



Borders Committee Agenda

Friday, June 27, 2025

1:30 p.m.

Welcome to SANDAG. The Borders Committee meeting scheduled for Friday, June 27, 2025, will be held in person in the SANDAG Board Room. While Borders Committee members will attend in person, members of the public will have the option of participating either in person or virtually.

For public participation via Zoom webinar, click the link to join the meeting: <https://us02web.zoom.us/j/89818763926>

Webinar ID: 898 1876 3926

To participate via phone, dial a number based on your current location in the US:

+1 (669) 900-6833 +1 (929) 205-6099 International numbers available: <https://us02web.zoom.us/j/89818763926>

All in-person attendees at SANDAG public meetings other than Board of Directors, Policy Advisory Committee members, and SANDAG staff wearing proper identification are subject to screening by walk-through and handheld metal detectors to identify potential hazards and prevent restricted weapons or prohibited contraband from being brought into the meeting area consistent with section 171(b) of the California Penal Code. The SANDAG [Public Meeting Screening Policy](#) is posted on the [Meetings & Events](#) page of the SANDAG website.

Public Comments: Members of the public may speak to the Borders Committee on any item at the time the Borders Committee is considering the item. Public speakers are generally limited to three minutes or less per person.

Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at clerkoftheboard@sandag.org (please reference Borders Committee meeting in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. the business day before the meeting will be provided to members prior to the meeting. All comments received prior to the close of the meeting will be made part of the meeting record.

If you desire to provide in-person verbal comment during the meeting, please fill out a speaker slip, which can be found in the lobby. If you have joined the Zoom meeting by computer or phone, please use the "Raise Hand" function to request to provide public comment. On a computer, the "Raise Hand" feature is on the Zoom toolbar. By phone, enter *9 to "Raise Hand" and *6 to unmute. Requests to provide live public comment must be made at the beginning of the relevant item, and no later than the end of any staff presentation on the item. The Clerk will call on members of the public who have timely requested to provide comment by name for those in person and joining via a computer, and by the last three digits of the phone number of those joining via telephone. Should you wish to display media in conjunction with your comments, please inform the Clerk when called upon. The Clerk will be prepared to have you promoted to a position where you will be able to share your media yourself during your allotted comment time. In-person media sharing must be conducted by joining the Zoom meeting on the personal device where the content resides. Please note that any available chat feature on the Zoom meeting platform should be used by panelists and attendees solely for procedural or other "housekeeping" matters as comments provided via the chat feature will not be retained as part of the meeting record. All comments to be provided for the record must be made in writing via email or speaker slip, or verbally per the instructions above.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG provides access to all agenda and meeting materials online at sandag.org/meetings. Additionally, interested persons can sign up for email notifications at sandag.org/subscribe. A physical copy of this agenda may be viewed at the SANDAG Toll Operations Office, 1129 La Media Road, San Diego, CA 92154, at any time prior to the meeting.

To hear the verbatim discussion on any agenda item following the meeting, the [audio/video](#) recording of the meeting is accessible on the SANDAG website.

SANDAG agenda materials can be made available in alternative languages. To make a request, call (619) 699-1900 at least 72 hours in advance of the meeting.

Los materiales de la agenda de SANDAG están disponibles en otros idiomas. Para hacer una solicitud, llame al (619) 699-1900 al menos 72 horas antes de la reunión.

Message from the Clerk: In compliance with Government Code §54952.3, the Clerk hereby announces that the compensation for legislative body members attending the following simultaneous or serial meetings is: Executive Committee (EC) \$100, Borders Committee (BC) \$100, Board of Directors (BOD) \$150, and Regional Transportation Commission (RTC) \$100. Compensation rates for the EC, BC, and BOD are set pursuant to the SANDAG Bylaws, and the compensation rate for the RTC is set pursuant to state law.



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SANDAG operates its programs without regard to race, color, and national origin in compliance with Title VI of the Civil Rights Act. SANDAG has developed procedures for investigating and tracking Title VI complaints, and the procedures for filing a complaint are available to the public upon request. Questions concerning SANDAG nondiscrimination obligations or complaint procedures should be directed to the SANDAG Director of Diversity and Equity at (619) 699-1900. Any person who believes they or any specific class of persons to be subjected to discrimination prohibited by Title VI also may file a written complaint with the Federal Transit Administration.



[SANDAG Notice of Non-Discrimination | Aviso de no discriminación de SANDAG | Abiso sa Hindi Pandidiskrimina ng SANDAG | Thông cáo Không phân biệt đối xử của SANDAG | SANDAG 非歧视通知 | SANDAG: إشعار عدم التمييز](#)

This meeting will be conducted in English, and simultaneous interpretation will be provided in Spanish. Interpretation in additional languages will be provided upon request to ClerkoftheBoard@sandag.org at least 72 business hours before the meeting.

Esta reunión se llevará a cabo en inglés, y se ofrecerá interpretación simultánea en español. Se ofrecerá interpretación en otros idiomas previa solicitud a ClerkoftheBoard@sandag.org al menos 72 horas antes de la reunión.

