

2025 | GRANT PROGRAMS PERFORMANCE REPORT

SANDAG awards grant funds on a competitive basis that considers the grantees' ability to perform their proposed projects on time. SANDAG intends to hold grantees accountable for completing the project to ensure fairness in the competitive process and to encourage grantees toward implementation for public benefit on project deliverables as soon as possible. All SANDAG competitive grant programs are subject to SANDAG [Board Policy No. 035](#), which provides project milestone and completion deadlines and use-it-or-lose-it provisions.

A [master list](#) of all SANDAG grant program awards can be found on the [SANDAG Grants web page](#).

Performance Report Period

This Transportation Committee (TC) Performance Report covers the reporting period between April 1 and June 30, 2025. TC has oversight over the following SANDAG Grant Programs: AFA, ATGP, EMP, SGIP, and STGP. This report provides an update on completed grant projects, top performance measures, and expenditures for each TC-related grant program.

Completed Grant Projects

Access for All (AFA) Program

No AFA projects were completed during this reporting period.

Active Transportation Grant Program (ATGP)

No ATGP projects were completed during this reporting period.

Environmental Mitigation Program Land Management Grant (EMP LMG)

One EMP LMG project was completed during this reporting period.

Friends of Famosa Slough - Famosa Slough Stormwater Treatment Pond Restoration and Enhancement Project (Cycle 10)

The grantee was awarded \$53,000, and the grant began in March 2023. The project restored 0.2 acres of Freshwater Marsh habitat and removed 0.1 acres of invasive species. All project deliverables have been submitted, and the grantee has expended \$52,880.03 to date. Additional invoices are pending and will be resolved with the project closeout.



Smart Growth Incentive Program (SGIP)

Two SGIP projects were completed during this reporting period.

City of Lemon Grove – Connect Main Street Phase I and II (Cycle 4)

The grantee was awarded \$2.5 million for the capital construction project, which began on July 20, 2020. The project implemented numerous pedestrian and bike facilities along Main Street, including street conversion, a pedestrian trail, shared-use path, crosswalks, bulb-outs, lighting, and landscape features, which will improve north/south movement of people via active transportation. The project was completed on June 20, 2025, and the grantee has expended \$1,472,134 to date.



City of Santee – Santee Specific Plan (Cycle 5)

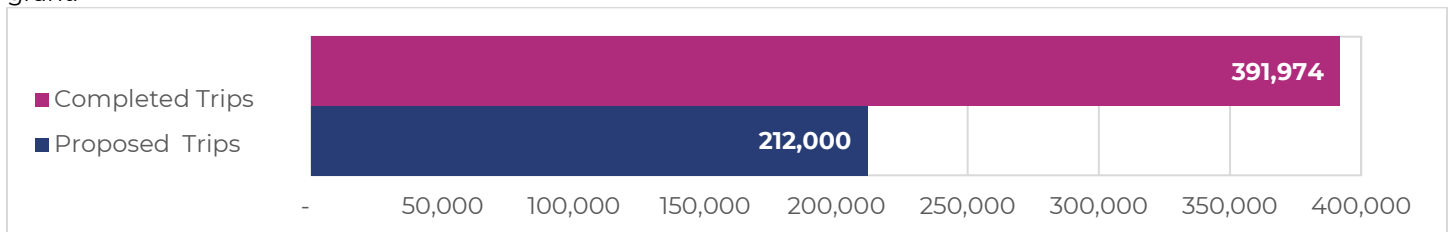
The grantee was awarded \$400,000, and the grant began on August 12, 2022. The project took 33 months to complete and was granted two project schedule amendments. The project resulted in updates to Santee’s General Plan and Town Center Specific Plan, promoting new development, including commercial, housing, and mixed-use development. The City expended \$352,292 of the grant award.

Specialized Transportation Grant (STGP) Program

Two STGP projects were completed during this reporting period.

