

Implementation of TPA Recommendations – In Progress

TPA Year	Item No.	Audit Recommendation	Priority	Status	Staff Lead	FY 2026 Q1 Updates	New Quarterly Updates	Next Steps	Target Completion Date ¹
2018	7	Enhance the Story Map tool, TransNet project status listing (shown in Appendix A), or develop a different tool to capture project output details and track TransNet accomplishments over time by implementing the following: b. Building upon planned output data currently captured through the Regional Transportation Improvement Program's automated ProjectTrak database and reported in the Annual Output and Outcome report by reconciling those planned outputs with actual accomplishments. Consider requiring local jurisdictions to provide a closeout report with updated, actual data as projects are completed.	High	In Progress	Richard Radcliffe	As of Q1 2026, vendor recently identified significant additional work required to incorporate TransNet Payment module into the new system. Vendor will absorb additional development costs and has pushed out launch to Q1 2027.	Vendor is currently rolling out requested features for testing in the new system's test environment. Work continues on incorporating historical TransNet payment data into the new system. TransNet Local Streets and Roads Annual Report is being configured into the new system, allowing for streamlined data collection and summarization. The new configuration will tie the information reported on in the Local Streets and Roads Annual Report to the Outcome/Output Report that is compiled every two years during the development of the RTIP.	We are currently under internal review for closeout.	6/30/2026
2021	3	Develop and adopt a formal process to address issues identified during annual Plan of Finance updates that discusses short-term and long-term funding scenarios and how options specifically impact the scope and schedule of remaining TransNet Extension Ordinance projects. The plan should include clear methodology, criteria, and triggers for making decisions on TransNet Extension Ordinance projects if funding does not materialize as expected and how to make choices to reduce scope, delay, or eliminate projects from the TransNet Extension Ordinance portfolio.	Critical	In Progress	Michelle Smith	The SOP for the POF is currently being refined and updated. This is still on schedule to be completed by December 2025.	SOP currently being reviewed and updated. Here is the link to the draft document: https://sandag.sharepoint.com/:r/sites/TransNetProjectOffice/Shared%20Documents/Process%20Documents/SOP%20for%20funding%20analysis%20following%20POF%20.docx?d=w96265a2dda114cb3a62f60bfd0e303e&csf=1&web=1&e=EZ3mVr	Initial implementation efforts focused on strengthening existing prioritization practices within current program constraints, the auditor's intent was to establish a more formalized, documented process for the Plan of Finance to identify the process to making decisions based on the Plan of Finance outcome. Staff is currently finalizing this document and will be utilized for future decision making leading up to the Optimization List.	6/30/2026 12/31/2025
2021	4	Develop a risk-based approach for Quality Assurance/Quality Control testing and indication of review to strengthen documentation of Quality Assurance/Quality Control activities employed and results to better demonstrate data verifications	Medium	In Progress	Mike Duncan	Risk Assessment matrix has been implemented and tested and reviewed by staff.	Continued and refined use of risk assessment matrix. Completed review of closeout readiness.	We are currently under internal review for closeout.	3/31/2026 12/31/2025
2021	5	Enhance organization of Peer Review Process supporting documents by providing a corresponding table to capture topics discussed, reference items to checklists, and close out memos to better link what was planned, what was done, and how issues were addressed.	Medium	In Progress	Mike Duncan	Summary Tables are being added to new PRP documentation, and SOP has been updated to reflect Audit recommendations.	Continued and refined use of summary tables, updated SOP and completed review of closeout readiness.	We are currently under internal review for closeout.	3/31/2026 12/31/2025
2021	6	Clearly describe to the Board the Quality Assurance/Quality Control sampling methodology employed, any limitations of the data, and associated cost-benefits or risks of the approach.	Low	In Progress	Mike Duncan	Added descriptions of test plan, sampling strategies and risk assessment to test plans.	Refined test plan documentation and completed review of closeout readiness.	We are currently under internal review for closeout.	3/31/2026 12/31/2025
2021	10	Implement shorter-term steps to report on performance, while waiting on the longer-term Transportation Performance Management Framework, including continued development of SANDAG's proposed "Goals and Provisions" document to distribute to the Board and ITOC	High	In Progress	Grace Miño	Staff continues to work with Caltrans to address this item.	Submitted TransNet Performance Audit completion forms to the Internal Controls Director for review and approval.	We are currently under internal review for closeout.	3/31/2026 12/31/2025