[Free Language Assistance | Ayuda gratuita con el idioma | Libreng Tulong sa Wika | Hỗ trợ ngôn ngữ miễn phí |](#)

[免費語言協助 | 免費語言協助 | مساعدة لغوية مجانية | 무료 언어 지원 | رایگان زبان کمک | 無料の言語支援 |](#)

[Бесплатная языковая помощь | Assistència lingüística gratuïta | मुफ्त भाषा सहायता | Assistance linguistique gratuite |](#)

[සියුයභා හා ජනජීවිකා සහාය | ภาษช่วยเหลือคนภาษาหิ | Kaalmada Luqadda ee Bilaashka ah |](#)

[Безкоштовна мовна допомога | sandag.org/LanguageAssistance | \(619\) 699-1900](#)

Closed Captioning is available

SANDAG uses readily available speech recognition technology to automatically caption our meetings in Zoom. The accuracy of captions may vary based on pronunciations, accents, dialects, or background noise. To access Closed Captions, click the “CC” icon in the toolbar in Zoom. To request live closed caption services, please contact the Clerk of the Board at clerkoftheBoard@sandag.org or at (619) 699-1900, at least 72 hours in advance of the meeting.

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Vision Statement: *Pursuing a brighter future for all*

Mission Statement: *We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.*

Our Commitment to Equity: *We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.*

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.



Borders Committee

MEMBERSHIP

The Borders Committee provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico) as well as government-to-government relations with tribal nations in San Diego County. The preparation and implementation of SANDAG's Binational, Interregional, and Tribal Liaison Planning programs are included under this purview. It advises the SANDAG Board of Directors on major interregional planning policy-level matters. Recommendations of the Borders Committee are forwarded to the SANDAG Board of Directors for action.

The Borders Committee generally meets at 1:30 p.m., on the fourth Friday of the month.

Staff contact: Héctor Vanegas, (619) 699-1972, hector.vanegas@sandag.org

MEMBERS

Jesus Eduardo Escobar
Supervisor, Imperial County

Carolina Chavez, Chair
Deputy Mayor, City of Chula Vista
(Representing South County)

Katie Melendez
Deputy Mayor, City of Vista
(Representing North County Inland)

Eric Joyce, Vice Chair
Deputy Mayor, City of Oceanside
(Representing North County Coastal)

Steve Goble
Councilmember, City of El Cajon
(Representing East County)

Vivian Moreno
Councilmember, City of San Diego

Joel Anderson
Supervisor, County of San Diego

ADVISORY MEMBERS

Ann Fox
Caltrans District 11

Alicia Kerber-Palma
Consulate General of Mexico
(Representing Mexico)

ALTERNATES

Luis Plancarte
Supervisor, Imperial County

Mitch McKay
Councilmember, City of Imperial Beach
(Representing South County)

Dan O'Donnell
Councilmember, City of Vista
(Representing North County Inland)

Terry Gaasterland
Mayor, City of Del Mar
(Representing North County Coastal)

Lauren Cazares
Councilmember, City of La Mesa
(Representing East County)

Sean Elo-Rivera
Councilmember, City of San Diego

Vacant
County of San Diego

ADVISORY MEMBERS — ALTERNATES

Melina Pereira
Caltrans District 11

Gilberto Luna
Consulate General of Mexico
(Representing Mexico)

ADVISORY MEMBERS

Vacant

(Representing Orange County)

Councilmember Colleen Wallace

City of Banning

(Representing Riverside County COGs)

Steve Castañeda

San Diego County Water Authority

David Salgado

Southern California Association of
Governments

Raymond Welch (Barona)

Southern California Tribal Chairmen's
Association

Harriet Taylor

Association of Planning Groups

ADVISORY MEMBERS — ALTERNATES

Vacant

(Representing Orange County)

Vacant

(Representing Riverside County COGs)

Valentine Macedo, Jr.

San Diego County Water Authority

Vacant

Southern California Association of
Governments

Cody Martinez (Sycuan)

Southern California Tribal Chairmen's
Association

Vacant

Association of Planning Groups

Borders Committee

Friday, June 27, 2025

Comments and Communications

1. Public Comments/Communications/Member Comments

Members of the public shall have the opportunity to address the Borders Committee on any issue within the jurisdiction of the Borders Committee that is not on this agenda. Public speakers are limited to three minutes or less per person. Public comments under this agenda item will be limited to five public speakers. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Borders Committee members and SANDAG staff also may present brief updates and announcements under this agenda item.

Consent

+2. Approval of Meeting Minutes

Approve

Francesca Webb, SANDAG

The Borders Committee is asked to approve the minutes from its May 23, 2025, meeting.

[Meeting Minutes](#)

Reports

3. Calexico Intermodal Transportation Center

Information

Marisa Mangan, SANDAG, and David Aguirre, Imperial County Transportation Commission

This presentation will provide an overview of the design and construction of the Calexico Intermodal Transportation Center, a regional mobility hub that will feature bus bays for transit services, Calexico Mobility On-Demand, farm labor buses, taxis, and inter-city or interregional bus services.

[Presentation.pdf](#)

4. United States-Mexico Transborder Pollution Environmental Crisis

Information

Rebeca Boutrous, State of Baja California, and Sally Spener, U.S. International Boundary and Water Commission

This presentation will provide an overview of recent progress in rehabilitating the San Antonio de los Buenos Wastewater Treatment Plant and the International Wastewater Treatment Plant, with a focus on improving treatment capacity and addressing infrastructure issues that affect the environment and communities on both sides of the border.

[Presentation.pdf](#)

Adjournment

5. Adjournment

The next Borders Committee meeting is scheduled for Friday, July 25, at 1:30 p.m.

+ next to an agenda item indicates an attachment

June 27, 2025

May 23, 2025, Meeting Minutes

[View Meeting Video](#)

Chair Carolina Chavez (South County) called the Borders Committee meeting to order at 1:36 p.m.

1. Non-Agenda Public Comments/Member Comments

Public Comments: Hernando Duran, Truth, Allegedly Audra, and Blair Beekman.

Member Comments: None.

Chief Executive Officer Mario Orso provided an update on agency activities.

Consent

2. Approval of Meeting Minutes

The Borders Committee was asked to approve the minutes from its April 25, 2025, meeting.

