



# ***Transportation, Borders, and Regional Planning Committees Joint Session Agenda***

**Friday, February 21, 2025  
9 a.m.**

Welcome to SANDAG. The Joint Transportation, Borders, and Regional Planning Committees meeting scheduled for Friday, February 21, 2025, will be **held in person only at Caltrans Garcia Room 4050 Taylor Street San Diego, CA.**

**Public Comments:** Members of the public may speak to the Committees on any item at the time the Committees are considering the item. Public speakers are generally limited to three minutes or less per person.

Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) (please reference Joint Transportation Committee meeting in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. the business day before the meeting will be provided to members prior to the meeting. All comments received prior to the close of the meeting will be made part of the meeting record. All comments to be provided for the record must be made in writing via email or speaker slip, or verbally per the instructions above.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG provides access to all agenda and meeting materials online at [sandag.org/meetings](http://sandag.org/meetings). Additionally, interested persons can sign up for email notifications at [sandag.org/subscribe](http://sandag.org/subscribe). A physical copy of this agenda may be viewed at the SANDAG Toll Operations Office, 1129 La Media Road, San Diego, CA 92154, at any time prior to the meeting.

SANDAG agenda materials can be made available in alternative languages. To make a request, call (619) 699-1900 at least 72 hours in advance of the meeting.

Los materiales de la agenda de SANDAG están disponibles en otros idiomas. Para hacer una solicitud, llame al (619) 699-1900 al menos 72 horas antes de la reunión.

## Getting to Caltrans

This meeting will be held at Caltrans District 11 offices located at 4050 Taylor St, San Diego, CA 92110-2737, Garcia Room, 125. Caltrans offices are adjacent to the Old Town transit center and accessible by several public transit options; **phone 511 or visit 511sd.com for route information.**

SANDAG operates its programs without regard to race, color, and national origin in compliance with Title VI of the Civil Rights Act. SANDAG has developed procedures for investigating and tracking Title VI complaints, and the procedures for filing a complaint are available to the public upon request. Questions concerning SANDAG nondiscrimination obligations or complaint procedures should be directed to the SANDAG Director of Diversity and Equity at (619) 699-1900. Any person who believes they or any specific class of persons to be subjected to discrimination prohibited by Title VI also may file a written complaint with the Federal Transit Administration.



**SANDAG Notice of Non-Discrimination | Aviso de no discriminación de SANDAG | Abiso sa Hindi Pandiskrimina ng SANDAG | Thông cáo Không phân biệt đối xử của SANDAG | SANDAG 非歧视通知 | SANDAG: إشعار عدم التمييز**

This meeting will be conducted in English, and simultaneous interpretation will be provided in Spanish. Interpretation in additional languages will be provided upon request to [ClerkoftheBoard@sandag.org](mailto:ClerkoftheBoard@sandag.org) at least 72 business hours before the meeting.

Esta reunión se llevará a cabo en inglés, y se ofrecerá interpretación simultánea en español. Se ofrecerá interpretación en otros idiomas previa solicitud a [ClerkoftheBoard@sandag.org](mailto:ClerkoftheBoard@sandag.org) al menos 72 horas antes de la reunión.

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**Бесплатная языковая помощь | Assistência linguística gratuita | मुफ्त भाषा सहायता | Assistance linguistique gratuite |**

**ជំនួយភាសាឥតគិតថ្លៃ | ఉచిత భాషా సహాయం | ການຊ່ວຍເຫຼືອດ້ານພາສາຟຣີ | Kaalmada Luqadda ee Bilaashka ah |**

**Безкоштовна мовна допомога | [sandag.org/LanguageAssistance](https://sandag.org/LanguageAssistance) | (619) 699-1900**

In compliance with the Americans with Disabilities Act (ADA), SANDAG will accommodate persons who require assistance in order to participate in SANDAG meetings. If such assistance is required, please contact the Clerk of the Board at [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) or at (619) 699-1985, at least 72 hours in advance of the meeting. To request this document or related reports in an alternative format, please call (619) 699-1900 or (619) 699-1904 (TTY), or fax (619) 699-1905 at least 72 hours in advance of the meeting.

**Vision Statement:** *Pursuing a brighter future for all*

**Mission Statement:** *We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.*

**Our Commitment to Equity:** *We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.*

*We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.*

*We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.*

# Transportation Committee

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## MEMBERSHIP

The Transportation Committee advises the SANDAG Board of Directors on major policy-level matters related to transportation. The Transportation Committee assists in the preparation of the Regional Transportation Plan and other regional transportation planning and programming efforts. It provides oversight for the major highway, transit, regional arterial, and regional bikeway projects funded under the Regional Transportation Improvement Program, including the *TransNet* Program of Projects. Areas of interest include project schedules, costs, and scope.

The Transportation Committee generally meets at 9 a.m., on the first and third Friday of the month, and 1 p.m. on the first Friday of every-other month.

Staff contact: Brian Lane, (619) 699-7331, [brian.lane@sandag.org](mailto:brian.lane@sandag.org)

### MEMBERS

**Jennifer Mendoza**  
Mayor Pro Tem, City of Lemon Grove  
(Representing East County)

**David Zito, Chair**  
Councilmember, City of Solana Beach  
(Representing North County Coastal)

**Sean Elo-Rivera, Vice-Chair**  
Councilmember, City of San Diego

**John Duncan**  
Mayor, City of Coronado  
(Representing South County)

**Monica Montgomery Steppe**  
Supervisor, County of San Diego

**Dane White**  
Mayor, City of Escondido  
(Representing North County Inland)

**Patricia Dillard**  
Metropolitan Transit System

**Priya Bhat-Patel**  
North County Transit District

**Esther Sanchez**  
San Diego County Regional Airport Authority

**Michael Zucchet**  
Commissioner, Port of San Diego

### ADVISORY MEMBERS

**Ann Fox**  
Caltrans District 11

**Erica Pinto (Jamul)**  
Southern California Tribal  
Chairmen's Association

**Valentine Macedo, Jr.**  
San Diego County Water Authority

### ALTERNATES

**Ronn Hall**  
Councilmember, City of Santee  
(Representing East County)

**Joy Lyndes**  
Deputy Mayor, City of Encinitas  
(Representing North County Coastal)

**Marni von Wilpert**  
Councilmember, City of San Diego

**Cesar Fernandez**  
Councilmember, City of Chula Vista  
(Representing South County)

**Joel Anderson**  
Supervisor, County of San Diego

**Mike Sannella**  
Deputy Mayor, City of San Marcos  
(Representing North County Inland)

**Cesar Fernandez**  
Metropolitan Transit System

**Jewel Edson/Eric Joyce**  
North County Transit District

**Rafael Perez**  
San Diego County Regional Airport Authority

**Job Nelson**  
Port of San Diego

**Melina Pereira**  
Caltrans District 11

**Eric LaChappa (La Posta)**  
Southern California Tribal  
Chairmen's Association

**Steve Castaneda**  
San Diego County Water Authority



# Borders Committee

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## MEMBERSHIP

The Borders Committee provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico) as well as government-to-government relations with tribal nations in San Diego County. The preparation and implementation of SANDAG's Binational, Interregional, and Tribal Liaison Planning programs are included under this purview. It advises the SANDAG Board of Directors on major interregional planning policy-level matters. Recommendations of the Borders Committee are forwarded to the SANDAG Board of Directors for action.

The Borders Committee generally meets at 1:30 p.m., on the fourth Friday of the month.

Staff contact: Héctor Vanegas, (619) 699-1972, [hector.vanegas@sandag.org](mailto:hector.vanegas@sandag.org)

### MEMBERS

**Jesus Eduardo Escobar**  
Supervisor, Imperial County

**Carolina Chavez, Chair**  
Councilmember, City of Chula Vista  
(Representing South County)

**Katie Melendez**  
Deputy Mayor, City of Vista  
(Representing North County Inland)

**Eric Joyce, Vice Chair**  
Deputy Mayor, City of Oceanside  
(Representing North County Coastal)

**Steve Goble**  
Councilmember, City of El Cajon  
(Representing East County)

**Vivian Moreno**  
Councilmember, City of San Diego

**Joel Anderson**  
Supervisor, County of San Diego

### ADVISORY MEMBERS

**Ann Fox**  
Caltrans District 11

**Alicia Kerber-Palma**  
Consulate General of Mexico  
(Representing Mexico)

### ALTERNATES

**Luis Plancarte**  
Supervisor, Imperial County

**Mitch McKay**  
Councilmember, City of Imperial Beach  
(Representing South County)

**Dan O'Donnell**  
Councilmember, City of Vista  
(Representing North County Inland)

**Terry Gaasterland**  
Mayor, City of Del Mar  
(Representing North County Coastal)

**Lauren Cazares**  
Councilmember, City of La Mesa  
(Representing East County)

**Sean Elo-Rivera**  
Councilmember, City of San Diego

**Vacant**  
County of San Diego

### ADVISORY MEMBERS — ALTERNATES

**Melina Pereira**  
Caltrans District 11

**Gilberto Luna**  
Consulate General of Mexico  
(Representing Mexico)



## **ADVISORY MEMBERS**

### **Vacant**

*(Representing Orange County)*

### **Councilmember Colleen Wallace**

City of Banning

*(Representing Riverside County COGs)*

### **Vacant**

San Diego County Water Authority

### **Naresh Amatya**

Southern California Association of  
Governments

### **Raymond Welch (Barona)**

Southern California Tribal Chairmen's  
Association

## **ADVISORY MEMBERS — ALTERNATES**

### **Vacant**

*(Representing Orange County)*

### **Vacant**

*(Representing Riverside County COGs)*

### **Vacant**

San Diego County Water Authority

### **David Salgado**

Southern California Association of  
Governments

### **Cody Martinez (Sycuan)**

Southern California Tribal Chairmen's  
Association



# Regional Planning Committee

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## MEMBERSHIP

The Regional Planning Committee provides oversight for the preparation and implementation of the Regional Comprehensive Plan that is based on the local general plans and regional plans and addresses interregional issues with surrounding counties and Mexico. The components of the plan include transportation, housing, environment, economy, regional infrastructure needs and financing as well as land use and design. Committee recommendations are forwarded to the SANDAG Board of Directors for action.

The Regional Planning Committee generally meets at 1 p.m., on the first Friday of every other month.

Staff contact: Stacey Cooper, (619) 595-5354, [stacey.cooper@sandag.org](mailto:stacey.cooper@sandag.org)

### MEMBERS

**Kent Lee**  
Council President Pro Tem, City of San Diego

**Terra Lawson-Remer**  
Supervisor, County of San Diego

**Carrie Anne Downey, Chair**  
Councilmember, City of Coronado  
(Representing South County)

**Laura Koval**  
Councilmember, City of Santee  
(Representing East County)

**Tracy Martinez, Vice Chair**  
Deputy Mayor, City of Del Mar  
(Representing North County Coastal)

**Rebecca Jones**  
Mayor, City of San Marcos  
(Representing North County Inland)

### ADVISORY MEMBERS

**Ann Fox**  
Caltrans District 11

**Muska Laiq**  
Department of Defense

**Patricia Dillard**  
Metropolitan Transit System

**Joe Garcia**  
North County Transit District

### ALTERNATES

**Vivian Moreno**  
Councilmember, City of San Diego

**Joel Anderson**  
Supervisor, County of San Diego

**Ron Morrison**  
Mayor, City of National City  
(Representing South County)

**Laura Lothian**  
Councilmember, City of La Mesa  
(Representing East County)

**Bruce Ehlers**  
Mayor, City of Encinitas  
(Representing North County Coastal)

**Dane White**  
Mayor, City of Escondido  
(Representing North County Inland)

### ADVISORY MEMBERS — ALTERNATES

**Melina Pereira**  
Caltrans District 11

**Anna Shepherd**  
Department of Defense

**Jennifer Mendoza**  
Metropolitan Transit System

**Rick Robinson**  
North County Transit District

**ADVISORY MEMBERS**

**Angela Elliott-Santos (Manzanita)**  
Southern California Tribal Chairmen's  
Association

**Ditas Yamane**  
San Diego County Water Authority

**Frank Urtasan**  
Port of San Diego

**ENVIRONMENTAL MITIGATION PROGRAM  
ADVISORY MEMBERS**

**Vacant**  
U.S. Fish and Wildlife Service

**Michelle Lynch**  
U.S. Army Corps of Engineers

**Vacant**  
California Department of Fish and Wildlife

**John Donnelly**  
Wildlife Conservation Board

**ADVISORY MEMBERS — ALTERNATES**

**Cody Martinez (Sycuan)**  
Southern California Tribal Chairmen's  
Association

**Joel Scalzitti**  
San Diego County Water Authority

**Lesley Nishihira**  
Port of San Diego

**ENVIRONMENTAL MITIGATION PROGRAM  
ADVISORY MEMBERS — ALTERNATES**

**Susan Wynn**  
U.S. Fish and Wildlife Service

**Kyle Dahl**  
U.S. Army Corps of Engineers

**David Mayer**  
California Department of Fish and Wildlife

**Vacant**  
Wildlife Conservation Board

# Transportation, Borders, and Regional Planning Committees

Friday, February 21, 2025

## Comments and Communications

### 1. Non-Agenda Public Comments/Member Comments

Members of the public shall have the opportunity to address the Transportation, Regional Planning, and Borders Committees on any issue within the jurisdiction of the Transportation, Regional Planning, and Borders Committees that is not on this agenda. Public speakers are limited to three minutes or less per person. Public comments under this agenda item will be limited to five public speakers. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Committee members and SANDAG staff also may present brief updates and announcements under this agenda item.

## Reports

### +2. Transportation, Regional Planning, and Borders Committee 101

Information

*Brian Lane, Stacey Cooper, Hector Vanegas, SANDAG*

Staff will present an overview of the Transportation, Regional Planning, and Borders Committee to inform members of SANDAG's governance structure and the responsibilities of each committee.

[Transportation, Regional Planning, and Borders Committee 101](#)

[Att. 1 - SANDAG Bylaws](#)

[Att. 2 - Board Policy 001 - Allocation of Responsibilities](#)

[Att. 3 - Board Policy 002 - Policy Advisory Committee Membership](#)

[Att. 4 - Board Policy 004 - Rules of Procedure for Board of Directors, Policy Advisory Committees, and Other Legislative Bodies Presentation](#)

### +3. 2025 Regional Plan Update

Discussion

*Antoinette Meier, SANDAG*

Staff will present an update on the Draft 2025 Regional Plan Transportation Network. Committee members will be invited to participate in a Q&A session with staff following the presentation.

[2025 Regional Plan Update](#)

[Att. 1 - Draft Proposed 2025 Regional Plan Network Maps \(Updated Jan 2025\)](#)

[Att. 2 - TransNet Ordinance Project List - Proposed Draft 2025 Regional Plan Network Comparison Summary \(Revised Jan 2025\)](#)

[Att. 3 - Draft 2025 Regional Plan: Performance Measure Highlights](#)

[Att. 4 - Summary of Proposed Revenue for Draft 2025 Regional Plan \(Revised Jan 2025\) Presentation](#)

## Adjournment

### 4. Adjournment

The next Transportation Committee meeting is scheduled for Friday, March 21, 2025, at 9 a.m.

+ next to an agenda item indicates an attachment

February 21, 2025

## Transportation, Regional Planning, and Borders Committee 101

### Overview

SANDAG's Board of Directors is supported by six standing committees known as Policy Advisory Committees (PAC) including the Transportation, Regional Planning and Borders Committees. SANDAG Board Policy No. 001 (Attachment 1) outlines the specific responsibilities delegated by the Board to the PACs to allow SANDAG to effectively address key public policy and funding responsibilities

#### Action: Information

Staff will present an overview of the Transportation, Regional Planning, and Borders Committees to inform members of SANDAG's governance structure and the responsibilities of each committee.

### Key Considerations

**The Transportation Committee (TC)** advises the Board of Directors on transportation policy and funding matters and provides policy oversight for transportation plans and studies.

#### Fiscal Impact:

None.

#### Schedule/Scope Impact:

None.

TC is comprised of ten voting members with Board members or alternates representing each subregion, and a member of North County Transit District (NCTD), Metropolitan Transit System (MTS), the Airport Authority and San Diego Unified Port District appointed by the governing body of those agencies. Advisory members include Caltrans District 11 and the Southern California Tribal Chairmen's Association (SCTCA). The committee receives input from the Mobility Working Group and Social Services Transportation Advisory Council.

**The Regional Planning Committee (RPC)** advises the Board of Directors on regional planning policy issues and provides coordinated oversight with the Transportation Committee for recommendations on the preparation and implementation of components of the Regional Plan.

RPC is comprised of six voting members with board members or alternates representing each subregion. Advisory Members include Caltrans District 11, NCTD, MTS, the San Diego Unified Port District, the SCTCA and the San Diego County Water Authority. The committee receives input from the Sustainable Communities, Social Equity, Shoreline Preservation and Military Working Groups.

**The Borders Committee (BC)** advises the Board on binational, interregional, and tribal policy-level issues and provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico).

BC is comprised of seven voting members representing each subregion, and the County of Imperial. Representatives from Caltrans District 11, Mexico, the San Diego County Water Authority, the Counties of Orange and Riverside, the SCTCA, and the Southern California Association of Governments (SCAG) serve as Advisory Members.

Additional information on the role of SANDAG and PAC membership and responsibilities are provided in Attachments 1-4 of this report.



**Next Steps**

The Transportation Committee meets on the third Friday of every month at 9 a.m. and the first Friday of every other month at 1 p.m. The next scheduled meeting is Friday, March 21, 2025.

The Regional Planning Committee meets on the first Friday of every other month at 1 p.m. The next scheduled meeting is Friday, March 7, 2025.

The Borders Committee meets on the fourth Friday of every month at 1:30 p.m. The next meeting scheduled is Friday, March 28, 2025.