2021	11	Create summarized graphics to quickly indicate TransNet Extension Ordinance status based on data in the revised quarterly reports for reporting to the Board and ITOC	Medium	In Progress	Cortney Murguia	In the last quarter, staff began transferring final budget, schedule and funding data for completed and future projects into the database supporting the existing Dashboard website. Staff is testing visualization options for those projects and beginning quality control data checks to ensure all completed and future TransNet project data is successfully transferred into the website. Technical work is also progressing for the sandag.org site map, database, and content management system to manage project specific pages with narrative updates that will replace keepsandiegomoving.com.	The recommendation was reassigned this quarter. Staff met with the Director of Internal Controls to clarify audit intent and will bring back a refined implementation plan in June.	In the next quarter, staff will continue refining visualization options to best represent data for all current, completed, and future Ordinance projects on the existing Dashboard site. Staff will also continue quality control checks to ensure the full set of completed and future projects data was successfully added to the website.	6/30/2026 2/27/2026
2021	15	Estimate and communicate to the Board and ITOC the quantifiable impact of permit delays on individual Bike Early Action Program projects and the overall Regional Bikeway Program	Critical	In Progress	Omar Atayee	Staff is in the process of collecting submittal dates to the City of San Diego and other agencies. Once complete, then average review times will be calculated and the differential will be reported out.	Staff is continuing to collect permit approval times for prior projects. The durations have been added to the bikeway quarterly status report for documentation purposes.	Continue tracking permit approval time and including the permit duration for projects in the Bikeway Quarterly Status Report. Staff will also analyze data to quantify delays, including estimating the average plan review time for bike projects.	6/30/2026 2/28/2026
2021	16	Work with the Board to have leadership collaborate with its representatives from the City of San Diego to rectify critical Bike Early Action Program project permit issues	Critical	In Progress	Omar Atayee	Draft term sheet has been completed. We are working internally to vet the term sheet with management for concurrence.	Ongoing conversations with the City of San Diego are occurring as it relates to an updated MOU. SANDAG staff is refining the draft term sheet to create a list of improvements to interagency coordination on capital improvement projects.	The results of the survey have been reviewed and incorporated into the draft term sheet. SANDAG met internally to discuss the results and the draft term sheet with upper management. SANDAG will continue to meet with the City to negotiate the terms of a new or revised MOU.	6/30/2026

¹ Target Completion Dates that have changed since the prior update are shown in red text.

TPA Year	Item No.	Audit Recommendation	Priority	Status	Staff Lead	FY 2026 Q1 Updates	New Quarterly Updates	Next Steps	Target Completion Date ¹
2021	19	Modify TransNet Dashboard data or Board reports to compare actual individual project data against original baseline budgets and schedule by project phase to more clearly show progress against initial plans and provide explanatory context in addition to aligning TransNet Dashboard project phase categories with those used in individual project management tools	Medium	In Progress	Cortney Murguia	In the last quarter, staff began transferring final budget, schedule and funding data for completed and future projects into the database supporting the existing Dashboard website. Staff is testing visualization options for those projects and beginning quality control data checks to ensure all completed and future TransNet project data is successfully transferred into the website. Technical work is also progressing for the sandag.org site map, database, and content management system to manage project specific pages with narrative updates that will replace keepsandiegomoving.com.	The recommendation was reassigned this quarter. Staff met with the Director of Internal Controls to clarify audit intent and will bring back a refined implementation plan in June.	In the next quarter, staff will continue refining visualization options to best represent data for all current, completed, and future Ordinance projects on the existing Dashboard site. Staff will also continue quality control checks to ensure the full set of completed and future projects data was successfully added to the website.	6/30/2026 2/28/2026
