ITS Planning	\$1,169,988	\$1,068,137	\$1,055,564
3401601	Next Gen Rapid Route 625 Advanced Planning	\$48,304	\$520,100	\$1,183,384
3401700	Rail Regional Infrastructure Accelerator	\$135,185	\$0	\$0
3401800	Regional Strategy for Advanced Air Mobility	\$212,690	\$0	\$0
3401900	Transit Priority Solutions for Complete Streets	\$281,131	\$43,746	\$0
3402101	California-Baja California Border Resiliency Plan – FY 24/25	\$231,155	\$1,680,289	\$1,477,401
3402200	Downtown La Mesa Trolley Prioritization	\$79,699	\$335,602	\$0
3402300	Reconnecting Communities Study	\$199,640	\$352,064	\$0
3402301	Barrio Logan Freeway Lid Study	\$80,477	\$656,254	\$1,763,269
3402400	SD Regional Vehicle Miles Traveled Mitigation Program	\$135,740	\$446,016	\$0
3402500	Last-Mile Freight Delivery	\$0	\$58,888	\$303,915
3402600	San Diego Regional Freight Resilience Plan	\$0	\$99,000	\$526,000
3402700	Rural Corridors Study	\$0	\$15,000	\$211,352
3402800	Regional Grade Separation Study	\$0	\$0	\$1,000,000
3430200	Smart Corridors	\$63,288	\$233,002	\$198,643
3501000	Flexible Fleet Pilots	\$554,191	\$825,815	\$5,027,057
3501001	eBike Incentive Program	\$12,407	\$0	\$0
3501002	Microtransit Pilot Southeast San Diego	\$131,586	\$1,006,213	\$1,007,001
3502000	Regional Electric Vehicle Charger Incentive Program: CALeVIP	\$136,782	\$1,834,705	\$2,650,416
3503000	Next OS Planning	\$393,559	\$488,000	\$284,610
3505000	Youth Opportunity Pass Program	\$6,545,840	\$38,352	\$77,125
7200100	Sourcepoint	\$3,712	\$0	\$0
7300000	TransNet Program: Public Engagement & Education	\$67,862	\$232,638	\$230,357
7300100	Public Engagement & Educational Activities	\$105,662	\$184,773	\$185,739
7300200	Public Awareness	\$229,729	\$245,231	\$265,820
7300300	Software Development Services	\$303,145	\$695,253	\$723,234
7300400	Government Relations	\$2,213,672	\$2,403,206	\$2,282,236
7300500	Transportation-Related Public Meeting Activities	\$564,421	\$686,747	\$546,599
7300502	Board and Policy Advisory Committee Meetings	-\$4,875	\$0	\$0
7300600	Social Equity Program	\$602,433	\$1,118,914	\$1,194,687
7301000	Workforce Opportunity Rising Careers	\$20,650	\$152,051	\$355,205
7500000	Service Bureau	\$1,915	\$33,736	\$91,531
7500300	SB-Demographic Data/Analysis	\$11,601	\$15,511	\$0
	Total	\$69,958,587	\$86,139,091	\$76,907,327