***Robyn Wapner, Director of Public Affairs***

- Attachments:
1. SANDAG Bylaws
  2. Board Policy 001 - Allocation of Responsibilities
  3. Board Policy 002 - Policy Advisory Committee Membership
  4. Board Policy 004 - Rules of Procedure for Board of Directors, Policy Advisory Committees, and Other Legislative Bodies

## SAN DIEGO ASSOCIATION OF GOVERNMENTS BYLAWS

### ARTICLE I NAME AND PURPOSE

#### Section 1

The name of this organization shall be the San Diego Association of Governments (hereinafter referred to as SANDAG).

#### Section 2

The purposes of this organization are as set forth in the San Diego Regional Transportation Consolidation Act (the "Act"<sup>1</sup>), as established by state and federal law, and as approved by the Board of Directors. The primary purpose for which this organization is created is to engage in regional cooperative comprehensive planning, programming and where authorized, implementation thereof, and to assist the Member Agencies.

### ARTICLE II DEFINITIONS

The following terms shall have the meanings ascribed to them within this section unless the content of their use dictates otherwise:

- a. "Board Member" shall mean a voting member of the Board of Directors.
- b. "Region" shall mean that territory physically lying within the boundaries of San Diego County.
- c. "Population" of any Member Agency shall mean that population as defined in SB 1703.
- d. "Fiscal Year" shall mean that year beginning July 1 and ending June 30.
- d. "Member Agencies" shall mean the cities within San Diego County and the County of San Diego collectively.
- e. "Subregion" shall mean one of the following six geographic areas: San Diego County; the City of San Diego; "North County Coastal," which includes the cities of Del Mar, Solana Beach, Encinitas, Carlsbad, and Oceanside; "North County Inland," which includes the cities of Vista, San Marcos, Escondido, and Poway; "South County," which includes the cities of Chula Vista, National City, Imperial Beach, and Coronado; and "East County," which includes the cities of El Cajon, Santee, La Mesa, and Lemon Grove.

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<sup>1</sup> Public Utilities Code §132350 *et seq.*

ARTICLE III  
MEMBERSHIP AND ORGANIZATION

Section 1

Membership in this organization shall be as provided in state law, Board Policies, and these Bylaws.

Section 2

- a. All powers of SANDAG shall be exercised by the Board of Directors. The Board of Directors may choose to delegate several of its responsibilities from time to time in accordance with Board policy.
- b. Only the duly selected official representative(s), or in his or her absence, his or her duly selected alternate or alternates, shall be entitled to represent his or her Member Agency in the deliberations of the Board of Directors.
- c. When changes occur, names of the official representatives and alternates shall be communicated in writing to the SANDAG Clerk of the Board by each participating Member Agency.

Section 3

There shall be at least six standing committees which shall be known as Policy Advisory Committees with the membership set forth in the Act or Board Policy.

- a. The procedure for subregional appointments to the Policy Advisory Committees shall be established by Board policy. In the case of the subregional appointments, the policy shall ensure a noticed, formal process wherein all Board Members (including alternates) from each subregion are provided an opportunity to participate in the selection process. Each subregion shall ensure that SANDAG staff is notified of the date, time, and location for that subregion's meeting. After the meeting for each subregion is set by the primary Board Members, SANDAG staff shall provide Board alternates from each subregion advance notice of the meeting. A majority of the primary members present at the subregion meeting shall make a selection by January 31. An alternate member may vote in the absence of the primary member. In appointing persons to the Transportation Committee, to the extent possible, the subregions and other agencies should avoid duplication of representation from any city other than the City of San Diego.
- b. Procedures for Policy Advisory Committee attendance and voting shall be established by Board policy. The policy shall ensure the formal delineation of the voting membership at each meeting.
- c. The Board Chair, First Vice Chair and Second Vice Chair may serve as ex-officio, non-voting members of the Policy Advisory Committees.
- d. The Board Chair shall select the Chair and Vice Chair of all Policy Advisory Committees except the Executive Committee and Audit Committee, annually in or around February.
- e. The Board Chair shall serve as the chair of the Executive Committee. The Board First Vice Chair shall serve as the First Vice Chair of the Executive Committee. The Board Second Vice

Chair shall serve as the Second Vice Chair of the Executive Committee.

- f. The Chair and Vice Chair of the Audit Committee shall be selected as set forth in Board Policy No. 039.

#### Section 4

The Board of Directors or a Policy Advisory Committee with delegated authority shall have the authority to appoint all additional committees or working groups and may provide for the appointment of alternates to these committees if permitted by a Board Policy.

- a. Additional Policy Advisory Committees may be appointed by the Board of Directors as may be required to carry out general and continuing functions and may be abolished only upon specific action by the Board of Directors.
- b. Ad hoc specialized subcommittees or working groups may be appointed by the Board of Directors as the need arises to accomplish specific tasks. The Policy Advisory Committees may appoint working groups to advise them. Upon completion of its assignment, each ad hoc subcommittee or working group shall disband.

#### Section 5

In addition to any compensation mandated by state law for Board meetings, the rates below shall apply. Persons must be present for at least 1/2 of the time set for the meeting or the duration of the meeting, whichever is less, in order to be eligible for compensation.

- a. For attendance by Board Members, or alternates in their absence, at Board meetings or Board subcommittee meetings, \$150 per meeting.
- b. For attendance by all voting members and their alternates of a Policy Advisory Committee, \$100 per meeting.
- c. For attendance by Board Members and alternates, or advisory Board members when serving as a chair of a Working Group, \$100 per meeting.
- d. The limit on the total number of paid Board, Policy Advisory Committee, and Working Group meetings is six meetings per individual per month. In no event shall a member of a Policy Advisory Committee or Working Group receive more than one stipend for attendance at a concurrent meeting.
- e. The Chair of the Board shall receive additional monthly compensation of \$700 per month, which shall include compensation for attendance at one in-person staff briefing per scheduled meeting of the Board. Any additional meetings or events attended in-person by the Chair of the Board shall be compensated in accordance with the requirements of Article III, section 5(g).
- f. Both the First Vice Chair and Second Vice Chair of the Board shall receive additional monthly compensation of \$350 per month, which shall include compensation for attendance at one in-person staff briefing per scheduled meeting of the Board. Any additional meetings or events attended in-person by the Vice Chair of the Board shall be compensated in accordance with the requirements of Article III, section 5(g).

- g. For attendance by Board Members at meetings or events other than those described above when serving as an official representative of SANDAG or from which SANDAG will, at the discretion of the Chair of the Board, derive a specific benefit through the in-person attendance of a representative, \$100 per each day of the meeting or event in which business is conducted if within the County of San Diego, or \$150 per each day of the meeting or event in which business is conducted if outside of the County of San Diego. Ethics training and similar classes of an educational nature shall not constitute an event for which compensation will be paid unless the Board Member is attending the training as an official representative of SANDAG.
- h. For attendance at any Board, Policy Advisory Committee, and when serving as Chair of Working Group meetings, or when serving as an official representative of SANDAG in accordance with Article III, section 5(g), members shall be reimbursed for the cost of operating their personal automobiles at the prevailing rate established by the Internal Revenue Service or, for those members not otherwise eligible for a transit pass, the cost of a roundtrip transit ticket from the transit station nearest their jurisdiction's usual place of business to the location of the meeting or event.

#### ARTICLE IV MEETINGS

##### Section 1

- a. A quorum for a meeting of the Board of Directors shall be as provided for in Section 5 of this Article.
- b. A quorum shall be required for the conduct of any business of a committee. No business shall be conducted by a committee without a quorum. A simple majority of the appointed members of a committee shall constitute a quorum. All decisions by a committee shall be by simple majority of the quorum.

##### Section 2

Parliamentary procedure at all meetings shall be governed by Roberts Rules of Order except as otherwise modified by state law, Board Policy, or these Bylaws. SANDAG shall forward notice of the meetings of the Board of Directors and each Policy Advisory Committee, stating the time, location, and the agenda of business to the respective members and alternates of the Board of Directors or the Policy Advisory Committees, at the earliest time possible, but in no event less than 72 hours prior to meetings, except that such written notice of regular Board of Directors' meetings may be forwarded by first class mail or other appropriate means not less than seven days prior to such meeting.

##### Section 3

All meetings of a SANDAG legislative body, including without limitation regular, adjourned regular, and special meetings of the Board of Directors, shall be called, noticed, held and conducted in accordance with the provisions of the Ralph M. Brown Act (commencing with Section 54950 of the California Government Code). Closed session items should be heard by the Board of Directors unless timeliness requires consideration by the Executive Committee or, for



transportation matters the Transportation Committee. The Audit Committee may hold closed sessions on matters within its purview. In any event, the Transportation Committee is authorized to convene closed sessions and make final decisions with regard to real property transactions related to transportation projects, however, this delegation does not include the authority to make a Resolution of Necessity or to commence litigation. The Transportation Committee will report real property transaction purchase amounts at the next regular meeting of the Board occurring after final execution of the purchase documents.

#### Section 4

The Board and committees shall meet according to the following schedule:

- a. The Board of Directors and Policy Advisory Committees shall hold their regular meetings on Fridays unless otherwise determined from time to time by the Board of Directors or

Policy Advisory Committee. Regular meetings of the Board of Directors shall be held on the second and fourth Friday mornings of the month at the SANDAG offices or at other locations within San Diego County, unless otherwise provided by the Board. Special meetings of the Board of Directors or Policy Advisory Committees may be called from time to time by their respective Chair.

- b. Other committees shall meet whenever called by their respective Chair.

#### Section 5 (Sections 132351.2 and 132352.1 of the Public Utilities Code)

- a. There are 19 Member Agencies on the Board and a majority of the Member Agencies constitutes a quorum for the transaction of business. In order to take final action on any item, except the final vote(s) electing the Chair and First Vice Chair of the Board, which shall require use of the weighted vote procedure as described below in subsection b, a majority vote of the Board Members present on the basis of one vote per agency (tally vote) is required. After the tally vote of the Board Members is taken, a weighted vote may be called by the Board Members of any two Member Agencies unless otherwise required by law. Approval under the weighted vote procedure requires the vote of not less than four Board Members representing separate Member Agencies and not less than 51 percent of the total weighted vote to supersede the original action of the Board.
- b. The election of the Chair and First Vice Chair of the Board shall require use of the weighted vote procedure set forth in Public Utilities Code Section 132351.2(e) without a prior tally vote requirement. In the event approval using the procedure in Public Utilities Code Section 132351.2(e) cannot be obtained to allow final action on the election, one or more preliminary votes may be taken using the tally vote method in order to narrow the options sufficiently to obtain approval on the final action as required by Public Utilities Code Section 132351.2(e).
- c. The City and County of San Diego shall each determine how to allocate their tally vote between their two members by resolution and shall provide their resolutions to the SANDAG Clerk of the Board. The City and County of San Diego shall allocate their weighted votes equally.
- d. For the weighted vote, there shall be a total of 100 votes, except additional votes shall be

allowed pursuant to subdivision (h). Each Member Agency shall have that number of votes determined by the following apportionment formula, provided that each agency shall have at least one vote, no agency shall have more than 50 votes, and there shall be no fractional votes in the allocation of votes to each Member Agency:

- (1) If any agency has 50 percent or more of the total population of the San Diego County region, allocate 50 votes to that agency and follow paragraph (2), if not, follow paragraph (3).
  - (2) Total the population of the remaining agencies determined in paragraph (1) and compute the percentage of this total that each agency has.
    - (A) Multiply each percentage derived above by 50 to determine fractional shares.
    - (B) Boost fractions that are less than one, to one and add the whole numbers.
    - (C) If the answer to subparagraph (B) is 50, drop all fractions and the whole numbers are the votes for each Member Agency.
    - (D) If the answer to subparagraph (B) is less than 50, the remaining vote(s) is allocated one each to the Member Agency having the highest fraction excepting those whose vote was increased to one pursuant to subparagraph (B) above.
    - (E) If the answer to subparagraph (B) is more than 50, the excess vote is taken one each from the Member Agency with the lowest fraction. In no case shall a Member Agency's vote be reduced to less than one.
  - (3) Total the population determined in paragraph (1) and compute the percentage of this total that each Member Agency has.
    - (A) Boost fractions that are less than one to one and add the whole numbers.
    - (B) If the answer to subparagraph (A) is 100, drop all fractions and the whole numbers are the votes for each Member Agency.
    - (C) If the answer to subparagraph (A) is less than 100, the remaining vote(s) is allocated one each to the Member Agency having the highest fraction excepting those whose vote was increased to one pursuant to subparagraph (A) above.
    - (D) If the answer to subparagraph (A) is more than 100, the excess vote(s) is taken one each from the agency with the lowest fraction. In no case shall a Member Agency's vote be reduced to less than one.
- e. When a weighted vote is taken on any item that requires more than a majority vote of the Board, it shall also require the supermajority percentage of the weighted vote.
  - f. The weighted vote formula shall be recomputed in the above manner every July 1.
  - g. For purposes of subsection d, the population of the County of San Diego is the population in the unincorporated area of the county. In those years when the primary representative of the San Diego County Board of Supervisors to the SANDAG Board of Directors is from a district that is substantially an incorporated area, a supervisor who represents a district that is substantially an unincorporated area shall be appointed to the Board as the secondary

representative. Alternatively, in those years when the primary representative of the San Diego County Board of Supervisors is from a district that is substantially an unincorporated area, a supervisor who represents a district that is substantially an incorporated area shall be appointed to the Board as the secondary representative.

- h. Any newly incorporated city shall receive one vote under the weighted vote procedure specified above until the next recomputation of the weighted vote formula, at which time the new agency shall receive votes in accordance with the recomputed formula. Until this recomputation, the total weighted vote may exceed 100.

## ARTICLE V OFFICERS AND THEIR DUTIES

### Section 1

The Board of Directors shall have as officers a Chair, First Vice Chair and Second Vice Chair who are primary members of the Board. Policy Advisory Committees shall have as officers a Chair and Vice Chair, who are primary or alternate members of the Board and primary members of their respective committees. The Executive Director shall be the Secretary of the Board and each Policy Advisory Committee.

- a. The Chair shall preside over Board and committee meetings and have general supervision of Board and committee affairs. The Chair shall sign all official documents when directed to do so by the Board and committees respectively.
- b. The First Vice Chair shall perform the duties of the Chair in his or her absence and perform any duties that the Chair may require. The Second Vice Chair shall perform the duties of the First Vice Chair in his or her absence and perform any duties that the Chair may require.
- c. In the event of the absence of all officers of the Board, the Immediate Past Chair may preside or the Board Chair may appoint a voting member of the Board or committee in advance to act as acting chair of the body for that meeting.

### Section 2

The Board may delegate authority to the Board Chair for action consistent with Board approved criteria on categories of items.

### Section 3

Election of officers of the Board of Directors shall be held every two years during a regular meeting on or before January 15. A majority of the Board Members may approve variations to the schedule in this Section in the event of a vacancy or other exigency. All officers of the Board shall be from different subregions. Officers for the Board of Directors shall be elected in the following manner:

- a. Nominations for any office may be made by Board Members at the election meeting.

Only candidates who are primary members nominated from the floor on the day of election will be considered for office.

- b. Nominations shall take into account the nominee's availability, experience, skills, geographic diversity, and the benefits associated with having the First Vice Chair succeed the outgoing Chair and the Second Vice Chair succeed the outgoing First Vice Chair.
- c. The Chair and First Vice Chair shall be elected pursuant to the weighted vote process set forth in Article IV, Section 5(b) of these Bylaws.
- d. All officers shall be elected for a term(s) of two years or until their successors are elected. They shall begin their term of office immediately following the election.
- e. In the event that the Board Member who has been elected Chair, First Vice Chair or Second Vice Chair is no longer a primary member of the Board of Directors, the office shall be considered vacant.
- f. Any vacated officer position may be filled at the next regular Board meeting by nominations from the floor, and the election shall be carried out pursuant to the voting procedure otherwise applicable to the vacated officer position.

#### Section 4

- a. The Board of Directors shall appoint an Executive Director who shall hold office until he or she resigns or is removed by the Board of Directors. The Executive Director shall be the chief executive officer of SANDAG and shall be permitted to utilize the title of Executive Director and/or Chief Executive Officer interchangeably with equal force and effect. The Executive Director shall have charge of all projects and property of SANDAG. The Executive Director and if she or he is an employee, the independent performance auditor, shall file with the Director of Finance of SANDAG an official bond in the minimum amount of \$100,000 or such larger amount as the Board of Directors specifies, guaranteeing faithful performance of his or her duties.
- b. The Executive Director will be responsible to the SANDAG Board of Directors as set out in Board Policies and administrative policies and manuals for the administration of SANDAG's business, including: (1) development of program objectives, definition, directions and priorities;  
  
(2) management of SANDAG programs and coordination of staff and support services;  
(3) the development of financial support programs for SANDAG activities; (4) the recommendation and submission of an annual SANDAG program budget to the Board of Directors; (5) execution of the adopted personnel, purchasing, and budgetary systems; and (6) development of a recommended administrative policy that includes a process to conduct staff performance evaluations on a regular basis to determine if the knowledge, skills, and abilities of staff members are sufficient to perform their respective functions, and which is brought to the Board for review on an annual basis.
- c. Any additional staff support services provided by Member Agencies or others shall be coordinated by the Executive Director.
- d. The Executive Director is hereby enabled to develop and maintain an Employee Handbook, as well as all other administrative policies governing the administrative procedures of SANDAG, and to administer SANDAG's personnel system in accordance therewith.

- e. The Executive Director shall perform such other and additional duties as is necessary to carry out the objectives and function of SANDAG and as directed by the Board of Directors. In addition to any applicable employment contract provisions, the Executive Director shall carry out his or her duties consistent with the requirements of the Bylaws, Board Policies, Employee Handbook and other administrative policies of SANDAG, listed in the stated order of precedence.

## ARTICLE VI FINANCIAL

### Section 1

The Board of Directors shall consider a draft budget for approval no later than April 1 of each year, and again during the month of May. Upon initial consideration, the Board of Directors may approve the draft budget as presented, or direct staff to either make specified revisions to the draft budget or provide the Board with additional information regarding projected revenues or proposed expenditures in the draft budget. After approval of a draft budget, the Board of Directors shall adopt a final budget no later than June 30 of each year. A copy of the draft budget when approved and a copy of the final budget when adopted shall be filed with each Member Agency.