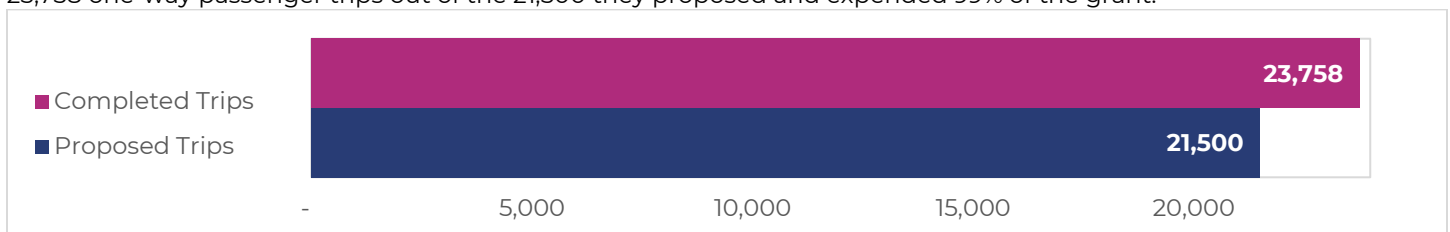
Traveler’s Aid of San Diego - Cycle 12 - Operating - SMG

The grantee was awarded an operating grant for \$500,000, and the grant began on June 1, 2023. The grantee provided 391,974 one-way passenger trips, exceeding the 212,000 they proposed in their application and fully expended the grant.



ElderHelp of San Diego - Cycle 12 - Operating - SMG

The grantee was awarded an operating grant for \$282,593, and the grant began on June 1, 2023. The grantee provided 23,758 one-way passenger trips out of the 21,500 they proposed and expended 99% of the grant.



(Right photo) Irma became a Traveler's Aid SenioRide participant in 2019. At the time, she received regular bus passes and volunteer driver rides. In 2023, she enrolled in the Senior Solutions program to receive additional volunteer driver rides and occasional Lyft rides when needed. In March, Irma celebrated her 75th birthday. During a call with the Traveler's Aid staff, Irma mentioned she would have family in town to celebrate her special day. Travelers Aid was able to connect Irma with Midway Museum tickets for her family outing in the Seaport Village. Irma's son is a Navy veteran and was excited to visit the ship with his family. Irma said she had the best day and thanked the staff for helping make her birthday special.



(Far right photo) ElderHelp plays a vital role in helping seniors and also supports those who care for aging loved ones. Anne is a family caregiver, looking after her mom, who is in her 80s. Anne is happy to help her mom in whatever way she can, but when she can't be there, Anne relies on ElderHelp to fill in the gaps. Through ElderHelp alternative services, they are able to deliver groceries and supplies from their pantry. She also gets regular check-ins to make sure she has what she needs. Anne appreciates the additional support for her mom.

Active Grant Projects

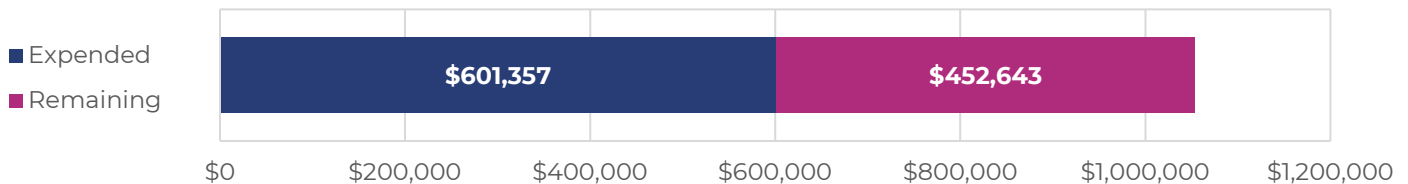
Access for All (AFA) Program

On [January 24, 2025](#), the Board of Directors (Board) approved the AFA Cycle 2 funding recommendations, fully funding one application that will provide on-demand Wheelchair Accessible Vehicle (WAV) service in San Diego County, including WAV taxi service to the San Diego International Airport. AFA activity during the reporting period has involved finalization of the Cycle 2 contract for execution.

Active Transportation Grant Program (ATGP)

There is a single active ATGP Project, the City of Carlsbad's Carlsbad Boulevard and Tamarack Avenue Pedestrian Improvement Project. This project was awarded \$1,054,000 in 2016 and has been granted two 36-month schedule extensions. The grantee is currently requesting a 36-month extension, a revised scope of work, and a budget amendment.