Public Comments: Allegedly Audra, Blair Beekman.

Action: Upon a motion by Supervisor Joel Anderson (County of San Diego), and a second by Vice Chair Eric Joyce (North County Coastal), the Borders Committee voted to approve the Consent Agenda.

The motion passed.

Yes: Chair Chavez, Vice Chair Joyce, Councilmember Steve Goble (East County), Deputy Mayor Katie Melendez (North County Inland), and Supervisor Anderson.

No: None.

Abstain: None.

Absent: City of San Diego, Imperial County.

Reports

4. Regional Safety Planning Updates

This item was taken out of order.

Senior Regional Planner Sam Sanford, Regional Planner Austin Norman, and Mark Webb and Nathan Howard, La Jolla Band of Luiseño Indians, presented the final regional Vision Zero Action Plan, tribe Comprehensive Safety Action Plan, supporting safety tools, and regional safety statistics.

Public Comments: Truth, Allegedly Audra, and Blair Beekman.

Action: Information.

3. California - Baja California Border Resiliency Plan

Senior Regional Planner Kim Smith and Senior Public Communications Officer Ashley Solorio presented an update on the California – Baja California Border Resiliency Plan.

Public Comments: Truth, Allegedly Audra, and Blair Beekman.

Action: Discussion.

5. Adjournment

The next Borders Committee meeting is scheduled for Friday, Friday, June 27, 2025, at 1:30 p.m.

Chair Chavez adjourned the meeting at 3:14 p.m.

DRAFT

Confirmed Attendance at Borders Committee Meeting

Jurisdiction	Name	Member/ Alternate	Attended
South County	Carolina Chavez, Chair	Member	Yes
	Mitch McKay	Alternate	No
East County	Steve Goble	Member	Yes
	Lauren Cazares	Alternate	No
City of San Diego	Vivian Moreno	Member	No
	Sean Elo-Rivera	Alternate	No
County of San Diego	Joel Anderson	Member	Yes
	Vacant	Alternate	--
Imperial County	Jesus Eduardo Escobar	Member	No
	Luis Plancarte	Alternate	No
North County Coastal	Eric Joyce, Vice Chair	Member	Yes
	Terry Gaasterland	Alternate	No
North County Inland	Katie Melendez	Member	Yes
	Dan O'Donnell	Alternate	No
Riverside County	Colleen Wallace	Member	Yes
	Vacant	Alternate	—
Republic of Mexico	Alicia Kerber-Palma	Member	No
	Gilberto Luna	Alternate	No
Southern California Tribal Chairmen's Association	Raymond Welch	Member	No
	Cody Martinez	Alternate	No
Caltrans	Ann Fox	Member	No
	Melina Pereira	Alternate	Yes
San Diego County Water Authority	Steve Casteneda	Member	Yes
	Valentine Macedo, Jr.	Alternate	No
Southern California Association of Governments	David C. Salgado	Member	Yes
	Vacant	Alternate	—
Orange County	Vacant	Member	—
	Vacant	Alternate	—
Association of Planning Groups	Harriet Taylor	Member	No
	Vacant	Alternate	—



Mobility Hub Planning

SANDAG and ICTC Collaboration

Borders Committee | Item 3
Marisa Mangan and David Aguirre
June 27, 2025

Regional Planning Context

- SANDAG and ICTC have collaborated to demonstrate leadership in the realm of **mobility hub** planning
- High quality transit services need **safe and efficient** ways to connect to stations
- Supporting **services and amenities** extend the 'reach' of transit beyond the first and last mile



SANDAG | 2

Mobility Hub Features Catalog

TRANSIT
AMENITIES



PEDESTRIAN
AMENITIES



BIKE
AMENITIES



MOTORIZED
SERVICES
AMENITIES



SUPPORT
SERVICES &
AMENITIES



SANDAG | 3

Mobility Hub Concepts

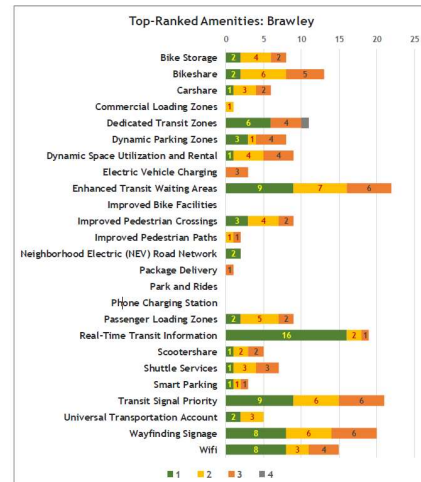


OCEANSIDE TRANSIT CENTER (PLATFORM)