### Section 2

Responsibility for supplying funds for that portion of the budget for SANDAG, which is to be supplied by the Member Agencies, as adopted by the Board of Directors, shall be divided among the Member Agencies based on their population with each Member Agency including within its budget as funds to be supplied to SANDAG that sum of money determined by taking the ratio its population bears to the total population of the region and multiplying it by that portion of the approved budget to be supplied by the Member Agencies. Payment of this determined sum of money shall be made by each Member Agency by July 15 of each year. If payment by a Member Agency has not been made by September 1 of each year, that Member Agency shall no longer vote as a member of the Board of Directors. A delinquent Member Agency will be allowed to vote when full payment has been made, including interest computed from July 15 at the established legal rate.

### Section 3

The Director of Finance of SANDAG, who shall be permitted to use the title of Chief Financial Officer with equal force and effect, shall establish and maintain such funds and accounts as may be required by good accounting practice, state and federal law, and these Bylaws. The books and records of SANDAG in the hands of the Director of Finance shall be open to inspection at all reasonable times by representatives of the Member Agencies. The Director of Finance of SANDAG shall issue a Comprehensive Annual Financial Report by December 31 after the close of each fiscal year and a copy shall be provided to each of the Member Agencies.

### Section 4

The Director of Finance of SANDAG shall receive, have the custody of, and disburse SANDAG funds upon the warrant or check-warrant of the Finance Manager pursuant to the accounting procedures developed under Section 3 above, and shall make the disbursements required to



carry out any of the provisions or purposes of SANDAG. The Director of Finance of SANDAG may invest SANDAG funds in accordance with state and federal law. All interest collected on SANDAG funds shall be accounted for and posted to the account of such funds.

#### Section 5

Delegation of authority from the Board of Directors for final financial/contracting approvals, including selection of vendors, acceptance of funding, stipulations of any nature, and any resulting budget amendment to serve as a limitation applicable to a particular job or program (not to be exceeded on a serial basis), shall be as follows:

- a. Up to \$300,000 to the Executive Director, subject to increase by Board action, or as may be modified in Board Policy No. 017 concerning delegation of authority to the Executive Director.
- b. Up to \$500,000 to the Executive Committee for any item, subject to increase by Board action.
- c. Up to \$500,000 to the Transportation Committee for transportation items, subject to increase by Board action.
- d. Up to \$500,000 to the Public Safety Committee for ARJIS and Criminal Justice Division items, subject to increase by Board action.
- e. The Executive Director, Executive Committee, Public Safety Committee, and Transportation Committee shall report approvals under this section to the Board of Directors at least quarterly.

#### Section 6

The amount budgeted for Member Assessments related to Criminal Justice database access shall be as adopted by the Board of Directors and divided among the Member Agencies using a formula based on population. Payment of this determined sum of money shall be made by each Member Agency by July 15 of each year. If payment by a Member Agency has not been made by

September 1 of each year, that Member Agency shall no longer vote as a member of the Board of Directors. A delinquent Member Agency will be allowed to vote when full payment has been made, including interest computed from July 15 at the established legal rate.

### ARTICLE VII RELATIONSHIPS AND RULES OF PROCEDURE

#### Section 1

The functions of the Board of Directors and Policy Advisory Committees shall be established by Board policy. The Board of Directors may delegate functions to the Policy Advisory Committees as it deems appropriate.

#### Section 2

The Board of Directors shall provide guidance to committees and working groups. The Board

may advise Member Agencies on the coordination of general plans, or on the resolution of conflicts between the general plans of agencies in the San Diego region.

### Section 3

Conflicts between governmental agencies should be resolved among the affected agencies. In matters affecting more than one local government, and where requested by the affected agencies, SANDAG shall have the authority to hear and make recommendations if the conflicts are not resolved to the satisfaction of each affected agency. Regional plans should serve as the guideline for the resolution of conflicts.

### Section 4

Each action taken by SANDAG that requires implementation should include designation of the agency or agencies directly responsible for such implementation.

### Section 5

The general and specific references to the construction authority of SANDAG in SB 1703 shall be interpreted as applicable solely to its responsibilities for project development and construction of transit projects which were previously within the purview of the transit development boards and are consolidated under the authority of SANDAG.

## ARTICLE VIII INFORMATION AND EVALUATION

### Section 1

- a. SANDAG shall disseminate information concerning its work program and activities. The required information system should be organized and categorized so that it will continue to allow full and efficient use of information by the public and private sectors.
- b. Adequate provision for public participation shall be provided as required by law and as directed by the Board of Directors.
- c. The Board shall perform an annual evaluation of SANDAG's goals, purpose, structure, and performance, directed toward continually improving the planning, coordination, and implementation process.

## ARTICLE IX AMENDMENTS

### Section 1

The Board of Directors shall be responsible for making all amendments to these Bylaws.

- a. Proposed amendments may be originated by the Board of Directors, the Executive Committee, or any member of the Board of Directors.
- b. Prior to being taken to the Board of Directors for approval, proposed amendments should be taken to the Executive Committee preliminarily for review and discussion and then brought to the Executive Committee at a subsequent meeting for a recommendation for

approval to the Board.

- c. A copy of any proposed amendments shall be forwarded by the Clerk of the Board to the official representative of each Member Agency, his or her alternate and the Member Agency itself, at the same time as the proposed amendments are mailed as a report attachment to the agenda for the preliminary Executive Committee meeting referred to in subsection b of this section.
- d. Amendments to these Bylaws (except those provisions mandated by state law) shall require the vote of a majority of the Member Agencies using the voting process described in Article IV, Section 5(a) of these Bylaws.

Adopted July 2003 by the SANDAG Board of Directors  
Revised November 2003 by the SANDAG Board of Directors  
Amended November 2004 by the SANDAG Board of Directors  
Amended January 2006 by the SANDAG Board of Directors  
Amended July 2007 by the SANDAG Board of Directors  
Amended December 2008 by the SANDAG Board of Directors  
Amended January 2010 by the SANDAG Board of Directors  
Amended March 2014 by the SANDAG Board of Directors  
Amended November 2014 by the SANDAG Board of Directors  
Amended December 2015 by the SANDAG Board of Directors  
Amended January 2017 by the SANDAG Board of Directors  
Amended February 2018 by the SANDAG Board of Directors  
Amended January 2019 by the SANDAG Board of Directors  
Amended April 2020 by the SANDAG Board of Directors  
Amended February 2021 by the SANDAG Board of Directors  
Amended June 2021 by the SANDAG Board of Directors  
Amended May 2024 by the SANDAG Board of Directors



## **ALLOCATION OF RESPONSIBILITIES**

### **1. Board and Policy Advisory Committees Responsibilities**

Shown below are responsibilities for the Board of Directors and each of the six Policy Advisory Committees (Executive, Transportation, Regional Planning, Borders, Public Safety, and Audit). Selected responsibilities are delegated by the Board to the Policy Advisory Committees to allow SANDAG to effectively address key public policy and funding responsibilities. All items delegated to the Policy Advisory Committees are subject to Board ratification.

All functions not specifically delegated by the Board to a Policy Advisory Committee may be delegated to a Policy Advisory Committee on a one-time basis upon request by the Chief Executive Officer and approval by the Chair. Such actions shall be reported to the Board at its next regular meeting.

### **2. Board Responsibilities**

- 2.1 Approve the Regional Plan, which merges the Regional Comprehensive Plan (RCP), the Regional Transportation Plan, and the Sustainable Communities Strategy as well as plan components and other regional plans (e.g., Regional Energy Plan, MHCP, etc.)
- 2.2 Approve Regional Transportation Improvement Program (RTIP) and corridor studies
- 2.3 Fulfill responsibilities of the consolidated agency as set forth in the San Diego Regional Transportation Consolidation Act (Public Utilities Code §132350 *et seq.*)
- 2.4 Fulfill the responsibilities of the San Diego Regional Transportation Commission (RTC)
- 2.5 Approve programming of funds (TDA, CMAQ, STIP, etc.)
- 2.6 Certify/adopt project environmental documents pursuant to the National Environmental Policy Act or the California Environmental Quality Act
- 2.7 Approve Overall Work Program and Program Budget
- 2.8 Approve amendments to the Program Budget and Overall Work Program and authorize contracts with consultants for amounts equal to or greater than the amounts to be determined for administrative and policy committee authorization.
- 2.9 Approve the annual legislative agenda
- 2.10 Provide policy direction through Policy Development Board meetings
- 2.11 Appoint Committees and Board officers

- 2.12 Delegate responsibilities to Policy Advisory Committees and ratify Committee actions. All items delegated to the five Policy Advisory Committees are subject to direct Board action upon request of any members.
- 2.13 Delegate responsibilities to Board Chair consistent with Board criteria. Conference sponsorships and proclamations are hereby delegated subject to current or subsequently approved criteria.
- 2.14 Develop and adopt an administration policy that includes a process to conduct staff performance evaluations on a regular basis to determine if the knowledge, skills, and abilities of staff members are sufficient to perform their respective functions and monitor the evaluation process on a regular basis.
- 2.15 Provide a report, developed by the Transportation Committee, to the Legislature consistent with Government Code section 9795 on or before July 1 of each year that outlines the public transit needs, transit funding criteria, recommended transit funding levels, and additional work on public transit, as delegated to the Transportation Committee by the Board, and specifying the funds spent explicitly on public transportation.
- 2.16 Develop and adopt internal control guidelines based on recommendations from the Audit Committee to prevent and detect financial errors and fraud based on the internal control guidelines developed by the state Controller pursuant to Government Code section 12422.5 and the standards adopted by the American Institute of Certified Public Accountants.
- 2.17 Vote on whether to remove the independent performance auditor for cause, such removal being subject to an approving vote by two-thirds of the Audit Committee and the Board.
- 2.18 Approve which firm to contract with to conduct the annual financial statement audits.
- 2.19 Approve the individual or firm to hire to carry out independent performance auditor responsibilities.
- 2.20 Approve the budget needed to carry out the annual audit plan of the independent performance auditor.



### **3. Executive Committee Membership and Responsibilities**

- 3.1 The Executive Committee shall consist of six voting members with board members representing East County, North County Coastal, North County Inland, South County, and the representative, or the representative's alternate in their absence, from the City of San Diego and the County. The Chair, First Vice Chair and Second Vice Chair of the Board shall serve as voting members of the Executive Committee. Additionally, any Chair of any other Policy Advisory Committee who is not otherwise a member of the Executive Committee shall serve as an advisory, non-voting member of the Executive Committee.
  - 3.1.1 Set agenda for Board. Any Board member requesting that an item be considered for inclusion on the agenda must present such request in writing to the Chairperson prior to the Executive Committee's consideration of such agenda.
  - 3.1.2 Review and recommend Overall Work Program and Program Budget
  - 3.1.3 Approve amendments to the Program Budget and Overall Work Program and authorize contracts up to amount approved by the Board
  - 3.1.4 Review and act on state and federal legislation
  - 3.1.5 Comment on behalf of SANDAG or provide recommendations to the Board regarding comments on third party environmental documents
  - 3.1.6 Act upon and evaluate dispute resolution
  - 3.1.7 Advise on personnel actions
  - 3.1.8 Act on behalf of Board when timing requires
  - 3.1.9 Make policy recommendations to the Board
  - 3.1.10 Perform other duties as assigned by the Board
  - 3.1.11 Approve financial/contracting transactions, including selection of vendors, acceptance of funding, stipulations of any nature, and any resulting budget amendment up to \$500,000, subject to increase by Board action.
  - 3.1.12 Annually review a list of all the SANDAG lower-level committees and working groups to determine the need to maintain the committee or working group and approve any revisions in functions or membership.
  - 3.1.13 Review all proposed amendments to the Bylaws or Board Policies and make recommendations to the Board regarding those amendments.
  - 3.1.14 Conduct expedited reviews and approvals of Energy Working Group actions on an as-needed basis.

- 3.1.15 If timing requires and if, in the exercise of due diligence a quorum of the Executive Committee cannot be convened to act to address such time-sensitive issue, with written concurrence from the First Vice Chair and Second Vice Chair, the Chair may act on behalf of the Executive Committee with regard to all items delegated to the Executive Committee. The Chair shall report any actions taken on behalf of the Executive Committee at its next meeting.

#### **4. Transportation Committee Membership and Responsibilities**

- 4.1 The Transportation Committee shall consist of ten voting members with board members or alternates representing East County, North County Coastal, North County Inland, South County and the mayor or a council member from the City of San Diego, a supervisor from the County of San Diego, a member of the board of the MTS appointed by the board of the MTS, a member of the board of the NCTD appointed by the board of the NCTD, a member of the board of the San Diego County Regional Airport Authority appointed by the board of the Airport Authority, and a member of the board of the San Diego Unified Port District appointed by the board of the Port District.
  - 4.1.1 Provide oversight for consolidated transit responsibilities
  - 4.1.2 Provide policy oversight for transportation plans and corridor and systems studies
  - 4.1.3 Establish/approve transportation prioritization criteria for SANDAG programs
  - 4.1.4 Approve TDA and STA claim amendments and RTIP and STIP amendments
  - 4.1.5 Recommend funding allocations to the Board
  - 4.1.6 Approve transit operator budgets for funding
  - 4.1.7 Approve Regional Short Range Transit Plan and Coordinated Human Service and Public Transportation Plan
  - 4.1.8 Make recommendations regarding changes to Board Policy No. 018: Transit Service Policy and Board Policy No. 029: Regional Fare Policy and Comprehensive Fare Ordinance
  - 4.1.9 Conduct public hearings as delegated by Board
  - 4.1.10 Approve contracts for transit up to amount approved by the Board
  - 4.1.11 Advise Board on other transportation policy-level issues
  - 4.1.12 Recommend legislative program for transportation and transit
  - 4.1.13 Approve financial/contracting transactions, including selection of vendors, acceptance of funding, stipulations of any nature, and any resulting budget amendment up to \$500,000 for transportation items, subject to increase by Board action
  - 4.1.14 Convene closed sessions and make final decisions with regard to real property transactions related to transportation projects; however, this delegation does not include the authority to make a Resolution of Necessity

or to commence litigation

4.1.15 Conduct hearings and authorize additional public meetings when appropriate pursuant to Board Policy No. 025 to hear official testimony from the public regarding Comprehensive Fare Ordinance amendments

4.1.16 Approve amendments to the Comprehensive Fare Ordinance

4.1.17 Accept for distribution, hold public hearings regarding, and adopt/certify environmental documents for projects within the Transportation Committee's Responsibilities

4.1.18 Approve loans of *TransNet* funds when such loans are incorporated into an RTIP amendment requiring an exchange of *TransNet* funds for funds from another source

4.1.19 Provide oversight and approvals for Coordinated Transportation Services Agency (CTSA) matters and appoint Transportation Committee representative to the CTSA Board

4.1.20 Approve revisions to funding allocations for Federal Transit Administration Section 5311 funding

4.1.21 Review the draft *TransNet* compliance audits consistent with Board Policy No. 031:

*TransNet* Ordinance and Expenditure Plan Rules

4.1.22 Provide input on project selection criteria for, and recommend projects for funding under, the statewide and *TransNet* active transportation programs, and other *TransNet* grant programs such as the Smart Growth Incentive Program and Environmental Mitigation Program

4.1.23 Provide oversight for Service Authority for Freeway Emergencies responsibilities and related motorist aid programs

4.1.24 Provide coordinated oversight with the Regional Planning Committee for recommendations on the preparation and implementation of components of the Regional Plan

4.1.25 Develop a report by July 1 of each year that specifies the funds spent explicitly on public transportation, outlines the public transit needs, transit funding criteria, recommended transit funding levels, and additional work on public transit, and recommend acceptance of such report to the Board.

4.1.26 Approve Federal Highway and Federal Transit Administrations' Transportation Performance Management targets required of Metropolitan Planning Organizations.

## **5. Regional Planning Committee Membership and Responsibilities**

- 5.1 The Regional Planning Committee shall consist of six voting members with board members or alternates representing East County, North County Coastal, North County Inland, South County, and the mayor or a council member from the City of San Diego, and a supervisor from the County of San Diego.
  - 5.1.1 Provide coordinated oversight with the Transportation Committee for recommendations on the preparation and implementation of components of the Regional Plan
  - 5.1.2 Recommend regional infrastructure financing strategies to the Board
  - 5.1.3 Represent the Board for outreach and public information on the Regional Plan and its components
  - 5.1.4 Advise Board on regional planning policy issues
  - 5.1.5 Approve distribution of funds from the California Coastal Commission Beach Sand Mitigation Fund and California Coastal Commission Public Recreational Beach Impact Mitigation Fund.
  - 5.1.6 Recommend project selection criteria for, and recommend projects for funding under, the *TransNet* Smart Growth Incentive Program and Environmental Mitigation Program

## **6. Borders Committee Membership and Responsibilities**

- 6.1 The Borders Committee shall consist of seven voting members with board members or alternates representing East County, North County Coastal, North County Inland, South County and the mayor or a council member from the City of San Diego, a supervisor from the County of San Diego, and a mayor, council member, or supervisor from the County of Imperial.
  - 6.1.1 Provide oversight for planning activities that impact the borders
  - 6.1.2 Provide oversight for the preparation of binational, interregional, and tribal planning programs
  - 6.1.3 Recommend border infrastructure financing strategies to the Board
  - 6.1.4 Establish closer SANDAG working relations with surrounding counties, Mexico, and the region's tribal nations
  - 6.1.5 Advise Board on binational, interregional, and tribal policy-level issues
  - 6.1.6 Review and comment on regionally significant projects in adjoining counties

## **7. Audit Committee Membership and Responsibilities**

The membership, authority and responsibilities for this committee are set forth in Board Policy No. 039.

## **8. Public Safety Committee Membership and Responsibilities**

The membership, authority and responsibilities for this committee are set forth in Board Policy No. 026.