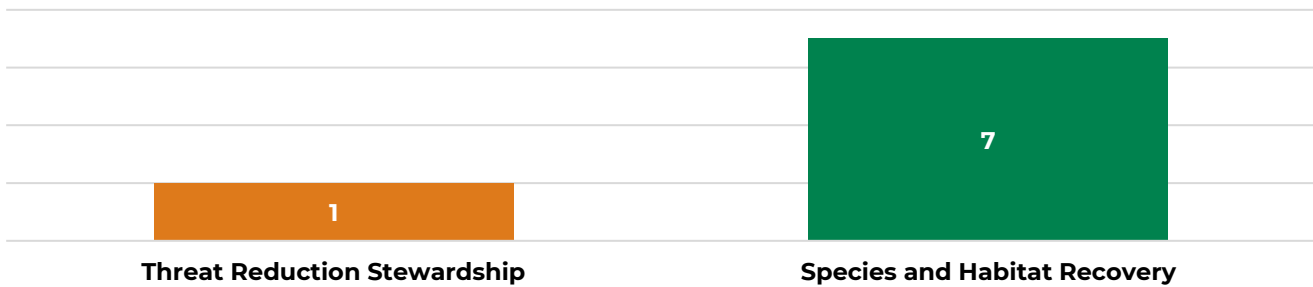
Active ATGP Projects Budget Spent and Remaining



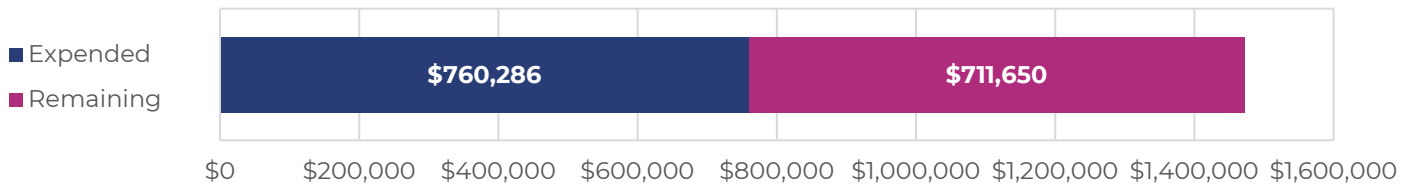
Environmental Mitigation Program Land Management Grant (EMP LMG)

A total of 8 EMP LMG projects are active, with the project types displayed in the bar chart below. The cumulative grant award for active projects is approximately \$1.5 million.

Active EMP LMG Projects By Type



Active EMP LMG Projects Budget Spent and Remaining



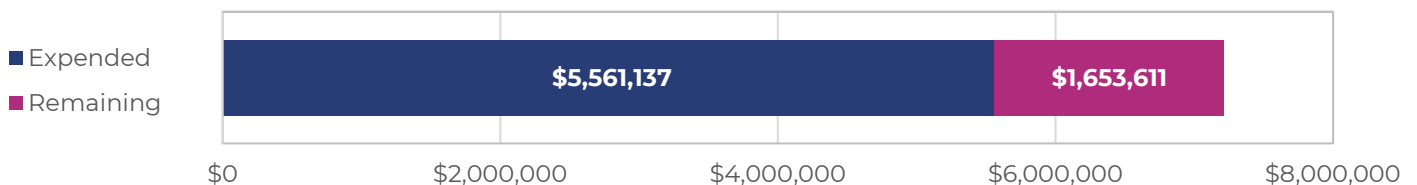
Smart Growth Incentive Program (SGIP)

There are six active SGIP projects with a total grant award of \$7.2 million. The projects are categorized as either planning or capital projects, with the latter potentially involving multiple phases within the grant. The active project stages are displayed in the bar chart below.

Active SGIP Projects By Stage



Active SGIP Projects Budget Spent and Remaining



Specialized Transportation Grant (STGP) Program

Twenty-eight active STGP projects have been awarded \$11.8 million, which are shown on the next page by project type. Twenty-five grants are operating and capital projects that provide transportation service units. Three projects are Mobility Management projects that provide travel referrals, travel training, and brokerage transportation service units. The standard performance measures used to monitor grants are in units and can include the number of one-way passenger trips, travel referrals, or travel training courses. Further information on the units delivered by project type is on the following page.