FY 2027 Regional Operations and Services

FY 2025-2027 Expenditure Comparison

OWP No.	Project Title	FY 2025 Estimated Actual	FY 2026 Estimated	FY 2027 Budgeted
2340000	CJAM – CJ Clearinghouse	\$314,697	\$289,630	\$410,920
2340100	CJAM – Substance Abuse Monitoring	\$158,587	\$144,750	\$124,606
2347200	CJAM-2022 County Prop 47 Eval	\$215,063	\$148,249	\$443,285
2347300	CJAM-S District USAO PSN 2022	\$27,832	\$51,922	-
2347400	CJAM-C District USAO PSN 2022	\$500,385	\$102,857	\$52,395
2347500	CJAM-N District USAO PSN 2022	\$181,728	\$123,693	\$37,168
2347600	CJAM REACH 2	\$64,449	\$26,570	-
2347700	CJAM S District USAO PSN 2023	\$93,621	\$78,084	\$21,194
2347800	CJAM C District USAO PSN 2023	\$22,729	\$495,203	\$259,759
2347900	CJAM N District USAO PSN 2023	\$5,135	\$177,799	\$169,006
2348000	CJAM Organized Retail Theft (ORT)2023	\$69,233	\$30,435	\$33,146
2350100	CJAM – Juvenile Just Crime Prev Act	\$302,566	\$270,400	\$478,596
2353200	CJAM-DA Juvenile Diversion Initiative	\$54,664	-	-
2353600	CJAM-PSN Research Partner	\$21,327	\$14,000	\$1,680
2353700	CJAM-Southern District USAO PSN	\$15,728	-	-
2353800	CJAM-Central District USAO PSN	\$292,593	\$66,499	-
2353900	CJAM-Northern District USAO PSN	\$67,073	-	-
2354000	CJAM-Eastern District USAO PSN	\$62,434	-	-
2354100	CJAM-BJA CV RIPA Analysis	\$90,007	\$103,318	\$16,872
2354300	CJAM-CV Violence Reduction Proj	\$38,114	\$38,260	-
2354400	CJAM-2023 Prop 64 San Diego	\$57,247	\$63,300	\$78,422
2354500	CJAM-2023 Prop 64 Chula Vista	\$54,961	\$63,300	\$78,422
3310200	Motorist Aid Services – FSP	\$4,387,408	\$10,271,300	\$10,201,990
3310300	I-15 FasTrak® Value Pricing Program	\$5,372,118	\$10,362,515	\$12,409,164
3310500	511 Advanced Traveler Infor Service	\$214,573	\$342,331	\$589,318
3310703	TDM – Program and Service Delivery	\$466,837	\$2,283,017	\$2,265,102
3310704	TDM – Regional Vanpool Program	\$2,392,660	\$3,007,640	\$2,738,716
3310711	TDM – Employer Outreach	\$2,621,268	\$2,827,866	\$2,923,504
3311000	ITS Operational Support	\$789,257	\$974,556	\$643,351
3311002	RAMS Implementation	(\$209)	-	-
3312100	State Route 125 Facility Operations	\$23,815,199	\$36,438,450	\$38,840,481
3312200	Motorist Aid – Call Box Program	\$1,509,208	\$2,785,995	\$2,843,079
3312400	FSP – Traffic Mitigation Program	\$876,457	\$2,945,274	\$3,069,848
3312500	Santa Fe Street Building Management	\$86,252	-	-
3312700	A Street Property Management	\$3,859	\$31,200	\$22,425
3312701	Ace Parking A Street Property	\$8,259	\$16,300	\$43,234
3312702	Aladdin Bail Bond A St Property	\$26,332	\$73,517	\$194,134
3312703	Ace Parking Union & B St	\$7,323	\$25,650	\$23,225
7350100	ARJIS: Maintenance and Support	\$5,665,352	\$7,509,979	\$7,491,631
7352800	ARJIS: UASI FFY 2021	(\$2,410)	-	-
7352900	ARJIS: UASI FFY 2022	\$533,611	-	-
7353200	ARJIS: UASI FFY 2023	\$43,933	\$353,953	-
7353300	ARJIS UASI FFY 2024	-	\$725,879	\$500,843
7353400	ARJIS UASI FFY 2025	-	-	\$490,002
Total		\$51,527,463	\$83,263,689	\$87,495,518