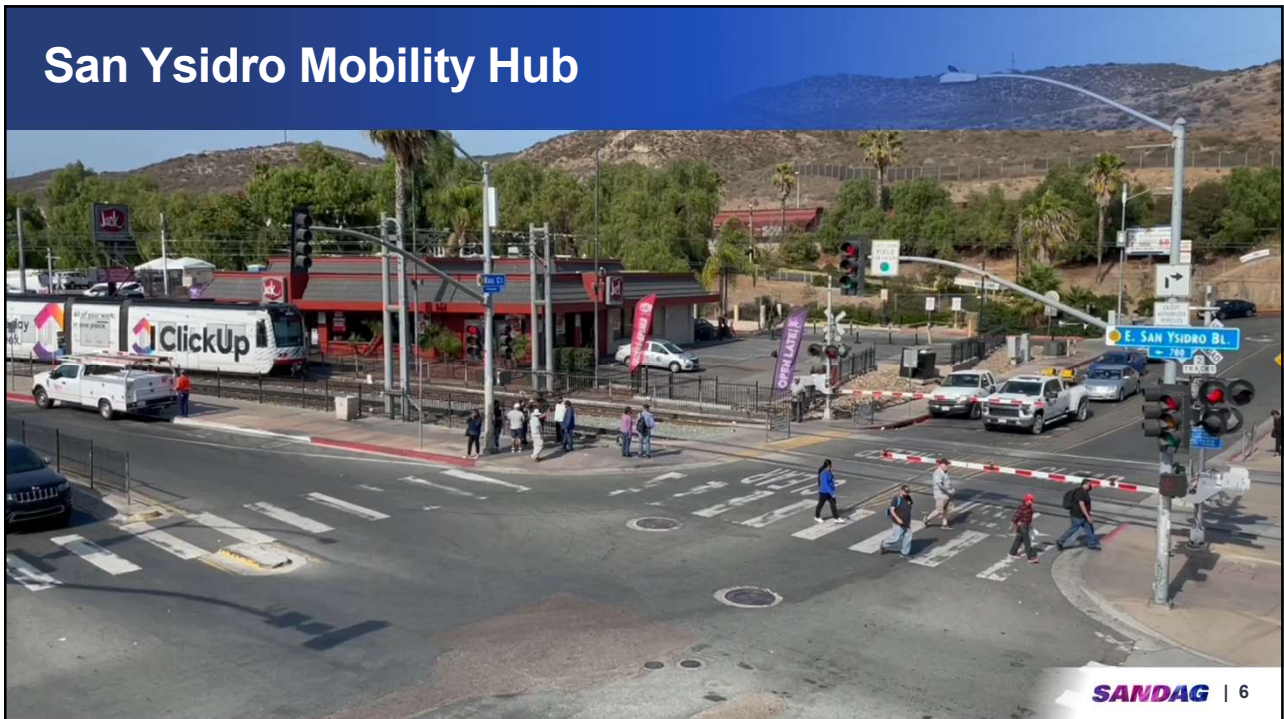
SANDAG | 4

Mobility Hub Outreach – Imperial County



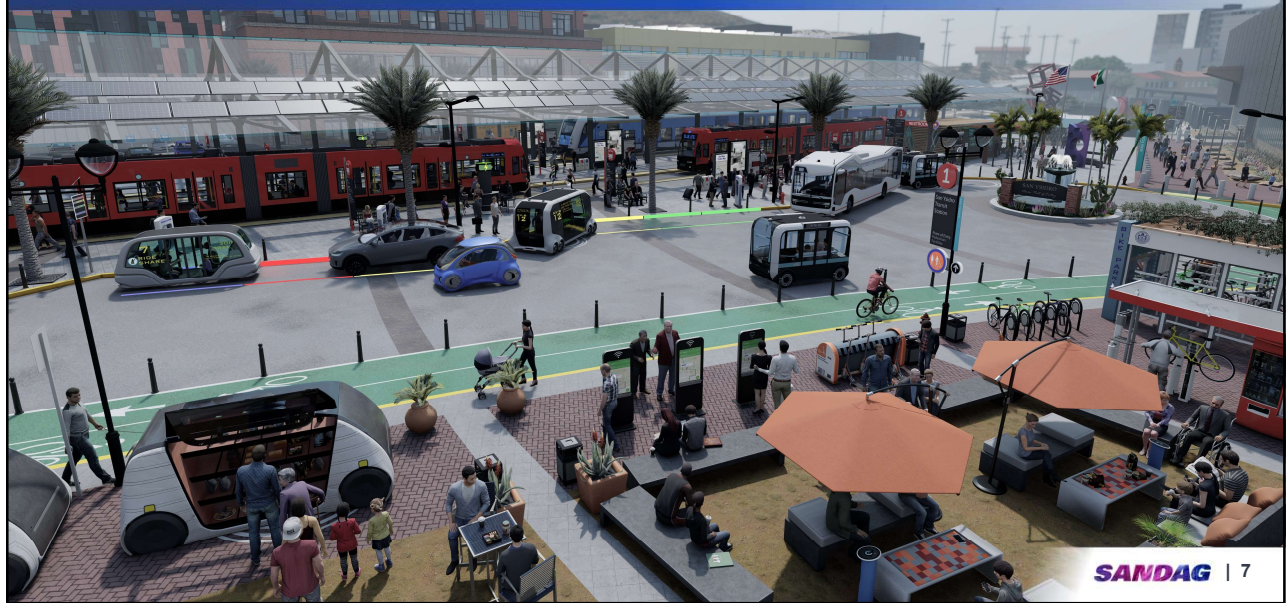
SANDAG | 5

San Ysidro Mobility Hub



SANDAG | 6

San Ysidro Mobility Hub



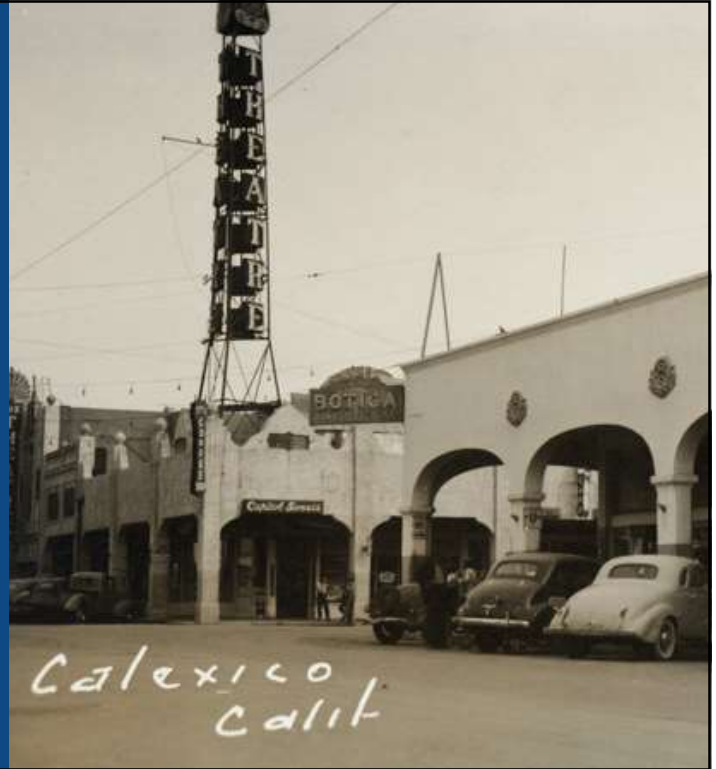


CALEXICO INTERMODAL TRANSPORTATION CENTER

Presented By:
DAVID AGUIRRE



WWW.IMPERIALCTC.ORG



TRANSIT CENTER PORTFOLIO

**EL CENTRO
REGIONAL
TRANSPORTATION
CENTER**

**IMPERIAL
TRANSIT PARK**

**CALEXICO
INTERMODAL
TRANSPORTATION
CENTER**

**IMPERIAL
VALLEY
COLLEGE
TRANSIT CENTER**

**BRAWLEY
TRANSIT
CENTER**

- Facilitate pedestrian movement and access to public and private transportation services
- Consolidate connections among transportation modes
- Activate and enhance downtown development

SCHEDULE

1. Feasibility Study 2018
2. Completion of Environmental June 2021
3. Completion of Design February 2022
4. Construction started March 2025
5. Construction ending March 2026



FEASIBILITY STUDY



- Provide a central downtown facility for multiple transportation modes.
- Collaboratively and cooperatively determine the feasibility of a new Intermodal Transportation Center (ITC).