## **9. Distribution of Meeting Materials**

- 9.1 All agendas for meetings of the Board of Directors, Policy Advisory Committees, and all other SANDAG legislative bodies covered by the Brown Act (Government Code § 54950 *et seq.*) shall be posted on the SANDAG website, and copies of such agendas will be available for viewing by the public in the SANDAG business office reception area.
- 9.2 All closed session items shall be provided to appropriate Board and/or Policy Advisory Committee members prior to the closed session. Closed session meeting materials will be sent by a secure method and clearly labeled as confidential. If a representative will not be able to attend a meeting he/she should ensure the closed session materials are forwarded to the appropriate alternate to review prior to the meeting. All closed session meeting materials must be deleted or returned to the Office of General Counsel at the end of the closed session.

## **10. Work Assigned to Staff**

Requests for staff to perform work on a project that is not specified in the Overall Work Program or Program Budget shall only be conducted following approval by the Board if the work is estimated to exceed four hours of staff time.

Adopted January 2003  
Amended November 2004  
Amended January 2006  
Amended December 2006  
Amended January 2010  
Amended December 2012  
Amended October 2013  
Amended March 2014  
Amended November 2014  
Amended December 2015  
Amended January 2017  
Amended February 2018  
Amended January 2019  
Amended February 2021  
Amended June 2021  
Amended November 2022



## BOARD POLICY NO. 002

### POLICY ADVISORY COMMITTEE MEMBERSHIP

#### 1. Membership

- 1.1 Executive Committee: Six members to include a Board member from each subregion  
(South County, East County, North County Coastal, North County Inland, City of San Diego, County of San Diego).
  - 1.1.1 Alternates may be the second City of San Diego Board member or alternate, the second County of San Diego Board member or alternate, and alternates elected from each subregion who shall be primary members of the Board.
  - 1.1.2 Any Chair of any other Policy Advisory Committee (PAC) who is not otherwise a member of the Executive Committee shall serve as an advisory, non-voting member of the Executive Committee.
- 1.2 Transportation Committee: Ten members to include a Board member or alternate from each subregion, and a member of NCTD, MTS, the Airport Authority and San Diego Unified Port District appointed by the governing body of those agencies. There may be ten alternates chosen in the same manner.
- 1.3 Regional Planning Committee: Six members to include a Board member or alternate from each subregion. There may be six alternates chosen in the same manner.
- 1.4 Borders Committee: Seven members to include, a Board member or alternate from each subregion, and a mayor, council member, or supervisor from the County of Imperial. There may be seven alternates chosen in the same manner.
- 1.5 Audit Committee: Five voting members appointed by the Board of Directors. Two of the members shall be board members or alternates and three shall be members of the public. There may be alternates chosen as described in Board Policy No. 039: Audit Policy Advisory Committee and Audit Activities.
- 1.6 Public Safety Committee: Six members to include a Board member or alternate from each subregion. The six Associate Member organizations taking part in this committee shall have the following representation: two members from the Chiefs'/Sheriff's Management Committee, a member selected by the County Sheriff, a member representing the San Diego County District Attorney's Office, a member from regional Fire/Emergency Medical Services, and a member representing the City of San Diego Police Chief. In addition, there will be eight nonvoting Advisory Members selected as follows: two persons selected by the Federal Justice Agencies, one person selected from San Diego County Public Safety Group, a member of the Regional Homeland Security Committee, a member selected by the California Highway Patrol, one person selected by the Regional Transit Agencies, one person selected by the Department of Defense, and one representative of the Southern

California Tribal Chairmen's Association. There may be alternates chosen in the same manner.

## **2. Limitation on Committee Memberships**

No Board member or alternate may serve as the primary member of more than two PACs at any one time, except those Board members serving on the Audit Committee. Committee membership may be expanded by the Board.

## **3. Ex Officio Members**

A PAC may include ex officio members if appropriate to roles and responsibilities of the committee. The Board Chair, First Vice Chair, and Second Vice Chair may serve as ex officio members on any of the PACs. Unless otherwise stated in a Board Policy or Board action applicable to a particular committee, all ex officio members on SANDAG's Board or committees shall be nonvoting members.

## **4. Appointments for PACs Other Than the Audit Committee**

### **4.1 Public Agencies**

- 4.1.1 The mayor and council of the City of San Diego and the governing body of each of the other member agencies will make their appointments to the Board annually by January 10, and when vacancies occur. Each member agency shall confirm the appointment of its primary and alternate Board members by sending a written letter to the SANDAG Clerk of the Board. All such appointments shall go into effect immediately following approval by the member agency's governing body.
- 4.1.2 The SANDAG Chair will provide notice requesting that Board members from each of the subregions appoint a Board member or alternate as authorized to serve as a primary member on each PAC and one or more to serve as an alternate to each PAC. At the time this notice is given, all primary and alternate Board members will be provided with an attendance record for all primary and alternate members currently serving on the Board or a PAC. Each subregion shall ensure that SANDAG staff is notified of the date, time and location for that subregion's meeting. After the meeting is set by the primary members of each subregion, SANDAG staff shall provide Board alternates from each subregion advance notice of the meeting. A majority of the primary members present at the subregion meeting shall make a selection. An alternate member may vote in the absence of the primary member. The Chair shall be sent a letter from the subregion's representatives informing him/her of the names of the persons who have been selected for appointment to each PAC. Appointments will be made by January 31 or as vacancies occur. Appointments shall go into effect immediately upon approval by the subregion.

### **4.2 Associate Members**

In addition to the members appointed pursuant to Section 4.1, the Public Safety Committees shall have voting members appointed from the organizations listed below by their respective appointing authorities by January 31 of each year:

- 4.2.1 Chiefs'/Sheriff's Management Committee – 2 voting members
- 4.2.2 County Sheriff – 1 voting member
- 4.2.3 San Diego County District Attorney's Office – 1 voting member
- 4.2.4 Regional Fire/Emergency Medical Services – 1 voting member
- 4.2.5 City of San Diego Police Chief – 1 voting member

#### 4.3 Advisory Members

In addition to the voting members appointed pursuant to Sections 4.1 and 4.2, the Public Safety Policy Advisory Committee shall have the following nonvoting members appointed from the following organizations by their respective appointing authorities by January 31 of each year:

- 4.3.1 County of San Diego Public Safety Group – 1 advisory member
- 4.3.2 Federal Justice Agencies (Seat A rotates between the U.S. Attorney's Office, Transportation Security Administration, and U.S. Customs and Border Protection and Seat B rotates between the Federal Bureau of Investigation, Drug Enforcement Administration, and the U.S. Marshal) – 2 advisory members
- 4.3.3 Regional Homeland Security Committee (primary seat rotates between City of San Diego's Office of Emergency Services and County of San Diego's Office of Emergency Services) – 1 advisory member
- 4.3.4 California Highway Patrol – 1 advisory member
- 4.3.5 Regional Transit Agencies (primary seat rotates between MTS and NCTD) – 1 advisory member
- 4.3.6 Department of Defense (primary seat rotates between Navy Region Southwest and U.S. Marine Corps) – 1 advisory member
- 4.3.7 Southern California Tribal Chairmen's Association – 1 advisory member.

#### 4.4 Failure to Appoint

If any subregion fails to make an annual appointment to a PAC by January 31 or within three weeks of mailing of the notice to proceed to appoint to fill a vacancy, the Chair of SANDAG shall make the appointment. If any organization referred to in Sections 4.1, 4.2 or 4.3 fails to make an appointment to the Public Safety Policy Advisory Committee, the current representative shall continue to serve until a replacement appointment is made by his/her organization.

### 5. Vacancies

Vacancies on PACs shall be filled as they occur in the same manner as appointments.

### 6. Chair/Vice Chair

The Chair and Vice Chair of the PACs, other than the Executive Committee and Audit Committee, shall be appointed by the Board Chair in February or as vacancies occur. The officers of the PACs (except for the Executive Committee, whose officers are dictated by the



Bylaws, and the Audit Committee, whose officers are dictated in Board Policy No. 039) can be primary or alternate members of the Board but must be primary members of the PAC they will chair. The appointment shall go into effect immediately unless otherwise directed by the Board Chair.

The Board Chair shall serve as the Chair of the Executive Committee. The First Vice Chair of the Board shall serve as the First Vice Chair of the Executive Committee. The Second Vice Chair of the Board shall serve as the Second Vice Chair of the Executive Committee.

## **7. Attendance**

- 7.1 Primary and alternate members are strongly encouraged to attend all Committee meetings. Roll call shall be taken by the Chair at the beginning of the meeting to determine the voting members present at that time. The voting members shall be seated collectively in order for the public to recognize them as such. Other nonvoting alternates in attendance may participate in Committee discussion but shall not be authorized to act on any item.
- 7.2 Board alternates selected to chair a Policy Advisory Committee are strongly encouraged to attend all Board meetings to represent their committee and provide information to the Board concerning actions taken at the committee meetings.
- 7.3 If an organization with voting rights or a subregion is unrepresented at three Committee meetings during the term described in Section 4 of this Policy, a letter will be sent to the applicable appointing body or group, as well as to the Chair and Vice Chair of the Committee concerning the absences.
- 7.4 In order to ensure a quorum, full participation, fairness, and comprehensive knowledge of the items discussed at SANDAG meetings, members who are eligible for compensation for attendance at a SANDAG meeting must be present for at least 1/2 of the time set for the meeting or the duration of the meeting, whichever is less, in order to be eligible for compensation in accordance with Article III, Section 5 of the Bylaws.

## **8. Compensation**

Primary and alternate members of the PACs will be compensated \$100 per meeting attended subject to the limitations on number of meetings per month set forth in the SANDAG Bylaws.

## **9. Meetings**

PAC meetings should normally be held on Fridays or when called by the committee Chair. Parliamentary procedure at all meetings shall be governed by Roberts Rules of Order, Newly Revised.

Adopted January 2003  
Amended December 2003  
Amended November 2004  
Amended December 2005  
Amended December 2006  
Amended July 2007  
Amended November 2010  
Amended March 2014  
Amended September 2014  
Amended December 2015  
Amended January 2017  
Amended February 2018  
Amended January 2019  
Amended February 2021  
Amended November 2022  
Amended May 2024



## BOARD POLICY NO. 004

### **RULES OF PROCEDURE FOR BOARD OF DIRECTORS, POLICY ADVISORY COMMITTEES, AND OTHER LEGISLATIVE BODIES**

This policy is intended to define and clarify Rules of Procedure for the Board of Directors and Policy Advisory Committees (PACs).

#### **Procedures for the Board and Policy Advisory Committees**

##### **1. Ordinances**

- 1.1 Every ordinance shall be signed by the Chair of the Board, or for the comprehensive fare ordinance the Chair of the Transportation Committee, and attested by the Clerk of the Board.
- 1.2 Upon the passage of an ordinance, the votes of the Board members or Transportation Committee members, as appropriate, shall be entered in the minutes.
- 1.3 Ordinances shall not be passed within five days of their introduction, nor at any meeting other than a regular meeting. An urgency ordinance may, however, be passed immediately upon introduction and either at a regular or special meeting. Except when, after reading the title, further reading is waived by regular motion adopted by unanimous vote of the Board or Transportation Committee members present, all ordinances shall be read in full at the time of introduction or passage. When ordinances, other than urgency ordinances, are altered after introduction, they shall be passed only at a regular or at an adjourned regular meeting held at least five days after alteration. Corrections of typographical or clerical errors are not alterations within the meaning of this section.
- 1.4 The Clerk of the Board shall cause a proposed ordinance or proposed amendment to an ordinance, and any ordinance adopted by the Board or Transportation Committee to be published at least once in a newspaper of general circulation in the SANDAG area of jurisdiction.
- 1.5 The publication of an ordinance as required by this policy, may be satisfied by either of the following actions:
  - 1.5.1 Publication of a summary of a proposed ordinance or proposed amendment to an ordinance. The summary shall be prepared by the Clerk of the Board and the Office of General Counsel. The summary shall be published and a certified copy of the full text of the proposed ordinance or proposed amendment shall be posted in the office of the Clerk of the Board at least five days prior to the meeting at which the proposed ordinance or amendment is to be adopted. Within fifteen (15) days after adoption of the ordinance or amendment, the Clerk of the Board shall publish a summary of the ordinance or amendment with the names of the Board or Transportation

Committee members voting for and against the ordinance or amendment and the Clerk of the Board shall post in the office of the clerk a certified copy of the full text of the adopted ordinance or amendment along with the names of those members voting for and against the ordinance or amendment; or

- 1.5.2 If the person designated by the Board determines that it is not feasible to prepare a fair and adequate summary of the proposed ordinance or amendment, and if the Board or Transportation Committee so orders, a display advertisement of at least one-quarter of a page in a newspaper of general circulation in the SANDAG area of jurisdiction shall be published at least five (5) days prior to the meeting at which the proposed ordinance or amendment is to be adopted. Within fifteen (15) days after adoption of the ordinance or amendment, a display advertisement of at least one-quarter of a page shall be published. The advertisement shall indicate the general nature of, and provide information regarding, the adopted ordinance or amendment including information sufficient to enable the public to obtain copy of the complete text of the ordinance or amendment, and the name of those members voting for and against the ordinance amendment.
- 1.6 Ordinances and amendments shall take effect thirty (30) days after their final passage. Exceptions to this effective date are: 1. When the ordinance is for the immediate preservation of the public peace, health or safety, and contains a declaration of facts constituting urgency, and is passed by a two-thirds vote of the Board or Transportation Committee, the ordinance or amendment will take effect immediately; and 2. If otherwise provided by the ordinance or another law.

## **2. Board Policies**

- 2.1 Board policies shall be reviewed to determine if updates are needed no less often than every three years.
- 2.2 Once updated, policies shall contain a footer identifying the last date they were modified by the Board.

## **3. Public Comment and Public Meetings**

- 3.1 Persons wishing to provide comment or testimony shall be permitted to address the Board or PAC after submitting a written request to speak, identifying themselves and the agenda item on which they want to be heard. Ordinarily, each speaker will be allowed no more than three minutes. The Chair, however, may extend or limit the time for each presentation or may permit additional time to speakers representing a group of individuals or organizations to avoid duplicative testimony or for other reasons that are in the best interest of the Board or committee in the Chair's discretion. Testimony must be limited to issues relevant to the agenda item.

- 3.2 The Board wishes to maximize the number of people who can address SANDAG legislative bodies within the time limits set for the meeting while a quorum is present. The Board believes that meetings that last longer than the time set for meeting adjournment can discourage public participation and can hinder the conduct of government business due to loss of a quorum. Therefore, meetings of SANDAG legislative bodies shall be adjourned by the end time set forth in the agenda, unless extended to a specific time by a majority vote of the legislative body. The meeting shall be extended no more than once and may be adjourned to a later date. The Board of Directors wishes to maximize the number of people who can address SANDAG legislative bodies within the time limits set for the meeting while a quorum is present. Accordingly, the chair of a SANDAG legislative body may reduce the speaking time allocated for each speaker or establish a time certain for completion of one or more agenda items when the number of speakers and/or number of items on the agenda are reasonably likely to prevent the conclusion of business prior to the time the meeting is set to adjourn. Decisions by the chair shall be based on the time allocated for the meeting, the number of agenda items, the complexity of each item, and the number of persons wishing to address the legislative body on each item.
- 3.3 Public comment on matters not on the agenda will be permitted on items of interest to the public that are within the subject matter jurisdiction of the Board or committee. Persons wishing to comment during the general public comment period must submit a written request in advance identifying themselves and the subject matter on which they wish to speak. The Chair may limit the time for each speaker. Ordinarily, each speaker will be allowed no more than three minutes.
- 3.4 The Board or a PAC Chair, as applicable, will determine with staff's assistance whether additional public meetings at which formal public testimony will be taken outside of regularly scheduled Board or PAC meetings are appropriate. Such additional public meetings may take the form of scoping meetings, focus group meetings, open houses, workshops or similar alternative formats. The applicable Chair will appoint one or more members of the relevant legislative body to act as public meeting officer(s) at SANDAG public meetings that are not held during a meeting of a SANDAG legislative body. If no Board or PAC members are available to serve as public meeting officers, the Chair may appoint the Executive Director or his/her delegate to serve as the public meeting officer. When a public meeting occurs before a public meeting officer, the public meeting officer or Clerk of the Board shall ensure that all official public testimony given at the public regarding the subject matter of the public meeting are accurately included in the written records, and ensure those written records are forwarded to the Board of Directors or PAC for review prior to the time designated for the relevant legislative body to render its recommendation or final decision.
- 3.5 The public meeting officer's written records regarding the public meeting must include, at least, the following elements:
- 3.5.1 An objective description of the subject matter of the public meeting.

- 3.5.2 The public comments received by proponents and opponents of the meeting's subject matter. The records shall indicate the hour and minute when the public meeting was opened and closed.
- 3.5.3 A list of the notices that were published, mailed, or Internet-posted, including the date of mailing or publication, the name of any newspaper, Internet address or web site, and a list of addresses and entities to which the notice was delivered. If multiple public meetings at which official public testimony is taken regarding the same subject matter are held throughout San Diego County, information regarding the notices and agendas for each public meeting shall be included in the public meeting records.
- 3.5.4 A copy of the agenda for the public meeting, including the time period during which public testimony was heard. The agenda also shall list contact information for the transcriber attending the public meeting.
- 3.5.5 A reference to the location where an audio and/or video recording, or transcript of the public meeting is archived, and where all original written comments submitted to the public meeting officer are available for viewing.
- 3.6 Before the Board of Directors or PAC takes action on the item that was the subject of a public meeting conducted by a public meeting officer, it will allow additional public comment at a regularly scheduled meeting of the legislative body.
- 3.7 By voting at a meeting where a public meeting officer's records will be relied upon, each voting member of the legislative body will be affirming that he or she has:
  - 3.7.1 Thoroughly reviewed the public meeting officer's records of any minutes or transcript from, or listened to an audio or watched a sound video recording of, the public meeting(s); and
  - 3.7.2 Given due consideration to any letters, emails, voicemails, or other comments submitted by the public that are part of the public meeting record.
  - 3.7.3 If a voting member of a legislative body cannot attest that he or she has met the criteria listed in Section 3.6, he or she may participate in the discussion regarding the subject matter of the public meeting, and need not leave the legislative body meeting room, but should not vote on the matter.