2021	20	Track and analyze more granular internal project milestones within Bike Early Action Program project phases—such as planned and actual schematic design, detailed design, right-of-way, utility coordination, and construction documents, to better identify where possible impediments and delays occur and may need to be addressed	Medium	In Progress	Omar Atayee	Additional milestones have been added to the project sheets for the Bikeway Quarterly Status reports. Staff is reviewing those inputs for accuracy. Additionally, monthly meetings are being held to review status of projects and disclose risks.	Additional milestones are now being tracked and maintained for each active capital improvement project in the Bikeway Quarterly Status Reports. SANDAG staff will begin the process of obtaining approval to close this item.	Responsive to the comment, staff is considering adding 60% and 90% design submittals and Right of Way Certifications (where applicable) as a milestone. Project Managers will be asked to populate data for the new milestones in forthcoming Quarterly Status Reports.	6/30/2026 2/28/2026
2024	3	Make sure the revamped or new tools or spreadsheets comparing actual to planned project delivery for Ordinance major corridor planned pledges at a detailed location boundary and scope level are accurate and supported through links to project fact sheets, budget documents, google maps, or other specific project-level documents validating completion as appropriate.	Critical	In Progress	Lisa Starace	Staff is continuing to work on migrating the data from KeepSanDiegoMoving.com to SANDAG.org. Phase 1 of the migration has included reviewing existing information about current and completed SANDAG-only TransNet projects for accuracy. Content was updated to reflect current project status, and project information was consolidated into a single website. The GIS team also began the process of transitioning of the old TransNet storymap off of an outdated platform to a new app on the same platform as the budget interactive map.	Work continued to migrate TransNet project content from KeepSanDiegoMoving.com to SANDAG.org. Phase 1, which included LOSSAN, bike, and other SANDAG-led projects is 100% completed, and Phase 2 is in progress. Phase 2 of the migration involves collaborating with our Caltrans partners to review the content for our joint TransNet projects and updating site navigation to integrate the remaining TransNet project content from KeepSanDiegoMoving.com into SANDAG.org. KSDM retirement is scheduled for June/July 2026. In addition, Phase 1 of the TransNet Storymap migration and integration into SANDAG.org has begun. Built on the same platform as the interactive map of the annual budget, the new map will be accessible on SANDAG.org and will display boundary and scope information. The new storymap is scheduled for completion in June/July 2026. In tandem with the modernization and consolidation of the TransNet Storymap into SANDAG.org, the TransNet Dashboard is also progressing. The focus has been on adding, updating, and verifying project data and consolidating it into a single database. Completed ordinance project data for Major Corridor and Major Corridor EMP projects were added to the database, and are now available on PM Tools. It is anticipated that the TransNet Dashboard will display the information by the end of FY26 Q3.	Using approved PPM migration plan, migrate existing KeepSanDiegoMoving.com content, while also continuing redevelopment of SANDAG.org sitemap, updating page content, and building out new pages on SANDAG.org. Work to retire existing TransNet storymap and launch new one that includes detailed boundary and scope information. Completed ordinance project data was added to PM Tools and the TransNet Dashboard in January 2026.	6/30/2026 12/31/2025
2024	5	Update data in the TransNet Dashboard – or alternate public facing system designated in place of the Dashboard – on monthly basis to ensure up to date budget, expenditure, schedule, and status information is comprehensively available for both current in-progress major corridor projects and previous major corridor projects completed.	High	In Progress	Joy De Korte	In the last quarter, staff began transferring final budget, schedule and funding data for completed and future projects into the database supporting the existing Dashboard website. Staff is testing visualization options for those projects and beginning quality control data checks to ensure all completed and future TransNet project data is successfully transferred into the website. Technical work is also progressing for the sandag.org site map, database, and content management system to manage project specific pages with narrative updates that will replace keepsandiegomoving.com.	Work progressed in Q2 to add/update completed project data into the PM Tools database, and in January 2026 the projects were deployed to the existing TransNet Dashboard where they now appear in the Segment dropdown menu marked with (Complete). Existing Dashboard components were also adjusted as needed to properly display the completed project information.	Staff will continue to work on updating data as needed to display the most current information possible. Related work to add future projects to the PM Tools database and to the Dashboard is in progress and is estimated for completion by June 2026. Work will also continue to migrate KeepSanDiegoMoving.com content to SANDAG.org, with more than two-thirds of the content now moved as of January 2026. This migration and subsequent retirement of KeepSanDiegoMoving.com is scheduled for completion by summer 2026.	6/30/2026 2/28/2026