FY 2027 Capital Program Projects

FY 2025-2027 Expenditure Comparison

Project No.	Project Title	FY 2025 Actual	FY 2026 Estimated	FY 2027 Budgeted
TransNet Program of Projects				
1200200	Project Biological Mitigation Fund	17,084	8,420	13,871
1200300	Regional Habitat Conservation Fund	6,398	2,798	4,000
1257001	Mid-Coast Light Rail Transit (LRT)	2,708	2,925	12,892
1200504	I-5 HOV: Manchester Avenue to Palomar Airport Drive	2,158	3,191	1,764
1200509	I-5 HOV: San Elijo Bridge Replacement	756	1,334	517
1200510	I-5 HOV: Carlsbad	53,159	26,167	2,888
1200513	SR 56 HOV Lanes	15,658	2,229	684
1200515	I-5/I-805 HOV Conversion to Express Lanes	4,234	6,132	8,192
1200516	I-5 HOV Lanes: Oceanside	411	3,619	4,719
1200517	Regional Express Lanes System Implementation	-	-	10,480
1201514	Downtown Multiuse and Bus Stopover Facility	302	1,146	4,600
1201519	I-15 Transit Priority Lanes and Direct Access Ramp at Clairemont Mesa Blvd.	-	2,678	5,121
1201520	I-15 Express Lanes – Forrester Creek Improvements	-	38	997
1205204	SR 52 Improvements/Transit Priority	298	2,686	4,328
1205205	SR 52 Rapid Project	-	1,005	1,700
1206701	SR 67 Improvements	3,611	4,710	4,815
1206702	SR 67 Rapid Project	-	870	1,280
1207802	I-15/SR 78 HOV Connectors	2,362	4,285	6,946
1207803	SR 78/I-5 Express Lanes Connector	1,565	1,938	2,978
1207804	SR 78 HOV Lanes: I-5 to I-15	1,562	2,883	7,900
1207805	SR 78 Rapid Project	-	743	1,544
1210021	Blue Line Railway Signal Improvements	186	2,132	1,456
1210090	Low-Floor Light Rail Transit Vehicles	10	6,048	6,651
1210091	Palomar Street Rail Grade Separation	496	3,050	25,372
1212501	SR 94/SR 125 Auxiliary Lanes	4,504	1,600	33,076
1212502	SR 94/SR 125 South to East Connector	-	2,560	3,060
1239805	Poinsettia Station Improvements	(26)	35	624
1239807	Sorrento Valley Double-Track	6	60	143
1239809	Eastbrook to Shell Double-Track	173	1,541	4,595
1239810	Carlsbad Village Double-Track	-	2	2
1239811	Elvira to Morena Double-Track	325	995	48
1239812	Sorrento to Miramar Phase 2	514	869	4,977
1239813	San Dieguito Lagoon Double-Track and Platform	3,236	7,607	2,352
1239814	LOSSAN Rail Corridor Preliminary Engineering	234	112	310
1239816	Batiquitos Lagoon Double-Track	38,694	43,434	42,413
1239819	Carlsbad Village Double-Track Trench	381	-	8,900
1239822	San Dieguito Lagoon Double-Track Phase 1 Construction	-	-	17,950
1239823	San Dieguito to Sorrento Valley Double-Track	10,840	21,751	58,462
1239825	Wall 508 Stabilization	300	15,263	2,337
1280513	I-805/SR 94 Bus on Shoulder Demonstration Project	422	274	1,330
1280515	I-805 South Soundwalls	16,093	12,159	13,254
1280516	I-805 North Auxiliary Lanes	23,325	2,907	666
1280518	SR 94 Transit Priority Lanes (I-5 to I-805)	742	-	1
1280519	I-805 Transit Priority Lanes (SR 94 to SR 52)	1,834	4,102	10,159
1280520	I-805/SR 94/SR 15 Transit Connection	5,842	2,995	1,783
1280521	I-805 South: HOV Conversion to Express Lanes (Palomar to SR 94)	624	2,722	5,840