#### **4. Standards of Conduct & Ethics Applicable to All of SANDAG Legislative Bodies**

- 4.1 This policy shall be supplemental to the SANDAG Conflict of Interest Code and is not intended to supersede such Code or any provisions thereof. All Board and PAC members, and all other members of committees or working groups covered by the Brown Act, including alternates and advisory members, shall file a Statement of Economic Interests in accordance with the California Fair Political Practices Commission guidelines and deadlines imposed by the Political Reform Act. Failure to file a Statement of Economic Interests by the deadlines imposed by the Political Reform Act shall result in a loss of voting privileges for the member.

- 4.2 Each Board member and alternate occupies a position of public trust that demands the highest moral and ethical standards of conduct. All references to “Board members” in Section 4 of this Policy shall be read to include all Board and PAC members, and all other members of committees or working groups covered by the Brown Act, including ex officio members and alternates.
- 4.3 Board members shall not engage in any business or transaction or have a financial or other personal interest, actual, potential, or apparent that is incompatible with the proper discharge of his or her official duties or would tend to impair his or her independence of judgment or action in the performance of such duties. Such business, transaction, or interest shall constitute a conflict of interest.
- 4.4 Generally, no Board member shall engage in any enterprise or activity that will result in any of the following:
  - 4.4.1 Using the prestige or influence of the Board office for private gain or advantage of the member or another person.
  - 4.4.2 Using time, facilities, equipment, or supplies of the Board for the private gain or advantage of the member or another person.
  - 4.4.3 Receiving or accepting money or other consideration from anyone other than the Board or another government agency for the performance of acts done in the regular course of duty.
  - 4.4.4 Receiving or accepting, directly or indirectly, any gift or favor from anyone doing business with the Board under circumstances from which it could reasonably be inferred that such was intended to influence such person in their duties or as a reward for official action.
  - 4.4.5 Soliciting any gift or favor in the member’s official capacity, either directly or indirectly, when such solicitation might reasonably be inferred as to have a potential effect on the member’s duties or decisions, or when the individual’s position as a Board member would in any way influence the decision of the person being solicited.
- 4.5 Prohibited Interests
  - 4.5.1 It is unlawful for any current SANDAG Board member to render a decision where a party to the decision has given the SANDAG Board member, promised to give the SANDAG Board member, or acted as an intermediary for the SANDAG Board member to have, an opportunity for compensation. For purposes of this section, opportunities for compensation provided to a SANDAG Board member include opportunities for compensation provided to the SANDAG Board member’s immediate family. When such an opportunity for compensation is provided to a member of the SANDAG Board member’s immediate family, the SANDAG Board member shall not participate in a decision involving a party to the decision unless the SANDAG Board member had no knowledge or involvement in securing the opportunity for compensation.

- 4.5.2 It is unlawful for any current SANDAG Board member to make, participate in making, or use his or her Board member position to influence a decision involving the interests of a person with whom he or she is seeking, negotiating, or securing an agreement concerning future employment.
- 4.5.3 It is unlawful for any current SANDAG Board Member to be financially interested in any contract made by them in their Board member capacity. It is also unlawful for any contract to be made by SANDAG or any board or commission established by SANDAG if any individual member of the body has a financial interest in the contract.
- 4.5.4 Definitions
  - 4.5.4.1 For purposes of the prohibitions set forth in this section, the term "financial interest" means any interest, other than a remote interest as prescribed in California Government Code section 1091 or a noninterest prescribed in California Government Code section 1091.5, that would prevent SANDAG Board members involved from exercising absolute loyalty and undivided allegiance to the best interests of SANDAG.
  - 4.5.4.2 For purposes of this section, "material financial effect" has the same meaning as that term is used in title 2, sections 18705 through 18705.5 of the California Code of Regulations.
  - 4.5.4.3 For purposes of this section, "render a decision" means to take part personally and substantially in the project by rendering a decision, approval, or disapproval; by making a formal written recommendation; by conducting an investigation; by rendering advice on a significant basis; or by using confidential information.
  - 4.5.4.4 For purposes of this section, "project" means any matter where a private business has made an application to SANDAG for discretionary funding or discretionary entitlements, or where SANDAG exercises discretion to enter into a lease, agreement, or contract with a private business.
- 4.5.5 Any SANDAG Board Member with a remote financial interest in a prospective contract of SANDAG must disclose the existence of the remote interest to the body of the board in which the SANDAG Board member is a member if that board has any role in creating, negotiating, reviewing, or approving the contract; and the SANDAG Board member must abstain from influencing or participating in the creation, negotiation, review, or approval of the contract.
- 4.5.6 It is unlawful for any SANDAG Board member to knowingly influence a decision of the SANDAG Board if it is reasonably foreseeable that the decision will have a material financial effect on:
  - 4.5.6.1 the SANDAG Board member or a member of his or her immediate family, if the material financial effect is distinguishable from its effect on the public generally; or any of the following economic interests:



- 4.5.6.1.1 any business entity in which SANDAG Board member or a member of SANDAG Board member's immediate family has invested \$2,000 or more; and
- 4.5.6.1.2 any business entity for which a SANDAG Board member or a member of the SANDAG Board member's immediate family is a director, officer, partner, trustee, employee, or holds any position of management; and
- 4.5.6.1.3 any real property which SANDAG Board member or a member of SANDAG Board member's immediate family has invested \$2,000 or more; and
- 4.5.6.1.4 any person from whom a SANDAG Board member or a member of the SANDAG Board member's immediate family has received (or by whom you have been promised) \$500 or more in income within twelve months prior to the decision; and
- 4.5.6.1.5 any person from whom a SANDAG Board member or a member of the SANDAG Board member's immediate family has received gifts that total \$420<sup>1</sup> or more within twelve months prior to the decision;
- 4.5.6.1.6 the personal expenses, income, assets, or liabilities of a SANDAG Board member or a member of SANDAG Board member's immediate family.

#### 4.5.7 Prohibitions Applicable to Former Board Members

- 4.5.7.1 It is unlawful for any former SANDAG Board Member who received compensation from SANDAG to render a decision on a particular project during his or her SANDAG service to engage in direct communication with SANDAG, for compensation, with regard to any pending application for discretionary funding or discretionary entitlements before SANDAG relating to that particular project on behalf of any person other than a public agency for a one year period immediately following the last payment from SANDAG to the Board Member.
- 4.5.7.2 It is unlawful for any former SANDAG Board member, for compensation, to knowingly counsel or assist any person other than a public agency in connection with an appearance or communication in which the former SANDAG Board Member is prohibited from engaging pursuant to subsection 4.5.7.1 for a one year period immediately following termination of service with SANDAG.

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<sup>1</sup> This amount is subject to adjustment by the Fair Political Practices Commission.

#### 4.6 Lobbying and Campaign-Related Activities

4.6.1 It is unlawful for any SANDAG Board Member to engage in campaign-related activities, such as fund-raising, the development of electronic or written materials, or research, for a campaign for any elective office using SANDAG facilities, equipment, supplies, or other SANDAG resources. Nothing in this section, however, shall prohibit the use of SANDAG resources to provide information to the public about the possible effects of any bond issue or other ballot measure relating to SANDAG activities, operations, or policies, provided that:

4.6.1.1 the use of public resources is otherwise legally authorized; and

4.6.1.2 the information provided constitutes a fair and impartial presentation of relevant facts to aid the electorate in reaching an informed judgment regarding the bond issue or ballot measure.

4.6.2 It is unlawful for any former SANDAG Board Member to engage in direct communication for the purpose of lobbying SANDAG if all of the following circumstances apply:

4.6.2.1 the former SANDAG Board Member served as a SANDAG Board Member within the previous twelve months; and

4.6.2.2 the former SANDAG Board Member received compensation from SANDAG for his or her service as a SANDAG Board Member; and

4.6.2.3 the former SANDAG Board Member is receiving compensation from a private business to engage in the direct communication with SANDAG.

4.6.3 The prohibitions contained in 4.6.2 shall not apply:

4.6.3.1 to prevent a former SANDAG Board Member from making or providing a statement, based on the former SANDAG Board Member's own special knowledge in the particular area that is the subject of the statement, provided that no compensation is thereby received other than that regularly provided for by law or regulation for witnesses;

4.6.3.2 to prevent any former SANDAG Board Member from representing himself or herself, or any member of his or her immediate family, in their individual capacities, in connection with any matter pending before SANDAG;

4.6.3.3 to the activities of any former SANDAG Board Member who is an elected or appointed officer or employee of any public agency, or a consultant of any public agency, when that former SANDAG Board Member is solely representing that agency in his or her Board Member capacity as an officer, employee, or consultant of the agency;

4.6.3.4 to any ministerial action. A ministerial action is one that does not require a SANDAG Board Member to exercise discretion concerning any outcome or course of action; or

4.6.3.5 to any individual who terminated status as a SANDAG Board Member prior to July 1, 2003, except that any such individual who returns to service as a SANDAG Board Member on or after July 1, 2003, shall thereafter be subject to the provisions of this section.

- 4.7 If a Board member has an actual, potential, or apparent conflict of interest in the subject of an agenda item, and the Board will be making a decision regarding the agenda item during an open session meeting, the Board member must recuse himself or herself or, in the case of uncertainty, request a binding determination from the Board's legal counsel. If the Board member has a conflict, he or she may observe, but not participate, in the decision-making process.
- 4.8 If a Board member has an actual, potential, or apparent conflict of interest in the subject of an agenda item to be discussed during a closed session meeting, the Board member must state that he or she has a conflict of interest and shall be disqualified and shall leave the room during such discussion so as not to make, participate in making, or in any way attempt to use his or her official position to influence the decision or discussion. In the case of uncertainty, the Board member must request a binding determination from the Board's legal counsel. In accordance with the Brown Act, any Board member who is disqualified shall be entitled to any information that is publicly reported. The Board member will not, however, be privy to any confidential or privileged information or communications pertaining to the closed session agenda item.
- 4.9 No Board member shall disclose to any person, other than members of the Board and other Board staff designated to handle such confidential matters, the content or substance of any information presented or discussed during a closed session meeting unless the Board authorizes such disclosure by the affirmative vote of a majority of the Board.
- 4.10 No Board member may disclose confidential or privileged information or communication to any person other than a Board member, counsel to the Board, or other Board staff designated to handle such matters, unless disclosure is mandated by law or the Board authorizes such disclosure by the affirmative vote of a majority of the Board.
- 4.11 Confidential or privileged information concerning threatened, anticipated, or actual litigation or claims will not be disclosed to a Board member if he or she has an actual, potential, or apparent conflict of interest. In the case of uncertainty as whether a conflict of interest exists, the Board's legal counsel will issue a binding determination.
- 4.12 No Board member shall represent a position on an issue to be the Board's position unless the Board has formally adopted such position at a public meeting.
- 4.13 Any violation of this policy shall constitute official misconduct if determined as such by an affirmative vote of the majority of the Board in an open and public meeting. The Board may elect to censure the Board member and the violation may be subject to criminal and/or civil penalties as provided for by applicable law.

- 4.14 All SANDAG Board or committee members (including alternates) who may receive any type of stipend, compensation, salary, or reimbursement for travel expenses from SANDAG must attend at least two hours of ethics training every two years. All such persons who hold office with SANDAG as of January 1, 2006, must complete their first course no later than January 1, 2007. The ethics training course materials must be approved by the Fair Political Practices Commission and Attorney General's Office in compliance with the requirements of Government Code § 53234 et seq. Proof of attendance may be issued by SANDAG or any other local government agency providing an ethics training course that complies with these requirements.
- 4.15 Pursuant to Section 18944.1 and 18944.2 of Title 2 of the California Code of Regulations, certain procedures must be followed in order for a gift (travel, tickets, seats at an event, food, etc.) to be considered a gift to SANDAG instead of to an individual SANDAG public official or designated employee. A document entitled "Guidance Regarding Gifts" shall be posted on the SANDAG Web site to provide information regarding SANDAG practices, which are intended to assist public officials and designated employees in complying with regulations promulgated by the California Fair Political Practices Commission.

## **5. Additional Advisory Membership on Board and PACs**

- 5.1 From time to time, the Board may determine it is in best interest of SANDAG to supplement the Board with additional members that can provide beneficial advice and information to the Board on matters of interest to the region.
- 5.2 In determining whether to supplement the Board with additional regular or temporary advisory members, the Board will first review whether the existing Board and PAC membership structures provide the opportunity for beneficial advice and information to SANDAG on matters of interest to the region.
- 5.2.1 The Board will consider adding a new regular advisory member to the Board or a PAC if it finds that the additional advisory member would provide beneficial advice and information to the Board or PAC, and that such advice/information cannot be provided by the existing Board and PAC membership structures. The agency/group wishing to become a regular advisory member shall submit a written request to the Board Chair or PAC Chair. For new regular advisory Board or PAC members, the finding and review required by this Section 5.2.1 as well as the selection criteria in Section 5.3 shall apply.
- 5.2.2 From time to time, the Board or a PAC may determine it is in best interest of SANDAG to provide an agency/group with temporary advisory "seat" at the Board or at one of its PACs when specific agenda items arise. The agency/group wishing to obtain a temporary advisory seat shall meet the criteria listed in Section 5.3 and shall submit a written request to the Board Chair or PAC Chair at least three days prior to the meeting, identifying the reasons for its request and the specific agenda item(s) to be considered. The decision about whether to fulfill the request shall be at the sole discretion of the Board Chair or PAC Chair.
- 5.3 The following criteria for selection of additional advisory members also apply:

- 5.3.1 Agency/group has land use and/or eminent domain authority;
- 5.3.2 Agency/group has regional authorities and responsibilities important to the SANDAG mission;
- 5.3.3 Membership by the agency/group would enhance SANDAG's regional decision-making;
- 5.3.4 Agency/group desires representation, submits a written request, and commits to participation; and
- 5.3.5 Agency/group is able to agree on the form of representation and who will represent it.

## **6. Agenda Creation for PACs**

- 6.1 PAC agendas will be developed jointly by the Committee's Chair and SANDAG staff.
- 6.2 Any request by a primary member of the Board or PAC to add an item to a PAC agenda shall be presented in writing to the PAC Chair and the Board Chair for consideration.

## **7. Procedures Applicable to All SANDAG Legislative Bodies**

- 7.1 The Brown Act is a state law which governs open meetings for local governmental bodies. The Brown Act (also "Act") is contained in the Government Code at § 54950 et seq., and establishes rules designed to ensure that actions and deliberations of public bodies of local agencies are taken openly and with public access and input. The Brown Act governs the meetings of all local "legislative bodies," that is, all multi-member committees and the like, of a local governmental agency such as SANDAG. Bodies created by ordinance, resolution, or formal action of the SANDAG Board or one of the PACs are covered by the Act.
  - 7.1.1 All of the SANDAG legislative bodies are required to comply with the requirements of the Act, including but not limited to the following:
    - 7.1.1.1 Agendas for all regular meetings must be posted at least 72 hours in advance of the meeting and all meetings must be open to the public.
    - 7.1.1.2 The Act applies whenever a majority of the voting members of the legislative body meet to discuss, deliberate or acquire information about a matter within the subject matter of the body.
    - 7.1.1.3 A public comment period must be provided at each meeting.
    - 7.1.1.4 The Act prohibits "serial meetings." Serial meetings are a series of in-person meetings, phone calls, emails, or other types of communication that ultimately involve a majority of the legislative body to develop a consensus as to action to be taken on a matter coming before the body. This prohibition is based on the Act's goal to ensure that the public's business is in fact conducted in public. In addition, a third party cannot be used to communicate among the members to obtain a consensus; an intermediary cannot be used to accomplish the actions directly prohibited by the Act.

- 7.1.1.5 Secret ballots and anonymous voting are prohibited.
  - 7.1.1.6 An attendance registration, or sign-in sheet may be used at public meetings to document the presence of persons other than the members of the legislative body, however, the sheet must clearly state that its completion is voluntary and not a precondition for attendance.
  - 7.1.1.7 Meetings may not be held in facilities that are inaccessible to disabled persons or in facilities that prohibit the admittance of any persons on the basis of race, religious creed, color, national origin, ancestry or sex.
  - 7.1.1.8 Meetings must be held within the County of San Diego, unless some exception under the Act applies. Questions regarding the applicability of the Act should be directed to the SANDAG Office of General Counsel.
  - 7.1.1.9 The agenda must list all items that will be discussed or acted upon by the legislative body. That listing should be described in an informative way so that members of the body as well as members of the public understand the general nature of the agenda item and can make an informed decision whether to attend the meeting or not. The Act provides that this description need not exceed 20 words, but as many words as necessary to give adequate notice should be used.
  - 7.1.1.10 Members may take action to add an item to the agenda of a regular meeting if, by two-thirds vote of the members of the legislative body present at the meeting, or, if less than two-thirds of the members are present, a unanimous vote of those members present, the body determines that there is a need to act immediately, that the body's consideration of the matter cannot await the next meeting and that the need for immediate action arose after the posting of the agenda. This should only occur in very rare occasions, and the SANDAG Office of General Counsel should be consulted before relying on this exception.
- 7.2 In addition to the requirements of the Act, SANDAG legislative bodies must also comply with the following requirements:
- 7.2.1 Only the regular members, or in their absence, a designated alternate, may vote on action items. Seating or placards at meetings should be arranged so that it is clear which persons in the room are voting members, as compared to nonvoting members, alternates, speakers, or members of the public. Nonvoting members and alternates in attendance may participate in the body's discussion, but may not vote.
  - 7.2.2 The members of a legislative body may only designate an alternate if their service on the legislative body is based on their capacity as a representative of another group; members selected for their individual qualifications do not act as a representative of another group and may not designate an alternate.