- Identify users and program design requirements.
- Develop a facility design and location that complements and leverages the Port of Entry.
- Survey transit customers to understand their needs.
- Develop an implementation plan.



FEASIBILITY STUDY

2013-2014 Calexico Border
Intermodal Transportation
Feasibility Study



PUBLIC ENGAGEMENT

- Stakeholders Interviews
- Community Walk
- Community Forum
- Surveys



TECHNICAL STUDIES

- Define Minimum Site Requirements
- Identify Range of Alternatives
- Alternative Analysis
- Develop Financial and Implementation Plan

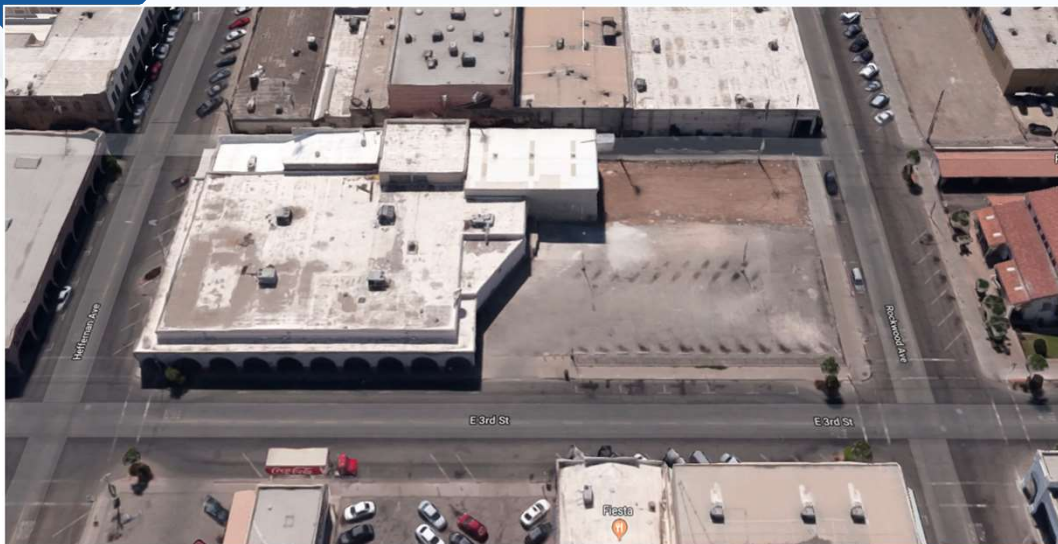
FUNDING SOURCES

- \$500k CMAQ – Design and Environmental
- \$12.9 Million - US Department of Transportation (DOT) Rebuilding American Infrastructure with Sustainability and Equity (RAISE) program discretionary grant
- \$1.1 Million - Active Transportation Program (ATP)
- \$1 Million - Regional Early Action Planning (REAP 2.0) County Transportation Commission Partnership Programs
- \$4.1 Million Community Project Funding / Congressionally Directed Spending