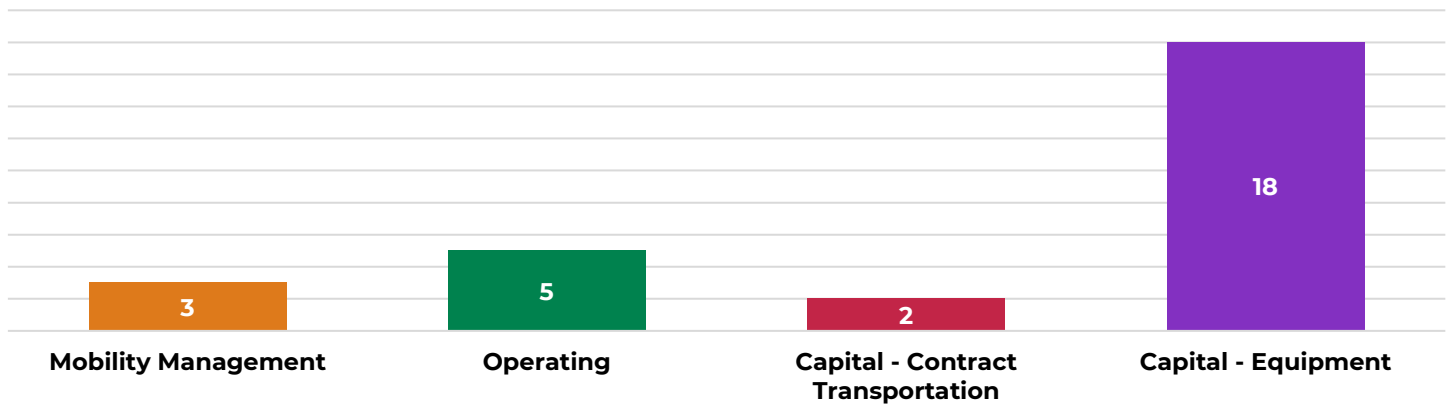
Project Type Definitions

Capital Project: Vehicle or equipment purchases; contracted transportation services

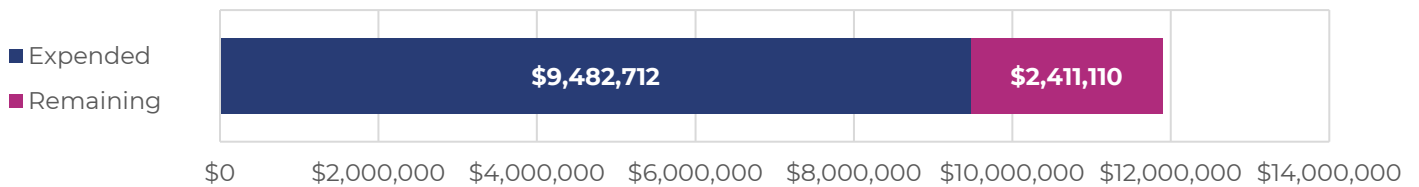
Mobility Management Project: Transportation brokerage services, transportation information and referral services, or travel training instruction

Operating Project: Mileage reimbursement, volunteer driver programs, or transit pass subsidies

Active STGP Projects By Type



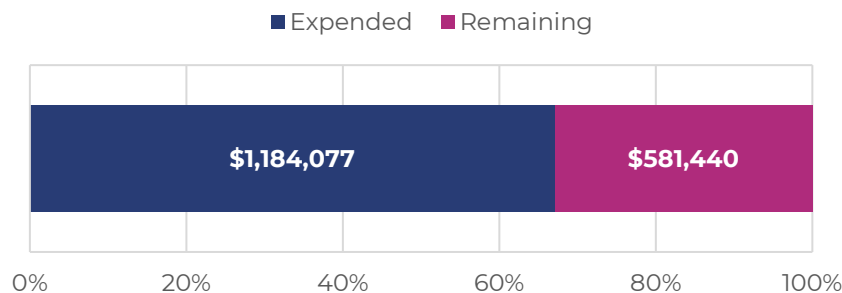
Active STGP Projects Budget Spent and Remaining



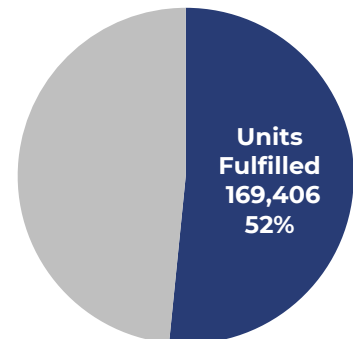
Mobility Management Grants

Mobility Management projects provide travel referrals, travel training, and brokerage transportation service units. The three grantees have a cumulative grant award of \$1.7 million. They have spent about 65% of their grant allocation, and the total target unit is 328,400. As of June 30, 2025, 169,406 or 52% of those units have been fulfilled.