2024	7	Ensure decisions made regarding funding MTS' and NCTD's transit operating service gaps or frequency expectations are documented with rationale supporting decisions and incorporated into Ordinance amendments as warranted.	Medium	In Progress	Brian Lane	Staff will add a specific item to the agenda for the quarterly Regional Short-Range Transit Planning Task Force meeting that discusses decisions made regarding funding MTS' and NCTD's transit operating service gaps or frequency expectations in relation to the services listed in the Ordinance.	Ready for Implementation Consideration Staff from MTS, NCTD, and SANDAG discuss transit performance metrics at the quarterly Regional Short-Range Transit Planning Task Force (Task Force) meetings. Beginning in October 2025, the Task Force meetings include an ongoing agenda item for discussing decisions made regarding funding MTS and NCTD transit operating service gaps and/or frequency expectations, which are reflected in the meeting agendas and minutes.	We are currently under internal review for closeout.	3/31/2026 12/31/2025
2024	12	Present proposed amendment to the Board to align planned major corridor projects from the TransNet Ordinance with the current 2021 Regional Plan as required by the TransNet Ordinance.	Critical	In Progress	Danielle Kochman	Item was taken to the September 2024 ITOC meeting where they were comfortable closing it out. TPA completion form to be brought to the November ITOC meeting.	Completion form prepared in December 2025. Under review with Internal Controls Director.	We are currently under internal review for closeout.	3/31/2026 12/31/2025

TPA Year	Item No.	Audit Recommendation	Priority	Status	Staff Lead	FY 2026 Q1 Updates	New Quarterly Updates	Next Steps	Target Completion Date ¹
2024	13	Present the details of the next Plan of Finance to the Board and ITOC including specific amounts of funding shortfalls by subprogram and program-wide, in addition to the timeframe when shortages may begin to affect project delivery.	Critical	In Progress	Michelle Smith	Staff will be presenting the POF (TransNet Health Report) to the ITOC at their November meeting. Target completion date is still December, but completion form will not be approved until the January ITOC meeting since the ITOC is dark in December.	The POF will be re-run following the approval of the 2025 Regional Plan and will be presented to ITOC and the Board by summer 2026	Staff will present the comprehensive TransNet Program Update to the Board, including funding shortfalls by subprogram and program-wide, following the approval of each regional plan. Staff anticipates updating the costs based on the approved 2025 Regional Plan and presenting to the ITOC and BOD by Summer 2026.	6/30/2026
2024	14	Develop specific options and corresponding timelines on possible actions to address funding shortfalls for the Board and ITOC that clearly state the impact of each option at the project-level, including how options will compare to what was originally pledged in the ordinance for each project.	High	In Progress	Michelle Smith	Develop an updated POF and present to Board by summer 2026.	Staff is currently developing the 2025 Plan of Finance which will include Remaining Costs at the Project Level by Ordinance. As part of the March update to ITOC, the quarterly report will include a request to ITOC if they agree with including this information as part of the POF report to the Board.	Develop an updated POF and present to Board by Summer 2026	6/30/2026
2024	15	Develop, implement, and use a format, transparent, and vetted methodology and strategy for reprioritizing pledged ongoing and future TransNet major corridor projects against limited funding – including how funds are moved between projects and factors are weighed for starting new projects when other ongoing projects may have unmet funding needs.	High	In Progress	Michelle Smith	Staff is developing a Project Optimization list with proposed funding. This item is planned to be presented to the Board in October 2025 with final approval in November 2025.	The Project Optimization List was presented to the Board in November 2025. Unmet funding needs will be provided to the Board as part of the POF presentation in summer 2026	We are currently under internal review for closeout.	6/30/2026 12/31/2025
2024	23	Set timelines for local agency consensus on proposed Ordinance amendments and then take the related amendments to the Board for consideration soon after.	Medium	In Progress	Danielle Kochman	Received approval from the locals through the Mobility Working Group subcommittee, however, the timing for the presentation to the Board is undetermined pending discussions between Executive Leadership and Board Leadership.	Staff still needs to meet with SANDAG leadership to determine next steps and the timeline for addressing this item.	We are currently under internal review for closeout.	12/31/2026
2024	24	Immediately propose the amendments to the Board for the ITOC changes and other areas relating to the prior audit recommendations.	Medium	In Progress	Danielle Kochman	No updates to the TransNet Ordinance are proposed at this time since it has been determined that the Selection Committee can be updated to include alternates without changes to the Ordinance.	Completion form prepared in December 2025. Under review with Internal Controls Director.	We are currently under internal review for closeout.	12/31/2026 12/31/2025