Project No.	Project Title	FY 2025 Actual	FY 2026 Estimated	FY 2027 Budgeted
TCIF/Goods Movement				
1201101	SR 11 and Otay Mesa East Port of Entry	\$43,240	\$131,135	\$205,655
1201105	SR 11 and Otay Mesa East Port of Entry: Traffic and Revenue Study	444	594	584
1201107	Otay Mesa East POE ATP #1	-	37,700	44,300
1201108	OME POE Technology Package	-	2,550	26,400
Regional Bikeway				
1223017	Coastal Rail Trail Encinitas: E Street to Chesterfield Drive	12	218	5,635
1223020	North Park/Mid-City Bikeways: Robinson Bikeway	48	396	1,500
1223054	Central Avenue Bikeway	216	474	2,562
1223055	Bayshore Bikeway: Barrio Logan	6,566	5,758	1,267
1223056	Border to Bayshore Bikeway	9,865	6,924	1,069
1223057	Pershing Drive Bikeway	3,423	359	196
1223058	Downtown to Imperial Avenue Bikeway	9,900	9,149	5,240
1223079	North Park/Mid-City Bikeways: Howard Bikeway	156	361	513
1223081	North Park/Mid-City Bikeways: University Bikeway	824	7,098	22,448
1223083	Uptown Bikeways: Eastern Hillcrest Bikeways	3,542	22,044	13,741
1223084	Uptown Bikeways: Washington Street and Mission Valley Bikeways	910	9,367	10,777
1223085	Uptown Bikeways: Mission Hills and Old Town Bikeways	26	24	97
1223087	North Park/Mid-City Bikeways: Orange Bikeway	286	1,859	5,347
1223094	Inland Rail Trail: Phase 3	11,015	11,155	2,543
1223095	Inland Rail Trail: Phase 4	333	800	2,550
1223096	Bayshore Bikeway: Barrio Logan Phase 2	668	2,473	5,359
1223098	Bayshore Bikeway: Barrio Logan Phase 3	463	306	227
Major Capital				
1129200	OCS Insulator & Catch Cable Replacement	3,402	981	173
1130100	Financial ERP System	831	1,390	678
1131500	Fiber Optic New Gap Closures	48	54	166
1131900	Capital Program Management	-	1,000	4,000
1142600	Joint Transportation Operations Center (JTOC)	9	357	979
1145300	Rose Canyon Bridge Replacements	-	5	692
1145400	San Onofre Bridge Replacements	-	8	5
1146500	Bridge 257.2 Replacement Project	215	374	1,221
1146600	San Onofre to Pulgas Double Track - Phase 2	923	13,042	18,730
1147100	Del Mar Bluffs V	30,102	16,711	11,913
1147101	Del Mar Bluffs Access Improvements	911	2,092	2,941
1147700	Next Operating System (Next OS) Implementation - Phase 1	1,238	1,176	5,256
1147800	SR 76 Roadway Straightening	80	1,183	1,261
1147900	I-8/Willows Road Interchange Improvements	62	1,102	1,153
1148000	Harbor Drive 2.0/Vesta Street Bridge	3,171	7,293	9,616
1149100	Airport Transit Connection	1,124	2,150	7,400
1149200	San Ysidro Track Relocation	-	325	2,425
1400000	Regional Tolling Back-Office System	165	4,193	1,310
1400402	Roadway Toll Collection System	1,856	1,191	4,065
1400406	New SR 125 Regional Tolling Back-Office System	4,475	5,676	20
1400407	New I-15 Regional Tolling Back-Office System	2,051	2,812	20
1400410	SR 125 Pavement/Bridge Structure	-	-	250
1400412	SR 125 Regional Tolling BOS Solution	-	3,068	7,760
1400413	I-15 Regional Tolling BOS Solution	-	1,023	2,587
Minor Capital				
1144800	Regional Arterial Detection Deployment - Phase 1	130	98	289
1400408	SR 125 Toll Facilities Improvements	-	-	490
1400409	I-15 Toll Facilities Improvements	-	-	210