Mobility Management Projects Budget Spent and Remaining



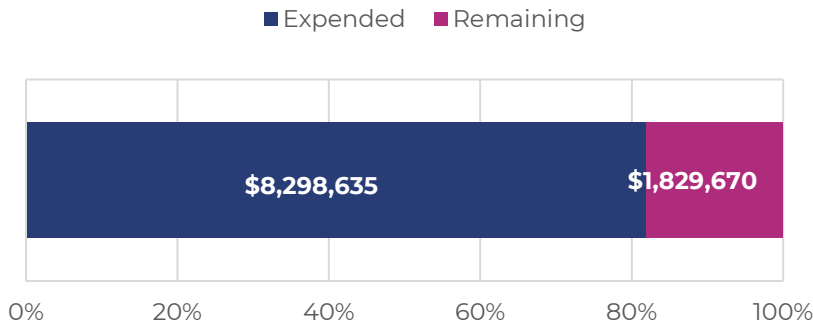
Units Delivered and Remaining



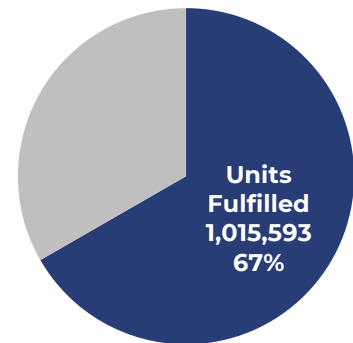
Operating and Capital Grants

Operating and Capital projects were awarded \$10.12 million and have spent about 81% of their cumulative grant allocation. The total target units for these active projects are 1,533,880. As of June 30, 2025, 1,015,593 or 67% of those units have been fulfilled.

**Operating and Contract Transportation Projects
Budget Spent and Remaining**



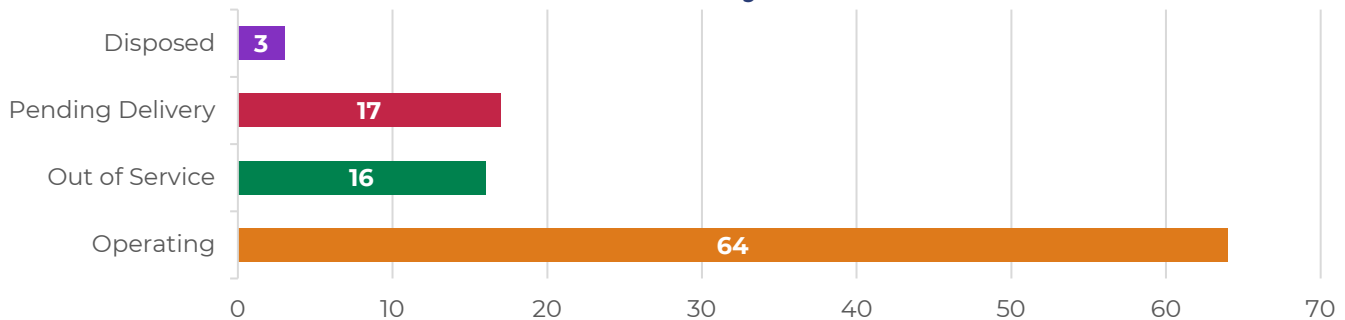
Units Delivered and Remaining



Capital Equipment Grants

All the active Capital Equipment grants are vehicle projects that resulted in the purchase of 100 accessible vehicles. The vehicle status information by grant is included in the chart below. Eighty vehicles are active, indicating they are operating or temporarily out of service. Jewish Family Service and NCTD each had one vehicle out of service during the reporting period for repairs, and MTS has 14 vehicles out of service because they are pending delivery to new grantees awarded through a Used Minivan solicitation. Seventeen vehicles have been purchased and are currently pending delivery, and three vehicles have been disposed of via amendments due to vehicle useful life expiration.

STGP Vehicles by Status



Amendment Requests

Access for All (AFA) Program

No AFA grantees requested amendments during this reporting period.