- 7.2.3 A quorum shall be a majority of the voting members of a legislative body. A majority of the quorum must approve all actions taken by the legislative body.
- 7.2.4 Unless otherwise provided by the Board or PAC, each legislative body should select a chair and vice chair by a vote of the majority of a quorum on an annual basis.
- 7.2.5 Roberts Rules of Order should be used by legislative bodies for guidance on procedural matters such as the making of motions and voting.
- 7.2.6 The chair of a legislative body may direct that comments from the public shall be limited to no more than three minutes per person. Comments from the public should be requested following introduction of each agenda item. Efforts should be made to make it clear to the members of the legislative body and audience when a comment is being made by a member of the public versus a member of the legislative body.
- 7.2.7 In the event a legislative body is having difficulty taking action on items due to lack of attendance to create a quorum, the legislative body may make a recommendation regarding changes to membership and seek approval of these recommendations from the Board or PAC that created the legislative body.
- 7.2.8 Every meeting of a legislative body shall be opened with the body reciting the Pledge of Allegiance and an acknowledgement of the Tribal nations of the San Diego region.
- 7.3 The scope of topics within the jurisdiction of the legislative body shall be limited to those issues delegated to the legislative body by the Board or relevant PAC.
- 7.4 Legislative bodies created by the Board or a PAC do not have authority to take action on behalf of SANDAG, make a final determination on behalf of SANDAG, and/or take a position on behalf of SANDAG, unless that authority has been specifically delegated and ratified by an action of the Board.
- 7.5 The SANDAG Committee and Working Group Guidelines shall be used for additional guidance.
- 7.6 New committees shall not be created by SANDAG staff without approval of either (1) the Board, (2) a PAC, or (3) the Executive Director with the concurrence of the Chair of the Board. A PAC or the Board must approve all charter or membership changes for committees that are created by ordinance, resolution, or formal action of the Board or one of the PACs.
  - 7.6.1 When appointing new committees or working groups, PACs may provide for the appointment of alternates.
  - 7.6.2 As the Board creates standing subcommittees, it shall specify the method for appointing persons to those subcommittees.
  - 7.6.3 Ad hoc working groups may be appointed by the Board or PACs as the need arises to accomplish specific tasks. Upon completion of its assignment, each working group shall disband. Standing subcommittees may be appointed by

the Board as may be required to carry out general and continuing functions and may be abolished only upon specific action by the Board.

- 7.6.4 An informational report shall be provided to the Board on an annual basis concerning the status of all standing and ad hoc committees and working groups.
- 7.7 A quorum shall be required for the conduct of any business. A simple majority of members (either primary or alternates) shall constitute a quorum.
- 7.8 Primary members vote on all legislative body action items. Alternates vote only when their corresponding primary member from their area is absent. A simple majority of the quorum of primary and eligible alternate members voting constitutes approval.
- 7.9 Upon assuming office, the Chair of Board shall be provided with a list of all of the SANDAG legislative bodies that are not PACs and the Chairs and Vice Chairs of those bodies. The Chair shall determine if a new Chair and/or Vice Chair should be appointed for these bodies and shall report any changes he/she wishes to make at a Board meeting. When making decisions concerning the Chair and Vice Chair appointments to legislative bodies, the potential appointee's participation at the PAC reported to by the legislative body shall be taken into consideration.

Adopted June 2003

Amended November 2004

Amended January 2006

Amended December 2006

Amended July 2007

Amended December 2007

Amended September 2008

Amended January 2010

Amended February 2012

Amended November 2015

Amended June 2021

Amended November 2024





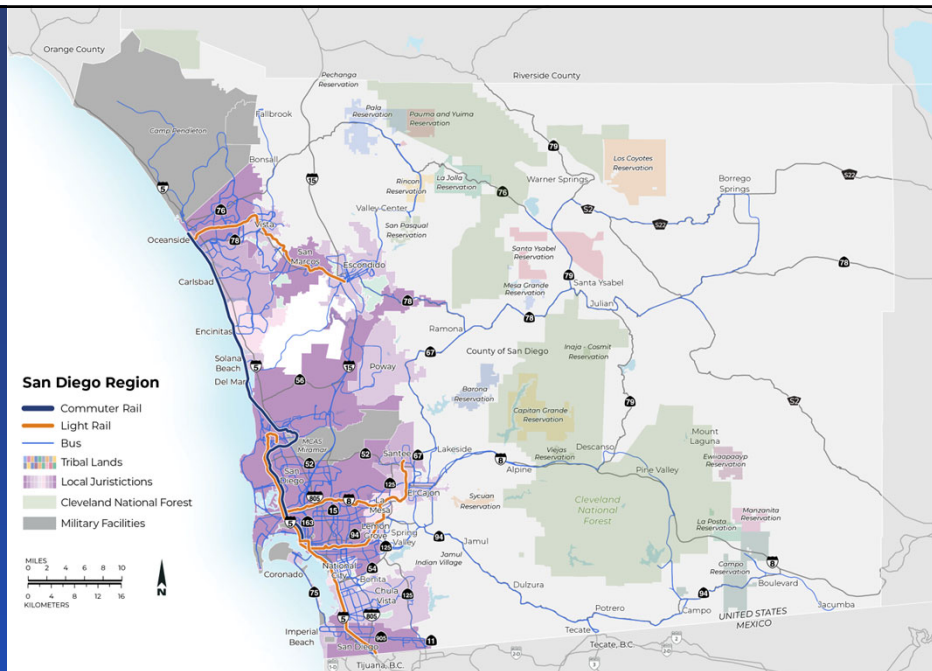
## Policy Advisory Committees (PACs) 101

Joint Policy Advisory Committee | Item 2  
Brian Lane, Senior Planner  
Stacey Cooper, Senior Planner  
Hector Vanegas, Borders Program Manager  
February 21, 2025

1

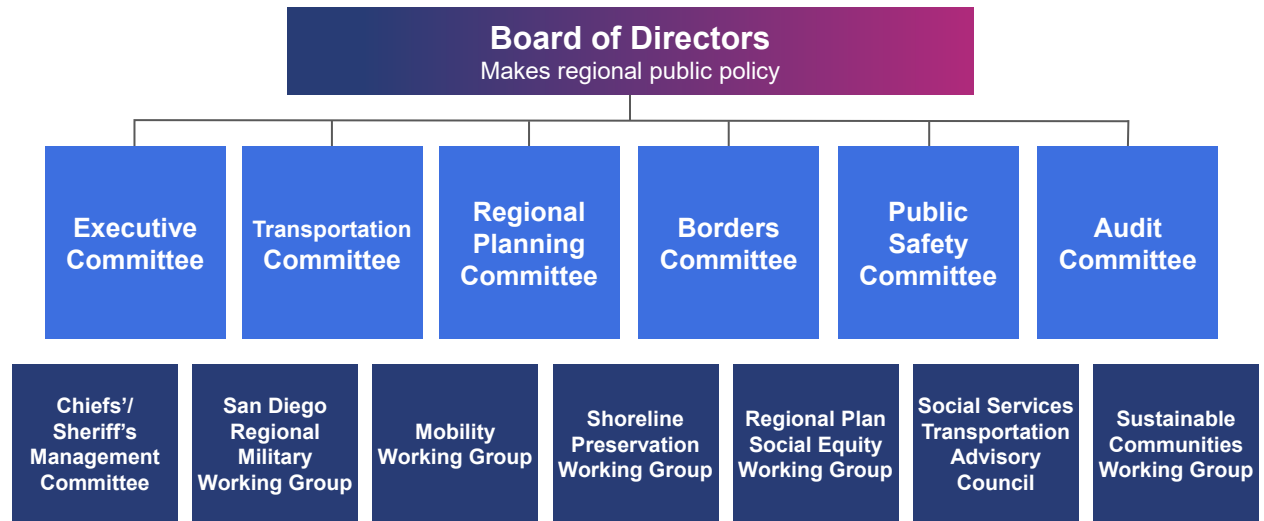
### San Diego Region

over 3.3 million people  
18 cities and the county of San Diego  
17 tribal governments  
U.S.–Mexico border  
major military installations



2

# SANDAG Governance



SANDAG | 3

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# Our Role in the Region

## FEDERAL

### Metropolitan Planning Organization

- Regional Plan

## STATE

### Regional Transportation Planning Agency

- Regional Plan

### Council of Governments

- Regional Housing Needs Assessment (RHNA)

### Consolidated Agency

- Plan and build transportation projects

## TRANSNET

### Regional Transportation Commission

- TransNet program, oversight, and funding

**SANDAG**  
TransNet Program

## LOCAL

### Automated Regional Justice Information System (ARJIS)

- Cross-jurisdictional criminal justice data



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4

## What We Do



PLAN



BUILD



PRESERVE

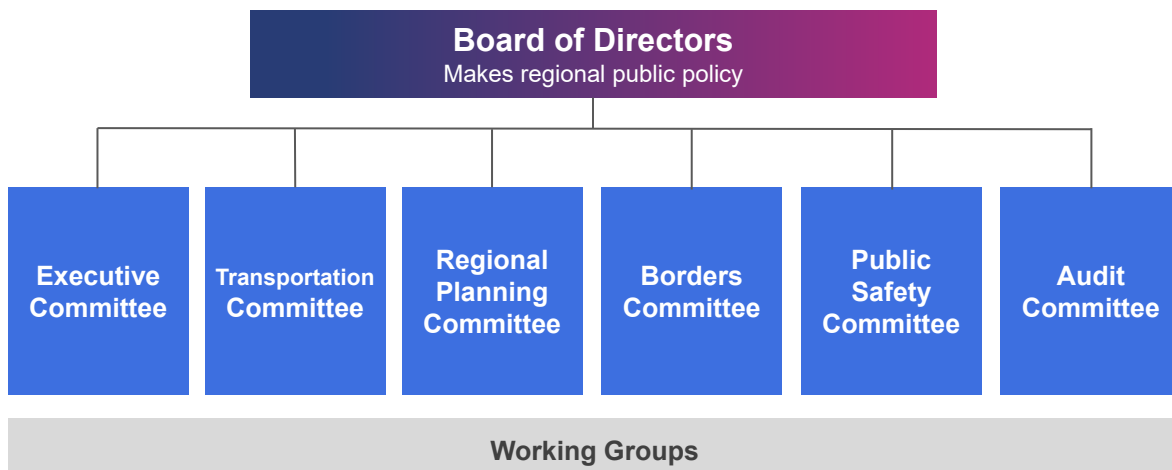


PROVIDE

**SANDAG** | 5

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## SANDAG Governance



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## Transportation Committee

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### Transportation Committee Membership

**Role:** Advises the Board on transportation policy and funding matters, and provide policy oversight for transportation plans and studies.

**Membership:** Ten voting members representing East County, North County Coastal, North County Inland, South County, the City of San Diego, the County of San Diego, a member of the board of the MTS, the NCTD, the San Diego County Regional Airport Authority, and the San Diego Unified Port District.

Advisory members include Caltrans District 11 and the Southern California Tribal Chairmen's Association

*Primary and alternate members are strongly encouraged to attend all Committee meetings.*

**TC staff contact:** Brian Lane  
Brian.Lane@sandag.org | 619.699.7331

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## Working Groups Reporting to TC

### Mobility

Provides input to address mobility challenges created by our region's growth. Makes recommendations to put forth public policies, strategies, and investments to help advance the implementation of the SANDAG Regional Plan.

Staff from each SANDAG member agency, as well as from MTS, NCTD, Port of San Diego, and the San Diego Airport Authority. Meet monthly.

### Social Services Transportation Advisory Council

Oversees work on federal and state requirements and local concerns regarding transportation accessibility issues for the elderly and persons with disabilities.

16 members representing social service agencies, seniors, individuals with disabilities, low-income, transit and transportation providers, and the Consolidated Transportation Services Agency. Meet every other month.

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**SANDAG**

## Regional Planning Committee

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## Regional Planning Committee (RPC) Role

**Role:** Advises the Board on regional planning policy issues and provides coordinated oversight with Transportation committee on components of the Regional Plan.

**Membership:** Six voting members representing East County, North County Coastal, North County Inland, South County, and the mayor or a council member from the City of San Diego, and a supervisor from the County of San Diego

*Primary and alternate members are strongly encouraged to attend all Committee meetings.*

**RPC staff contact:** Stacey Cooper  
Stacey.Cooper@sandag.org | 619.595.5354

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## Working Groups Reporting to RPC

### Sustainable Communities

To carry out and promote cross-agency coordination on the development and implementation of the Sustainable Communities Strategy and issues related to land use, housing, climate, and equity.

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Planning directors from each SANDAG member agency. Meet every other month.

### Social Equity

To provides a collaborative open and public forum for community-based organizations to share ongoing public input from underserved and underrepresented communities in the region on key planning activities

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Up to 12 representatives from community-based organizations (CBOs) or community collaboratives. Meet monthly.

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## Working Groups Reporting to RPC

### Shoreline Preservation

To advise SANDAG on issues related to the adopted Shoreline Preservation Strategy and opportunities for beach replenishment and shoreline monitoring.

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Elected officials from the coastal cities and representatives from community groups, property owners, environmental groups, state and federal agencies, and Scripps Institution of Oceanography. Meet quarterly.

### Military

To collaborate with various branches of the military to address mutual interests related to the San Diego region such as regional growth, habitat, transportation, housing, water, and energy.

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Four representatives from the armed forces and nine representatives from local jurisdictions and agencies in the region. Meet quarterly.

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**SANDAG**

## Borders Committee

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## Borders Committee (BC) Role

**Role:** Advise the Board on binational, interregional, and tribal policy-level issues and provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico).

**Membership:** Seven voting members representing each subregion, and the County of Imperial. Advisory members include Caltrans District 11, Mexico, the San Diego County Water Authority, the Counties of Orange and Riverside, the SCTCA, and the Southern California Association of Governments (SCAG).

**BC staff contact:** Hector Vanegas  
Hector.Vanegas@sandag.org | 619.699.1972

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## Thank you! Please stay connected with us

- Sign up for emails  
[SANDAG.org](https://www.sandag.org)
- 🔍 Follow us on social media  
[@SANDAGregion](https://twitter.com/SANDAGregion) [@SANDAG](https://twitter.com/SANDAG)
- ✉ Send us an email  
[pio@sandag.org](mailto:pio@sandag.org)

**SANDAG**

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February 21, 2025

## 2025 Regional Plan Update

### Overview

SANDAG is currently in the process of developing the 2025 Regional Plan, a long-range blueprint that shows how the San Diego region will grow and how the transportation system will develop through 2050. As the Metropolitan Planning Organization for the San Diego region, a fundamental responsibility of SANDAG is to develop a Regional Plan that meets state and federal requirements. The Regional Plan must be updated and approved by state and federal regulatory agencies every four years and is the basis for both federal and state funding.

Through a series of meetings over the last two years, staff worked closely with the SANDAG Board of Directors, member agencies, and regional stakeholders to develop an initial concept for transportation, a Sustainable Communities Strategy (SCS) land use pattern, and supporting programs and policies. The initial concept was shared with SANDAG Board of Director's last year for feedback in September. Since then, staff have completed the required modeling and analysis, consulted with regulatory agencies, updated the transportation network based on feedback received and modeling results, initiated the required Environmental Impact Report (EIR), and updated the cost and revenue assumptions. Staff will provide an update on these efforts and share the next steps in the development of the draft 2025 Regional Plan.

### Key Considerations

The Activity Based Model 3 (ABM 3) is the current regional transportation model based on post pandemic travel data. It is the primary tool used to evaluate how the proposed projects, programs, policies, and land use in the Regional Plan will meet federal and state requirements and achieve regional goals. Over the last several months, staff have completed the required model runs and confirmed that the Proposed Draft Transportation Network for the 2025 Regional Plan (attachment 1) will achieve state requirements for reducing vehicle miles traveled (VMT) and greenhouse gas (GHG) emissions as well as Federal Air Quality Conformity requirements. A comparison of the proposed network to the TransNet Ordinance Project List has been updated and provided as Attachment 2.

The ABM3 is also used to conduct the social equity analysis and model performance measures to determine how the proposed investments achieve the goals of the plan which are convenient, equitable, healthy, and safe. Performance Measures cover a wide range of metrics related to transportation, the environment, public health, and quality of life. Staff will present a sample of performance measures, listed in Attachment 3, that demonstrate how the proposed investments in the plan achieve these goals by improving travel times across all modes, increasing access to resources and opportunities, reducing GHG emissions, and providing safer infrastructure that results in an increase in physical activity. The complete list of performance measures and social equity analysis will be released with the Draft 2025 Regional Plan this spring.

### Action: Discussion

Staff will present an update on the Draft 2025 Regional Plan Transportation Network. Committee members will be invited to participate in a Q&A session with staff following the presentation.

### Fiscal Impact:

Development of the 2025 Regional Plan is funded through Overall Work Program Element Nos. 3103000 and 3100407.

### Schedule/Scope Impact:

The 2025 Regional Plan is expected to be brought to the Board of Director's for consideration in late 2025.

Federal law requires that the Regional Plan include a financial strategy that is “fiscally constrained” which means the amount, timing, and eligible uses between the funding sources align with the projects and programs included in the Regional Plan. The Financial Plan is not a funding commitment. It is a scenario that reflects reasonably expected revenues from existing and anticipated federal, state, and local fund sources. The Regional Plan’s financial strategy must cover both the proposed projects and programs, as well as operations and maintenance costs for existing and planned investments. The estimated cost of implementation of the Draft 2025 Regional Plan is \$125 to \$133 billion over the life of the plan. Attachment 4 provides the summary of revenue sources assumed in the Regional Plan’s financial strategy.

### **Next Steps**

Information on the Draft Regional Plan network, performance measures, costs and revenues also will be shared with the Board of Director’s in early spring. The Draft 2025 Regional Plan will be released for public comment in spring 2025 and its EIR in summer 2025. With the release of the Draft 2025 Regional Plan, SANDAG will conduct public outreach in partnership with Community Based Organizations and partner agencies to share information on the Draft 2025 Regional Plan. Over the fall, staff will respond to public comments and make final refinements to the 2025 Regional Plan, which will be brought to the board for consideration by the end of 2025.