Project No.	Project Title	FY 2025 Actual	FY 2026 Estimated	FY 2027 Budgeted
1400411	SR 125 Vehicle Replacement	\$-	\$-	\$138
Projects Pending Closeout				
1200503	I-5/SR 56 Interchange	-	-	1
1200506	I-5/Genesee Interchange and Widening	30	-	1
1201509	Downtown BRT Stations	21	53	18
1205203	SR 52 Extension	-	5	3,336
1207606	SR 76 East	1,506	434	3,219
1223016	Coastal Rail Trail San Diego: Rose Creek	12	12	3
1223022	Uptown Bikeways: Fourth and Fifth Avenue Bikeways	54	48	5
1223023	Inland Rail Trail: Phases 1 & 2	24	21	4
1223053	San Diego River Trail: Carlton Oaks Segment	9	80	18
1223082	North Park/Mid-City Bikeways: Georgia-Meade Bikeway	97	13	2
1239806	San Elijo Lagoon Double Track	18	477	7
1239817	Chesterfield Drive Crossing Improvements	-	7	8
1240001	Mid-City Rapid Bus	40	125	32
1280504	South Bay BRT	54	202	351
1280510	I-805 South: 2 HOV Lanes and Direct Access Ramp	11	2	56
1612501	CMCP - High Speed Transit/SR 125	9	16	16
Comprehensive Multimodal Corridor Plan (CMCP)				
1600101	CMCP - Regional CMCP Development	17	50	70
1601501	CMCP - High Speed Transit/I-15	-	525	825
1605601	CMCP - High Speed Transit/SR 56	-	-	550
1609401	CMCP - High Speed Transit/SR 94	329	1,251	549
1612502	CMCP - SR 125 Toll Removal Analysis	31	555	5
Closed Out CIPs				
1145000	Los Peñasquitos Lagoon Bridge Replacement	(10)	-	-
1147000	Beyer Blvd. Slope & Drainage	157	-	-
1147500	Division 6 Bus Maintenance Facility	1	-	-
1149000	Central Mobility Hub	1,057	82	-
1200507	I-5/Voigt Drive Improvements	10	1	-
1200508	I-5/Gilman Drive Bridge	5	-	-
1201103	SR 11 and Otay Mesa East Port of Entry: Segment 2A and SR 905/125/11 Southbound Connectors Construction	2	2	-
1201104	SR 11 and Otay Mesa East Port of Entry: Siempre Viva Interchange Construction	7	-	-
1201106	Otay Mesa East Port of Entry Utility Improvements	21	-	-
1201507	SR 15 BRT: Mid-City Centerline Stations	(20)	-	-
1223093	GObyBIKE San Diego: Construction Outreach Program	52	-	-
1223097	Bayshore to Imperial Bikeway	43	1	-
1223200	Pacific Highway/Central Mobility Bikeway	14	-	-
1239820	COASTER Train Sets	2	-	-
1280505	I-805 HOV/Carroll Canyon DAR	2	-	-
1280511	I-805 North: 2 HOV Lanes	5	-	-
1390506	SR 125/905 Southbound to Westbound Connector	65	-	-
1600501	Central Mobility Hub - Notice of Preparation (NOP)	266	-	-
1600504	CMCP - Central Mobility Connections	228	1	-
1600801	CMCP - High Speed Transit/I-8	39	-	-
Total		\$367,961	\$534,026	\$800,811

FY 2027 Internal Operations

Administration Budget—FY 2025-2027 Expenditure Comparison

The table below summarizes the FY 2027 Administration Budget, which reflects centralized, agencywide personnel and non-personnel costs that support SANDAG’s internal operations and overhead functions, including core business operations, facilities, information technology systems, insurance coverage, and administrative services. These costs cannot be directly assigned to a single project or program and are allocated across projects to support all SANDAG programs.

	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	Annual Change	Annual % Change
Personnel	\$17,087,712	\$19,262,421	\$19,986,807	\$724,386	3.8%
Non-Personnel	\$15,968,980	\$15,394,604	\$15,106,006	\$(288,598)	-1.9%
Business Services	\$74,488	\$225,883	\$139,803	\$(86,080)	-38.1%
Travel	\$125,741	\$146,000	\$177,734	\$31,734	21.7%
Meeting Expenses	\$4,203	\$23,000	\$23,400	\$ 400	1.7%
Agency Memberships	\$92,194	\$141,100	\$117,185	\$(23,915)	-16.9%
Employee Professional Memberships & Certifications	\$11,928	\$30,000	\$36,285	\$6,285	21.0%
Temporary Personnel	\$292,481	\$75,000	\$450,000	\$375,000	500.0%
Recruitment	\$153,040	\$221,000	\$218,003	\$(2,997)	-1.4%
Employee Training	\$ 104,065	\$201,000	\$201,189	\$ 189	0.1%
Facilities/Rent	\$3,776,631	\$4,712,000	\$4,863,900	\$151,900	3.2%
Office Equipment	\$47,643	\$25,000	\$20,300	\$(4,700)	-18.8%
Vehicle Fleet	\$8,494	\$15,000	\$20,000	\$5,000	33.3%
Insurance	\$695,327	\$818,000	\$1,248,296	\$430,296	52.6%
Telecommunications and Other IT Direct Costs	\$472,281	\$410,500	\$476,668	\$66,168	16.1%
IT Maintenance and Equipment	\$2,319,822	\$1,508,080	\$850,100	\$(657,980)	-43.6%
IT Software Licenses	\$1,765,222	\$1,977,754	\$2,414,948	\$437,194	22.1%
Contingency Reserve	\$-	\$ 855,000	\$1,550,000	\$695,000	81.3%
Contracted services	\$6,025,420	\$4,010,287	\$2,298,195	\$(1,712,092)	-42.7%
Total Budget	\$33,056,693	\$34,657,025	\$35,092,813	\$435,788	1.3%