Active Transportation Grant Program (ATGP)

City of Carlsbad – Carlsbad Boulevard and Tamarack Avenue Pedestrian Improvement Project

The grantee is requesting a 3-year extension for a new scope of work and a budget amendment. The ITOC and TC recommended that the Board reject a previous amendment request earlier in the year. After the amendment denial, the City took the project to their City Council and received new direction, prompting City staff to submit a new amendment request. ITOC recommended that the Board approve the revised request, contingent on project delivery. This amendment request is a separate item on the TC agenda.

Environmental Mitigation Program Land Management Grant (EMP LMG)

No EMP LMG grantees requested amendments during this reporting period.

Smart Growth Incentive Program (SGIP)

No SGIP grantees requested amendments during this reporting period.

Specialized Transportation Grant (STGP) Program**Home of Guiding Hands (HGH) - Cycle 9 - Vehicle Procurement - Section 5310**

The grantee was awarded \$520,000 in April 2018 to purchase four accessible minivans and three accessible buses. The vehicles were purchased and put into service in June and October 2018, respectively. The project was granted two prior amendments, one for a 12-month extension due to COVID-19 vehicle out-of-service time, and another for 6 months to determine how to dispose of the vehicles. The grantee is requesting another 8-month extension to work with SANDAG to dispose of the vehicles. If approved, the vehicles will be disposed of by May 30, 2026.

Watch List Projects

Projects are placed on a Watch List when a grantee has not made timely progress toward milestones or key project deliverables or has not implemented any SANDAG-issued corrective actions.

Access for All (AFA) Program

No AFA projects were on the Watch List during this reporting period.

Active Transportation Grant Program (ATGP)

One ATGP project was on the Watch List during this reporting period.

City of Carlsbad – Carlsbad Boulevard and Tamarack Avenue Pedestrian Improvement Project

This project was placed on the Watch List in October 2023 for not meeting major milestones. The grant expired on May 9, 2025, and an amendment request is pending.

Environmental Mitigation Program Land Management Grant (EMP LMG)

No EMP LMG projects were on the Watch List during this reporting period.

Smart Growth Incentive Program (SGIP)

Three SGIP projects were on the Watch List during this reporting period.

City of El Cajon – Main Street-Green Street Gateway Improvements Project

A Department of Industrial Relations (DIR) investigation for labor compliance has been underway since July 2024. The project will remain on the Watch List until this is resolved. The project was completed in early 2025.

City of San Diego - Downtown Mobility Cycle Way Improvement Phase I and II

A Department of Industrial Relations (DIR) investigation for labor compliance has been underway since November 2022. The project will remain on the Watch List until this is resolved. The project was completed in fall 2024.

City of Lemon Grove – Connect Main Street Phase I and II

The project was placed on the Watch List in November 2024 due to labor compliance issues with the contractors. SANDAG is working with the grantee to bring its contractors into compliance. The project was completed in June 2025.

Specialized Transportation Grant (STGP) Program**FACT - Cycle 12 - CTSA Mobility Management - Mobility Management - Senior Mini-Grant**

The project is currently on the Watch List because the grantee submitted their invoices with errors, inadequate documentation, and ineligible expenses. This project has been on the Watch List for this issue for a year, and the grantee was asked to provide a Corrective Action Plan in March 2025 to address the issues. The Corrective Action Plan was only partially fulfilled by the deadline stated. SANDAG continues to work with the grantee to resolve these issues and is withholding payment from the grantee until invoices are corrected.

FACT - Cycle 12 - CTSA Mobility Management - Mobility Management - Section 5310

The project is currently on the Watch List because the grantee submitted their invoices with errors, inadequate documentation, and ineligible expenses. This project has been on the Watch List for this issue for a year, and the grantee was asked to provide a Corrective Action Plan in March 2025 to address the issues. The Corrective Action Plan was only partially fulfilled by the deadline stated. SANDAG continues to work with the grantee to resolve these issues and is withholding payment from the grantee until invoices are corrected.

Jewish Family Service - Cycle 11 Supplemental - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.

Jewish Family Service – Cycle 10 - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.

San Diego Center for the Blind - Cycle 10 - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.

San Ysidro Health – Cycle 10 - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.

Sharp Healthcare Foundation - Cycle 10 - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.

Mountain Shadows Support Group - Cycle 10 - Vehicle Procurement - Section 5310

The project is on the Watch List because the grantee is behind on their proposed trip counts. This is the first time this project has been on the Watch List.