TOTAL FUNDING: \$19 Million

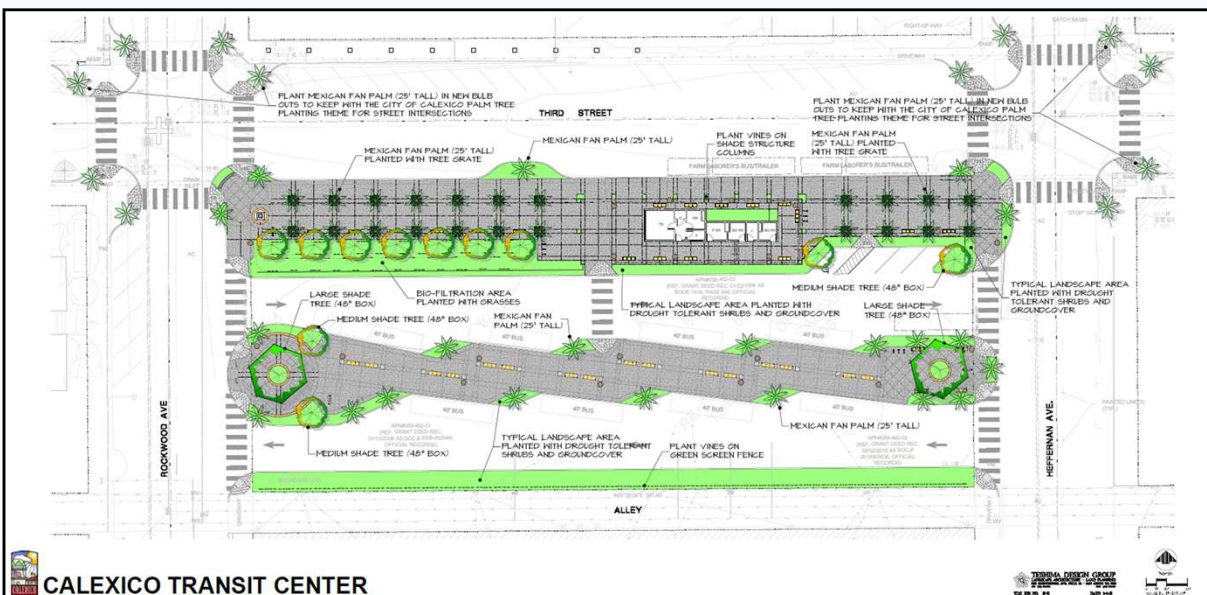


LOCATION



- Located in Downtown Calexico and near the Calexico West Port of Entry
- Located near shopping, housing and education

Conceptual View



CALEXICO TRANSIT CENTER

FACILITY AMENITIES



The facility will provide the public with multiple transportation options (IV Transit, Fixed Route, Calexico On Demand, IVT Ride Now and taxi services); ability to purchase public transit passes, shade canopies and waiting areas, benches, lighting and landscaping, security infrastructure, a public restroom, customer service window and ADA compliant pedestrian improvements.



Public and Private Transportation Services



Purchase Public Transit Passes & Customer Service



Shade Canopies and Waiting Areas & Benches



Bicycle racks, lighting and landscaping



Security Infrastructure, Public Restroom and ADA compliant infrastructure



THANK YOU



CONTACT INFORMATION:



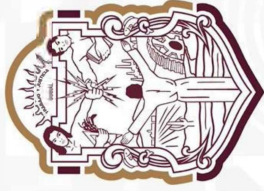
760-592-4494



davidaguirre@imperialctc.org



www.imperialctc.org



BAJA CALIFORNIA

GOBIERNO DEL ESTADO

PTAR SAN ANTONIO DE LOS BUENOS (PUNTA BANDERA)

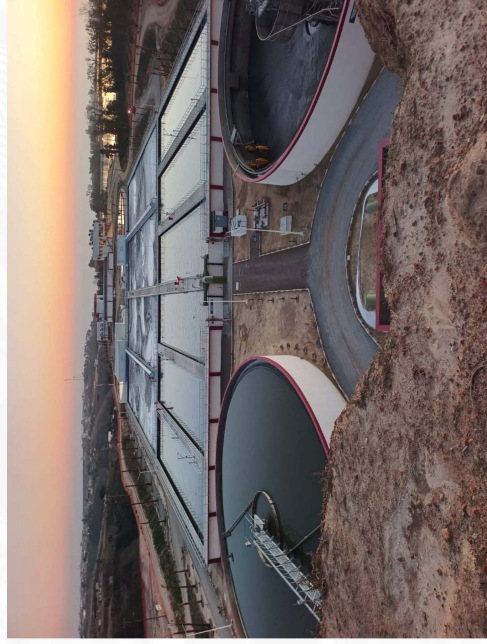


ECONOMÍA
Secretaría de Economía e Innovación

CURRENT STATUS

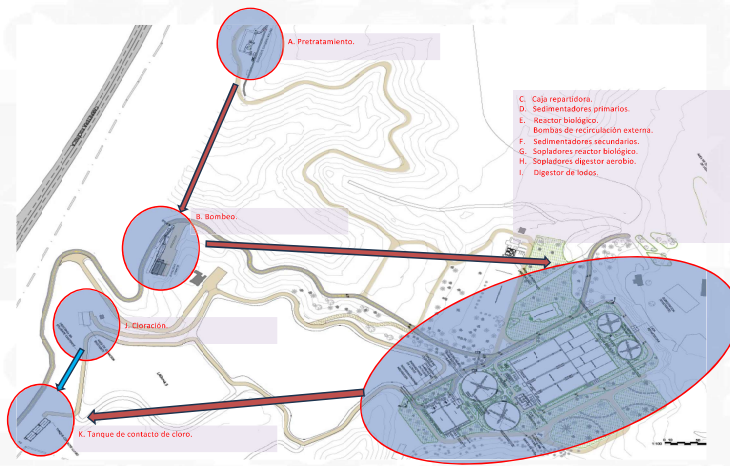
The plant is in the process of stabilization because it's not just about filling the tanks but also allowing the water to mature at each stage, and the sludge pumps are functioning properly; tests have already been conducted.