Major cost components include:

- Personnel: Salaries, benefits, and indirect costs for administrative, finance, IT, HR, legal support, executive, and other internal support staff.
- Facilities/Rent: Office lease, office operations, office equipment, fleet costs, and related operating expenses.
- Information Technology: Software licenses, system maintenance, telecommunications, and IT infrastructure that support agencywide operations.
- Contracted and Professional Services: Specialized services that support administrative functions, compliance, planning, and operational needs.
- Insurance and Risk Management: Agencywide insurance programs and risk management costs.
- Training, Travel, and Memberships: Professional development, required training, travel, and participation in professional organizations that support staff effectiveness and compliance.

FY 2027 Internal Operations

Allocation of Overhead Budget to Projects

The Total Administration Budget reflects all administrative costs before funding adjustments. Certain costs, including contingency reserves funded separately through Member Assessments and TransNet and items funded with other sources, are shown as deductions to arrive at the Total Administration Budget (Overhead).

The Total Overhead Budget combines Administration overhead and OIPA overhead costs and represents 100% of agencywide overhead expenses for FY 2027.

	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget	% of Overhead Budget	Annual Change	Annual % Change
Administration						
Personnel	\$17,087,712	\$19,262,421	\$19,986,807	56.1%	\$724,386	3.8%
Non-Personnel	\$15,968,980	\$15,394,604	\$15,106,006	42.4%	\$(288,598)	-1.9%
Total Administration Budget	\$33,056,693	\$34,657,025	\$35,092,813	99%	\$435,788	1.3%
Less: Contingency funded separately with Member Assessments and TransNet	\$(250,000)	\$(855,000)	\$(1,550,000)	-	-	
Less: Items Funded with Other Sources ¹	\$(698,583)	\$(670,083)	\$(467,160)	-	-	
Total Admin Budget (Overhead)	\$32,108,110	\$33,131,942	\$33,075,653	92.9%	\$ (56,289)	-0.2%
OIPA						
Personnel	\$1,524,344	\$2,229,650	\$2,277,899	6.4%	\$48,249	2.2%
Non-Personnel	\$123,505	\$233,906	\$259,557	0.7%	\$25,651	11.0%
Total OIPA Budget (Overhead)	\$1,647,849	\$2,463,556	\$2,537,456	7.1%	\$73,900	3.0%
Total Overhead Budget	\$33,755,959	\$35,595,498	\$35,613,109	100%	\$17,611	0%

Administration Budget Allocation

	FY 2025	% of Costs	FY 2026	% of Costs	FY 2027	% of Costs	Annual % Change
Administration Budget Allocation							
OWP	\$18,565,778	55.0%	\$16,124,761	45.3%	\$15,531,507	43.6%	-3.7%
TransNet	\$168,779	0.5%	\$ 249,168	0.7%	\$181,247	0.5%	-27.3%
Regional Ops	\$3,375,597	10.0%	\$4,271,460	12.0%	\$3,337,173	9.4%	-21.9%
Capital	\$11,645,805	34.5%	\$14,950,109	42.0%	\$16,563,182	46.5%	10.8%
Total Indirect Cost Allocations	\$33,755,959		\$35,595,498		\$35,613,109		

¹ Contingency Reserve for local TDA funds for federally ineligible costs