### ***Antoinette Meier, Senior Director of Regional Planning***

- Attachments:
1. Draft Proposed 2025 Regional Plan Network Maps (Updated Jan 2025)
  2. TransNet Ordinance Project List – Proposed Draft 2025 Regional Plan Network Comparison Summary (Revised Jan 2025)
  3. Draft 2025 Regional Plan: Performance Measure Highlights
  4. Summary of Proposed Revenue for Draft 2025 Regional Plan (Revised Jan 2025)





# Draft Proposed 2025 Regional Plan Transportation Network

JANUARY 2025

Free Language Assistance | Ayuda gratuita con el idioma | Libreng Tulong sa Wika | Hỗ trợ ngôn ngữ miễn phí  
免費語言協助 | 免費語言協助 | مساعدة ترجمة مجانية | 무료 언어 지원 | کمک زبان رایگان | 無料の言語支援 | Бесплатная языковая помощь  
Assistência linguística gratuita | मुफ्त भाषा सहायता | Assistance linguistique gratuite | ជំនួយភាសាឥតគិតថ្លៃ  
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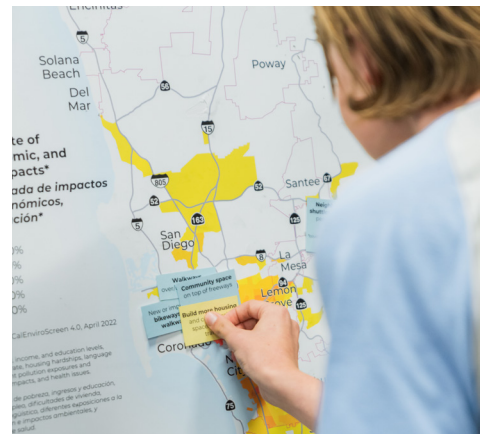
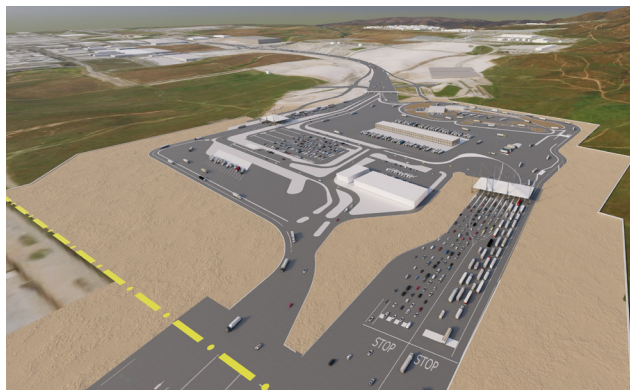
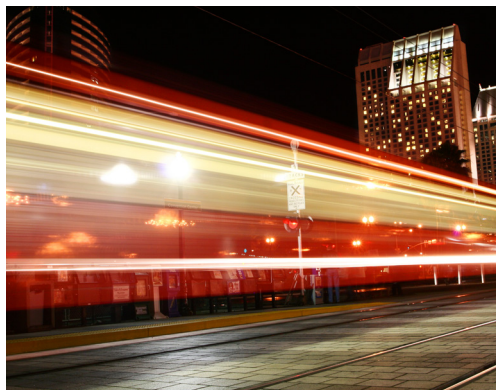
[SANDAG.org/LanguageAssistance](https://www.sandag.org/LanguageAssistance) | (619) 699-1900





# Regional Plan

The Regional Plan outlines how we will improve transportation, equity, and the environment for people in the greater San Diego area over the next several decades. It takes into account how our region is expected to grow and change and provides a blueprint for our transportation network, coordinated land use, housing, and more. The state and federal governments require us to update this plan every four years. This plan is informed by feedback from the Board of Directors, Policy Advisory Committees, partner agencies, stakeholders, and the public; and the plan is developed by a team of experts using data and research. The projects, programs, and initiatives in the Regional Plan impact every resident of the San Diego region. Visit [SANDAG.org/regionalplan](https://SANDAG.org/regionalplan) to learn more.



## Summary of Public Outreach

We have been collecting feedback all over the San Diego region about the transportation improvements people would like to see in the next Regional Plan. This included input from the general public, community organizations, local government planning staff, our Board of Directors, and more. To help collect this feedback, we:

- ▶ Hosted a community workshop in all six subregions of the San Diego area to understand each area's transportation priorities; and a workshop with government and community representatives in Tijuana to collect feedback about transportation needs along our border region.
- ▶ Partnered with community-based organizations (CBOs) to host a total of 45 pop-up feedback collection events with approximately 2,400 participants.
- ▶ Promoted an online interactive map tool where residents could submit feedback that received approximately 8,300 visits from unique users and more than 2,000 comments.
- ▶ Collected feedback from our Board of Directors (elected officials that represent every area of the region) on potential transportation projects, policies, and programs, equity issues, health, and funding sources we can use to pay for our transportation network.
- ▶ Hosted workshops to collect feedback from our policy advisory committees and working groups that represent communities and government agencies across our region: this included our Transportation, Borders, Regional Planning, and Public Safety Committees; Military, Mobility, Shoreline Preservation, Social Equity, and Sustainable Communities Working Groups; our Social Services Transportation Advisory Council; and the Interagency Technical Working Group on Tribal Transportation Issues.
- ▶ Met regularly with state and federal government agencies, including the California Air Resources Board (CARB), to gather feedback about the strategies in the plan. The plan will strive to meet the state and federal requirements, so our region keeps receiving important funding; these requirements are related to improving air quality, reducing greenhouse gas emissions and the amount of miles people in our region are driving.

Along with your feedback, we have analyzed data about how our region is changing and growing, while also making sure we satisfy the state and federal requirements mentioned above. This report will give you a summary of all this feedback and the transportation projects, programs, and policies we are proposing, while continuing to analyze all these factors.

**Note: this document is a draft that has not been finalized.** Our data and modeling team is conducting an analysis to ensure that this transportation network would satisfy state and federal requirements for pollution and traffic reductions. Meeting these requirements will ensure our region can continue receiving funding for future transportation projects. We expect the detailed Draft Plan will be ready for public feedback in spring 2025, and the Final Plan will need to be approved by our Board of Directors.

Additionally, many of these projects and policies will require support from individual cities, the County, or other agencies to make them a reality. Any feedback we've collected that is not within SANDAG's authority has been passed on to the appropriate city, County, or other relevant local government agencies.



# 2025 Regional Plan Project Type Glossary



**Arterial Improvement**  
Helps a high-traffic neighborhood street connect to a freeway more efficiently.



**Bus Layover**  
Designated area where buses can wait between trips so drivers can take breaks, and where vehicles can be fueled, charged, or cleaned.



**Circulator Route**  
A bus that comes frequently and stops at major local destinations in a specific area.



**Connector**  
A ramp that connects one highway to another.



**Direct Access Ramp (DAR)**  
A special highway entrance where buses, carpoolers, or people who pay a toll can directly enter managed lanes without having to merge from the right side.



**Express Route**  
Bus routes that connect suburban areas to major urban centers that have very few stops at major destinations.



**Highway Intersection Improvements**  
Improves safety, and traffic flow in places where a highway crosses a major road.



**Highway Straightening**  
Removes curves from highways.



**Interchange**  
Where a freeway and a major road or other freeway cross each other.



**LOSSAN Improvements**  
Making the railway that connects San Diego to Los Angeles and San Luis Obispo safer, faster and more efficient.



**Local Route**  
A bus route that travels around neighborhoods that are near one another.



**Managed Lanes (ML)**  
Separated highway lanes set aside for multi-passenger transportation like buses or carpoolers, or for people who pay a toll.



**Managed Lane Connector**  
Ramps that connect managed lanes on different freeways.



**Microtransit**  
On-demand public shuttle service for short trips within a neighborhood.



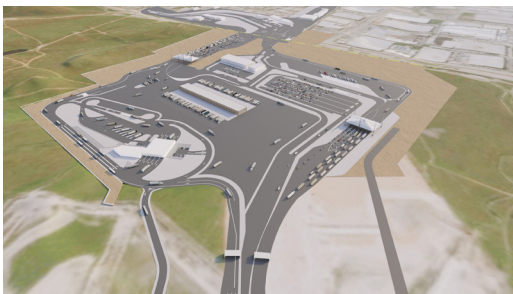
**Mobility Hub**  
An area where many types of transportation connect (ex. public transit routes, bike lanes, or shuttles).



**Multimodal Corridor Improvements**  
Projects that make all transportation on the same route more efficient, including walking, biking, transit, trains, and/or vehicles.



**Neighborhood Electric Vehicle (NEV) Service**  
Small, on-demand electric shuttle available for short trips in a small area (ex. FRED San Diego).



**Otay Mesa East Port of Entry (OME POE)**  
A new U.S./Mexico border crossing.



**Purple Line**  
Future transit route connecting the border region to Mission Valley via City Heights.



**Rapid Bus**  
A bus route that gets priority in high-traffic areas to speed up trips.



**Reversible Managed Lanes**  
A managed lane that can change traffic direction depending on the time of day or traffic conditions.



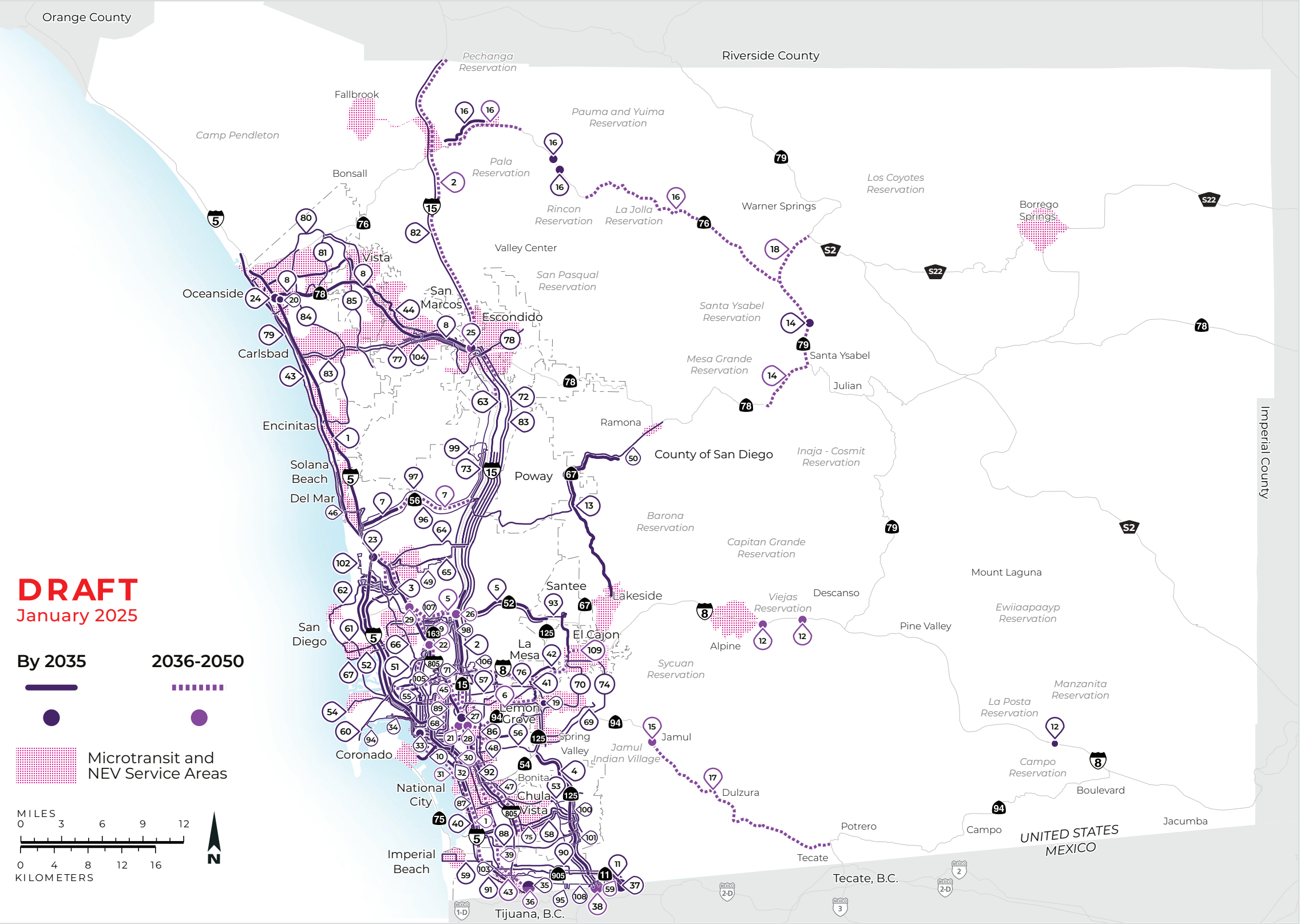
**Shoulder Widening**  
Project that widens pavement on the side of a freeway for safety in case of emergencies.



**Train and Trolley Improvements**  
(ex. on the Blue, Green, or Orange Line, SPRINT, or COASTER) Projects that make rail trips more efficient: for example, separating rail tracks from car traffic with a bridge.



# Draft Proposed 2025 Regional Plan Transportation Network: San Diego Region



- 1 I-5 Managed Lanes
- 2 I-15 Managed Lanes
- 3 I-805 Managed Lanes
- 4 SR 125 toll removal
- 5 SR 52 Managed Lanes\*
- 6 SR 94 Managed Lanes
- 7 SR 56 Managed Lanes
- 8 SR 78 Managed Lanes
- 9 SR 163 Managed Lanes

- 10 SR 75 Coronado Bridge Reversible Managed Lane
- 11 SR 11 Roadway Connection to Otay Mesa East POE
- 12 I-8 Interchange Improvements
- 13 SR 67 Improvements
- 14 SR 79 Intersection Improvements
- 15 SR 94 Intersection Improvements
- 16 SR 76 Safety & Operational Improvements

- 17 SR 94 Shoulder Widening/Straightening
- 18 SR 79 Shoulder Widening
- 19 SR 125/SR 94 Interchange/Arterial Improvements
- 20 I-5/SR 78 Interchange/Arterial Improvements
- 21 I-15/SR 94 ML Connector
- 22 I-805/SR 163 ML Connector
- 23 I-5/I-805 ML Connector

- 24 I-5/SR 78 ML Connector
- 25 I-15/SR 78 ML Connector
- 26 I-15/SR 52 ML Connectors
- 27 I-15/I-805 ML Connector
- 28 SR 94/I-805 ML Connector
- 29 I-805/SR 52 ML Connector
- 30 I-5 Working Waterfront Access
- 31 Harbor Dr Multimodal Corridor Improvements

- 32 Vesta Bridge: Phase 1
- 33 Downtown Bus Layover
- 34 Airport Transit Connection
- 35 San Ysidro Mobility Hub
- 36 U.S.-Mexico Border Transit Connection
- 37 Otay Mesa East POE
- 38 Otay Mesa POE Truck Bridge to Commercial Vehicle Enforcement Facility
- 39 Purple Line

- 40 Blue Line Improvements
- 41 Orange Line Improvements
- 42 Green Line Improvements
- 43 LOSSAN Improvements
- 44 SPRINTER Improvements
- 45 Balboa Park Perimeter Streetcar
- 46 Local Route 89: Solana Beach to UTC
- 47 Local Route 195: 8th St Trolley to Plaza Bonita
- 48 Local Route 196: 8th St Trolley to Plaza Blvd
- 49 Local Route 984: Mira Mesa to Sorrento Valley
- 50 Rapid 277: Ramona to Sabre Springs Transit Station
- 51 Rapid 120: Kearny Mesa to Downtown
- 52 Rapid 207: Balboa Ave Trolley to Kearny Mesa via Balboa Avenue
- 53 Rapid 209: H St Trolley Station to Millennia
- 54 Rapid 210: La Mesa to Ocean Beach
- 55 Rapid 211: SDSU to Downtown via Adams Ave
- 56 Rapid 212: Spring Valley to Downtown
- 57 Rapid 215: SDSU to Downtown
- 58 Rapid 225: South Bay Rapid
- 59 Rapid 227: Otay Mesa East POE to Imperial Beach
- 60 Rapid 228: Point Loma to Kearny Mesa
- 61 Rapid 229: Downtown to Pacific Beach
- 62 Rapid 230: Balboa Station to UTC
- 63 Rapid 235: Escondido to Downtown
- 64 Rapid 237: UC San Diego to Rancho Bernardo
- 65 Rapid 238: UC San Diego to Rancho Bernardo
- 66 Rapid 241: UCSD Hillcrest Medical Center to UTC/UC San Diego
- 67 Rapid 243: Pacific Beach to Kearny Mesa
- Rapid 255: Downtown to Logan Heights to Golden Hill to South Park to North Park to University Heights to Hillcrest
- 68 Rapid 256: SDSU to Rancho San Diego/ Cuyamaca College
- 69 Rapid 259: El Cajon Transit Center to Lemon Grove Depot
- 70 Rapid 265: Otay Mesa POE to SDSU West via SR125, I-805, I-15
- 71 Rapid 280: Downtown San Diego to Escondido
- 72 Rapid 290: Downtown San Diego to Rancho Bernardo Transit Station
- 73 Rapid 292: El Cajon to Otay Mesa