- **Construction:** 100%
- **Operational:** 99.9%



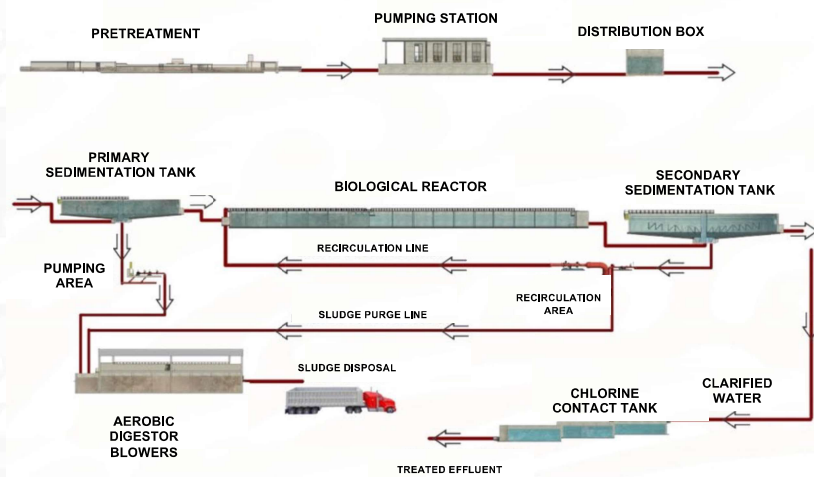
FEBRUARY 2025

Ongoing activities for the stabilization and commissioning of the plant.



A. Pretreatment.	98%
B. Pumping Station.	100%
C. Distribution box.	100%
D. Primary sedimentation tanks.	98%
E. Biological reactor.	97%
F. Secondary sedimentation tanks.	98%
G. Reactor blowers.	97%
H. Aerobic digester blowers.	98%
I. Sludge digester.	92%
J. Chlorination building.	80%
K. Chlorine contact tank.	97%





Two Phase Biological Process of the Plant:

Phase 1: marked in green, Train 1 is considered the first to be filled and is the one that has made the most progress in stabilizing the levels, with a completion date at the end of March 2025.

Phase 2: marked in red, Train 2 is the 2nd to be filled and stabilized levels, with a completion date at the end of April 2025.

These can operate independently or together as a single plant.



The 69 KV Substation is now operational and energized by CFE, enabling the wastewater treatment plant (PTAR) to function effectively.

THANK YOU!



KURT I. HONOLD MORALES
SECRETARY OF ECONOMY AND INNOVATION



INTERNATIONAL BOUNDARY AND WATER COMMISSION

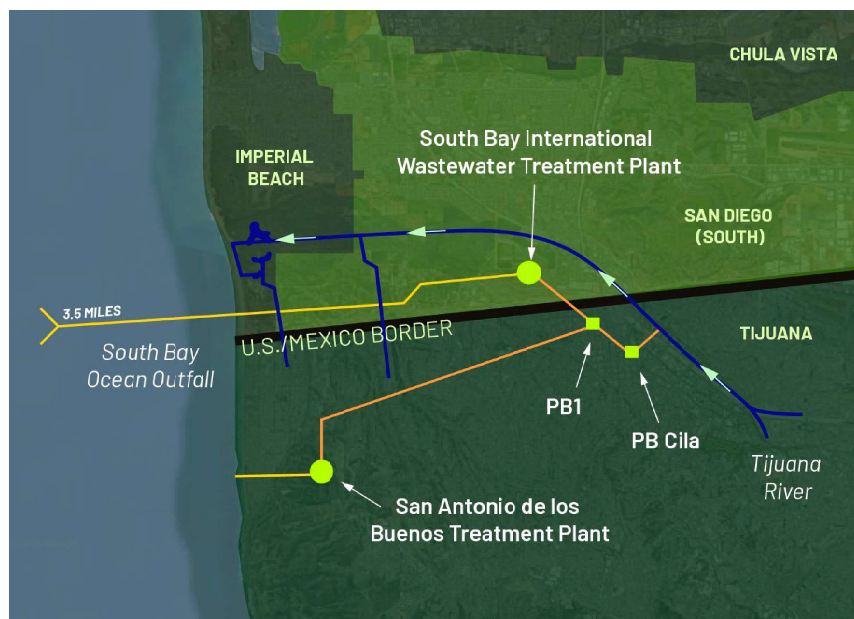
UNITED STATES SECTION

South Bay International Wastewater Treatment Plant (SBIWTP) Rehabilitation and Expansion Progressive Design Build (PDB)

Sally E. Spener, Secretary
SANDAG Borders Committee
Jun 27, 2025



SBIWTP REHABILITATION AND EXPANSION PDB





SBIWTP REHABILITATION AND EXPANSION

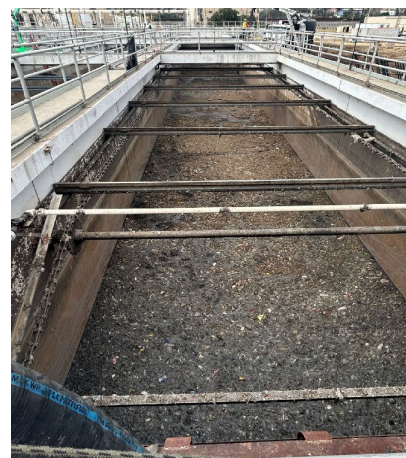
- Contractor: PCL Construction, Inc. & Stantec Consulting Services
- Progressive-Design-Build (PDB) delivery to expedite project implementation
- Expand SBIWTP from 25 to 50 MGD (75 MGD peak)
- Work awarded:
 - ✓ Design Contract Awarded: August 2024
 - 30% Design (Max. Construction Contract Ceiling Price): July 2025
 - 60% Design: December 2025
 - 90% Design (finalize cost estimates): April 2026
 - 100% Design (firm fixed construction price): September 2026
 - Developing strategies to greatly accelerate 5-year construction timeline (dates above are estimates)

Providing binational solutions along the U.S.-Mexico Border



SBIWTP REHABILITATION AND EXPANSION

- ✓ Grit removal system prevents unnecessary wear and damage to mechanical equipment and accumulation of grit in pipelines, channels, and process tanks.
- ✓ Early Works Packages with award dates:
 - Grit facility: March 2025
 - Updating aging parts: August 2025
 - Concrete Repairs on critical structures: August 2025
 - Site Preparation: February 2026
 - Long Lead Equipment: June 2026.



PST 5 Sediment Buildup after 2 months in operation 6/2024

Providing binational solutions along the U.S.-Mexico Border



INCREMENTAL INCREASE OF 10 MGD

- Work awarded:
 - ✓ 10 MGD incremental increase: April 2025
 - ✓ Incremental increase temporary equipment: May 2025
 - ✓ **100-day** acceleration notice to proceed on May 20, 2025



Photo credit: Surfrider

Providing binational solutions along the U.S.-Mexico Border



INCREMENTAL INCREASE OF 10 MGD

- 10 MGD increase:
 - ✓ More dry-weather flows to be treated
 - ✓ 10 MGD increase to SBIWTP using Advanced Primary Treatment (APT)
 - ✓ Secondary (25 MGD) and APT (10 MGD) to be blended and discharged through ocean outfall



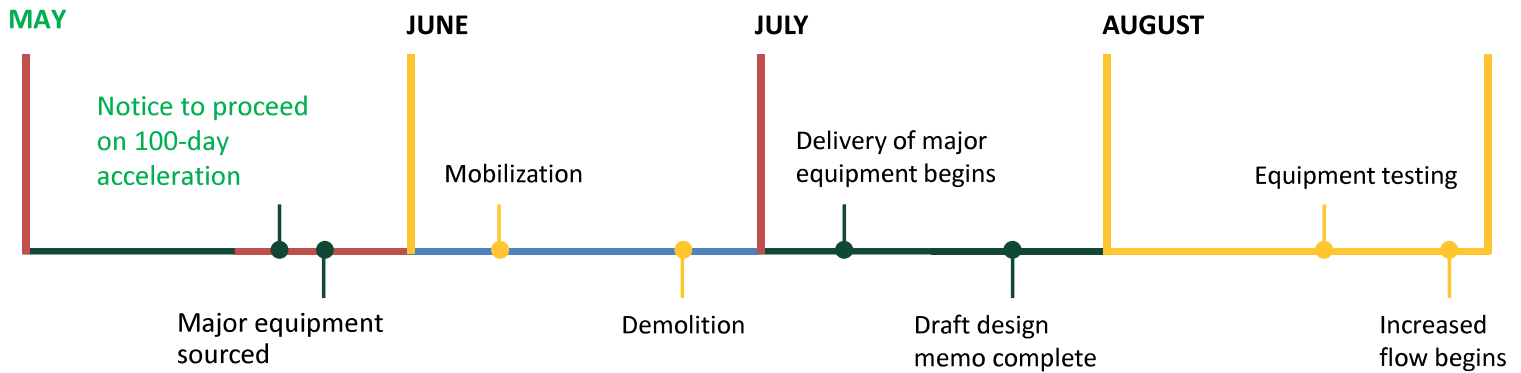
TRNERR estuary park will see a reduction of wastewater flow

Providing binational solutions along the U.S.-Mexico Border



100-DAY TIMELINE

May 20, 2025 - August 28, 2025



INCREMENTAL INCREASE OF 10 MGD

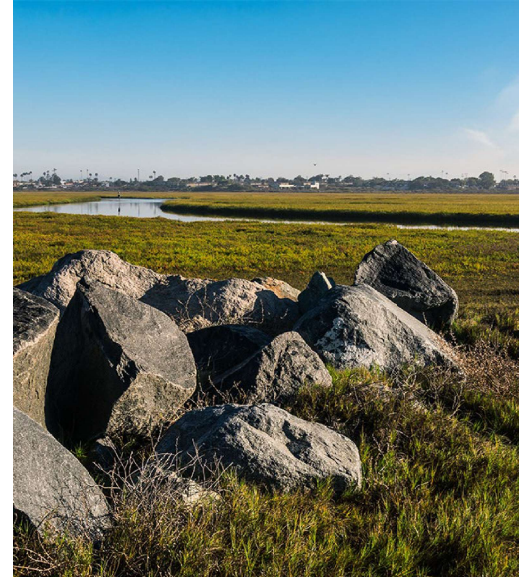
June 23, 2025 – Day 34

- Contractor continuing with 100-day incremental 10MGD increase.
 - ✓ PCL confirmed sourced units will perform as required for the incremental expansion. Issued purchase orders – on track
 - ✓ PCL onsite this week to mobilize and start initial demo
 - Anticipate delivery of equipment in July and early August
 - Anticipate equipment testing in August
 - Anticipate to be ready August 28, 2025
 - ❖ Parallel tracks
 - Permit Amendment
 - Plant Operation Modification



OUTCOMES IN 100 DAYS

- Existing plant remains operational at 25 MGD
- Additional infrastructure increases capacity to 35 MGD
- Creates blended secondary and advanced primary for discharge through ocean outfall
- Decrease dry-weather sewage flows in the Tijuana River
- Improves air quality and water quality



Providing binational solutions along the U.S.-Mexico Border



QUESTIONS AND DISCUSSION

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Providing binational solutions along the U.S.-Mexico Border