- 75 Rapid 293: Palm Avenue Trolley to Otay Ranch via Palomar St
- 76 Rapid 295: South Bay to Clairemont
- 77 Rapid 440: Carlsbad to Escondido Transit Center
- 78 Rapid 491: Downtown Escondido to East Escondido
- 79 Rapid 493: Oceanside to Solana Beach to UTC/UC San Diego
- 80 Rapid 494: Oceanside to Vista
- 81 Rapid 497: Carlsbad Village to SR 76
- 82 Rapid 483: Riverside (Temecula) to San Marcos
- 83 Rapid 484: Carlsbad to Kearny Mesa
- 84 Rapid 485: Oceanside to Encinitas
- 85 Rapid 486: Oceanside to Carlsbad/ San Marcos
- 86 Rapid 625: SDSU to Palomar Station
- 87 Rapid 630: Iris Trolley/Palomar to Kearny Mesa
- 88 Rapid 635: Eastlake to Palomar Trolley
- 89 Rapid 637: North Park to 32nd St Trolley Station
- 90 Rapid 638: Iris Trolley to Otay Mesa
- 91 Rapid 640: San Ysidro to Santa Fe Depot
- 92 Rapid 688: San Ysidro to UTC
- 93 Rapid 880: El Cajon to UC San Diego
- 94 Express Route 993: Shelter Island to Convention Center
- 95 Express Route 121: Cross-Border Xpress to Iris Transit Center
- 96 Express Route 246: Rancho Bernardo to UC San Diego
- 97 Express Route 247: Escondido to UC San Diego
- 98 Circulator Route 668: Kearny Mesa Loop
- 99 Circulator Route 675: Rancho Bernardo Business Park Loop
- 100 Circulator Route 715: Otay Ranch Loop
- 101 Circulator Route 716: Lower Otay Ranch Loop
- 102 Circulator Route 985: UC San Diego Shuttle
- 103 Circulator Route 193: Iris Transit Center to San Ysidro High School
- 104 Circulator Route 449: Palomar College area
- 105 Circulator Route 647: Mission Valley Loop
- 106 Circulator Route 648: Mission Valley Loop
- 107 Circulator Route 649: Kearny Mesa Loop
- 108 Circulator Route 661: Otay Mesa Loop
- 109 I-8 Freeway Improvements

See reverse for Additional Map Information | \* Includes addition of truck climbing lane

Additional Map Information

Unmapped Projects

- Bike Network
- Transit Frequency Enhancements
- Transit Amenities
- Existing Network

Unmapped Policies

- Climate
- Digital Infrastructure
- Fix it First
- Habitat
- Health
- Housing & Land Use
- Pricing Strategies
- Transportation Demand Management
- Transportation Technology & Operational Improvements
- Vision Zero

Acronyms

- ML** = Managed Lane
- NEV** = Neighborhood Electric Vehicle
- POE** = Port of Entry
- OME** = Otay Mesa East



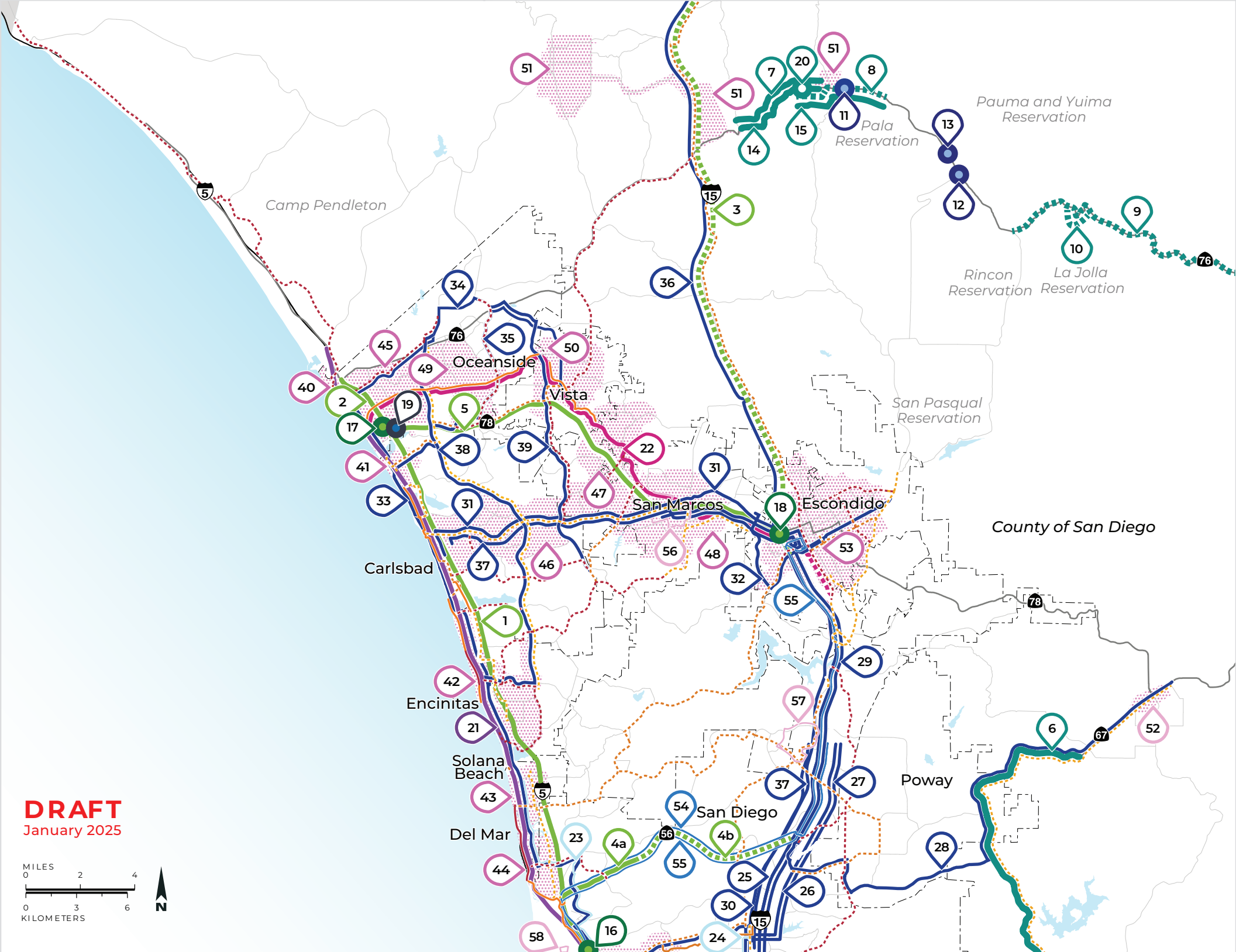
**San Diego Region residents told us they needed safer roads, better connections between types of transportation, shuttles for short trips, safe bikeway and pedestrian paths, more EV infrastructure, completed highway connectors, improved interchanges, and solutions for emergency evacuation.**

Recurring Feedback and Impact

Across the region, people said they needed:	What we’re considering (and much more, as seen on the map):
Local public transportation improvements to speed up short neighborhood trips as well as regional improvements to speed up commutes and other longer trips in the short-term.	Prioritizing transit projects that can be made a reality in the next decade; adding more Rapid regional bus routes and neighborhood circulator routes, along with increased service on local bus routes and projects to speed up trolley trips.
Improved public transit that’s faster, more efficient, safe, and reliable.	Funding for better transit amenities such as bathrooms, lighting, shelter, WiFi, and security; as well as funding to increase how often transit comes and adding some expanded weekend and night service.
Highway improvements: adding lanes and finishing highway connectors or improving existing interchanges.	Setting aside key lanes and shoulders to move more people at once in multi-passenger vehicles; this will reduce traffic while supporting Rapid bus routes and carpooling on these highways.
A safe network of bikeways throughout the region.	Continuing to deliver key regional bikeway projects and expanding the bikeways across the region.
Pedestrian and cyclist paths that are protected when crossing highways and major streets to safely access key neighborhood destinations.	An active transportation network that includes connections crossing over highways and major streets that are safe for all ages and abilities.
Microtransit and shuttles for short trips and to connect people to public transit stops, especially for older adults and those that are transit dependent.	Adding more neighborhood shuttles and microtransit (flexible fleets) that can connect people to common destinations and transit stops.
Electric vehicle discounts and infrastructure.	Continuing to support electric vehicle infrastructure and programs to incentivize people buying electric vehicles.
Projects that improve air quality and reduce greenhouse gas emissions.	Prioritizing improvements to our transportation network that reduce pollution and emissions.
No regional road usage charge.	No regional road usage charge; other flexible funding sources are proposed.
Make transportation more accessible and affordable for people with disabilities, children and seniors, and for low-income households.	<ul style="list-style-type: none"><li>► Funding for transit amenities which can improve access for those with disabilities</li><li>► Continued funding for free youth transit and studying expanded transit discounts</li></ul>
Better connections between different types of transportation.	Planning ways to create seamless connections between transportation modes such as safer biking and walking paths, shuttles and microtransit, secure parking, and e-charging stations.
Safer roads and more transit options in rural, unincorporated communities, and especially providing emergency evacuation solutions.	<ul style="list-style-type: none"><li>► Exploring shoulder widening, reducing road curves, and technology solutions to improve travel and enhance safety in emergencies</li><li>► Planning further improvements to rural transit routes; new opportunities for community-based microtransit services</li></ul>



# Draft Proposed 2025 Regional Plan Transportation Network: North County



- |      |   |                                    |  |
|------|---|------------------------------------|--|
| 1    | I-5 Managed Lanes: I-805 to SR 78   | 31                                 | Rapid 440: Carlsbad to Escondido Transit Center          |
| 2    | I-5 Managed Lanes: SR 78 to SR 76   | 32                                 | Rapid 491: Downtown Escondido to East Escondido          |
| 3    | I-15 Managed Lanes: SR 78 to County Line  | 33                                 | Rapid 493: Oceanside to Solana Beach to UTC/UC San Diego |
| 4a-b | SR 56 Managed Lanes: I-5 to I-15  | 34                                 | Rapid 494: Oceanside to Vista                            |
| 5    | SR 78 Managed Lanes: I-5 to I-15  | 35                                 | Rapid 497: Carlsbad Village to SR 76                     |
| 6    | SR 67 Improvements: Mapleview St to Dye Rd  | 36                                 | Rapid 483: Riverside (Temecula) to San Marcos            |
| 7    | SR 76 Straightening: Rice Canyon Rd to Pala Reservation   | 37                                 | Rapid 484: Carlsbad to Kearny Mesa                       |
| 8    | SR 76 Shoulder Widening for Adding Bike Lanes: West Reservation Boundary to East Reservation Boundary | 38                                 | Rapid 485: Oceanside to Encinitas                        |
| 9    | SR 76 Improvements: SR 79 to Valley Center Rd   | 39                                 | Rapid 486: Oceanside to Carlsbad/ San Marcos             |
| 10   | SR 76 Straightening: Harolds Rd to Pauma Rancho   | 40                                 | NEV Service Area: Oceanside                              |
| 11   | SR 76 Intersection Improvements: SR 76 to Pala Mission Rd   | 41                                 | NEV Service Area: Carlsbad Village                       |
| 12   | SR 76 Intersection Improvements: SR 76 to Cole Grade Rd   | 42                                 | NEV Service Area: Encinitas                              |
| 13   | SR 76 Intersection Improvement: SR 76 to Pauma Reservation Rd   | 43                                 | NEV Service Area: Solana Beach                           |
| 14   | SR 76 Improvements: Pala Casino to Rice Canyon Rd   | 44                                 | NEV Service Area: Del Mar                                |
| 15   | SR 76 Safety: Shoulder Widening   | 45                                 | Microtransit: Oceanside Eastern Core                     |
| 16   | I-5/I-805 ML Connector  | 46                                 | Microtransit: Carlsbad Poinsettia                        |
| 17   | I-5/SR 78 ML Connector  | 47                                 | Microtransit: Buena Creek                                |
| 18   | I-15/SR 78 ML Connector   | 48                                 | Microtransit: San Marcos                                 |
| 19   | I-5/SR 78 Interchange/ Arterial Improvements  | 49                                 | Microtransit: Oceanside El Corazon                       |
| 20   | SR 76 Safety: Dynamic Messaging Sign  | 50                                 | Microtransit: Vista                                      |
| 21   | LOSSAN Improvements   | 51                                 | Microtransit: Fallbrook-Pala                             |
| 22   | SPRINTER Improvements   | 52                                 | Microtransit: Ramona                                     |
| 23   | Local Route 89: Solana Beach to UTC   | 53                                 | Microtransit: Escondido                                  |
| 24   | Local Route 984: Mira Mesa to Sorrento Valley   | 54                                 | Express Route 246: Rancho Bernardo to UC San Diego       |
| 25   | Rapid 235: Escondido to Downtown  | 55                                 | Express Route 247: Escondido to UC San Diego             |
| 26   | Rapid 237: UC San Diego to Rancho Bernardo  | 56                                 | Circulator Route 449: Palomar College area               |
| 27   | Rapid 238: UC San Diego to Rancho Bernardo  | 57                                 | Circulator Route 675: Rancho Bernardo Business Park Loop |
| 28   | Rapid 277: Ramona to Sabre Springs Transit Station  | 58                                 | Circulator Route 985: UC San Diego Shuttle               |
| 29   | Rapid 280: Downtown San Diego to Escondido  |                                    |  |
| 30   | Rapid 290: Downtown San Diego to Rancho Bernardo Transit Station                                      |                                    |  |
|      |   | <b>Projects Outside Map Extent</b> |  |
|      |   | Borrego Springs Microtransit       |  |

## Projects Outside Map Extent

## Borrego Springs Microtransit

## By 2035

2036-2050

## By 2035

## 2036-2050

## By 2035

2036-2050

## Regional Rail

Light Rail

## Next Gen Rapid

Express Bus

Local Bus

Circulator

## Managed Lanes

## Managed Lanes

Managed Lanes Connector

Interchange/Arterial

## Operational Improvements

### Intersection Improvements

Flexible Fleets  
(Neighborhood Electric Vehicle (NEV))  
or Microtransit)

## On-Street Bikeway

### Off-Street Bikeway

See reverse for detailed Managed Lanes Key and Additional Map Information



Additional Map Information

Managed Lanes Key		Conversion of Existing Lane(s)	Additional Managed Lane(s)
1	I-5 Managed Lanes: I-805 to SR 78	X	
2	I-5 Managed Lanes: SR 78 to SR 76		X
3	I-15 Managed Lanes: SR 78 to County Line	X	
4a	SR 56 Managed Lanes: I-5 to Carmel Valley Rd	X	
4b	SR 56 Managed Lanes: Carmel Valley Rd to I-15		X
5	SR 78 Managed Lanes: I-5 to I-15		X

DRAFT

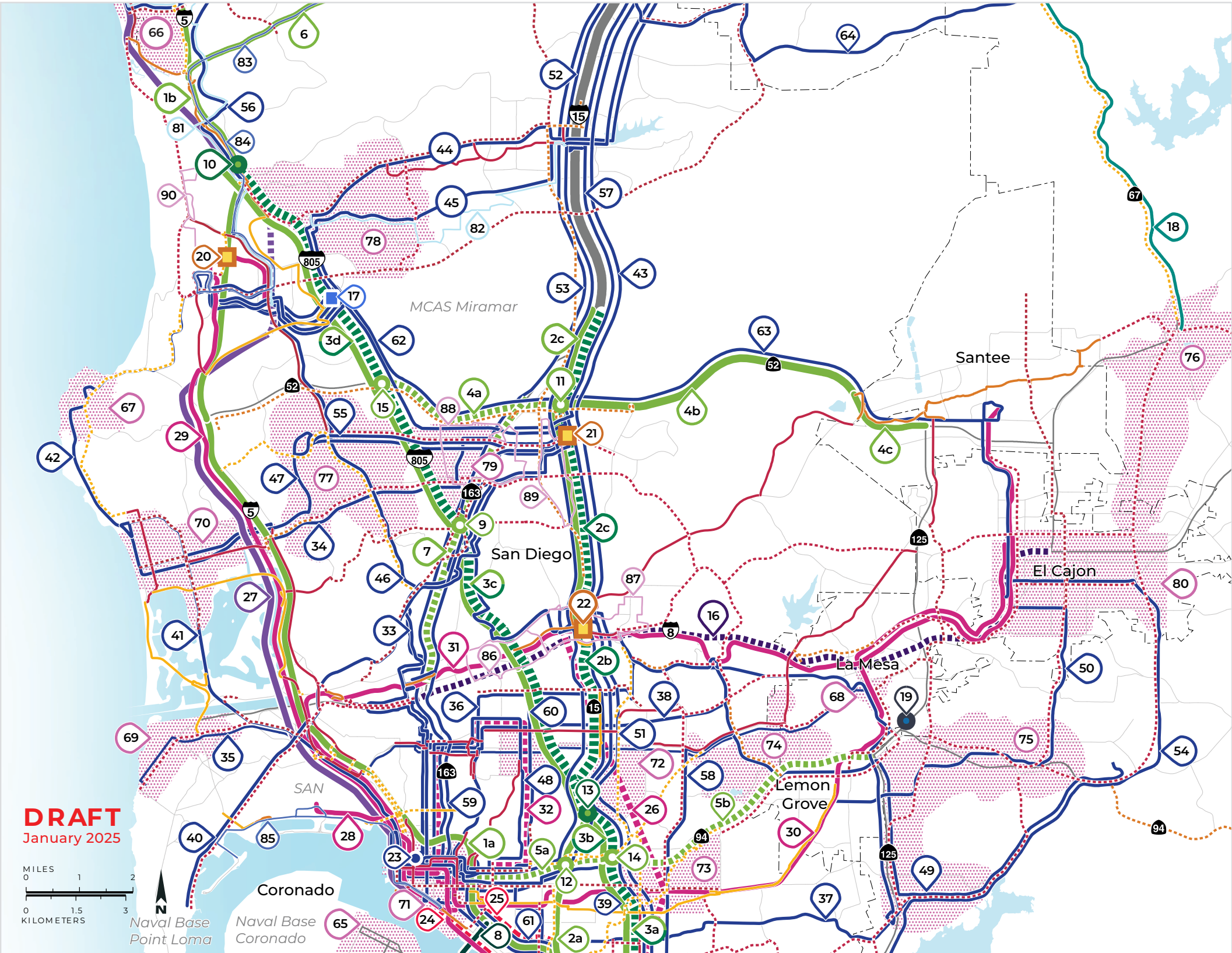
- Unlisted Projects
- Bike Network
- Unmapped Projects
- Transit Frequency Enhancements
- Transit Amenities
- Existing Network
- Unmapped Policies
- Climate
- Digital Infrastructure
- Fix it First
- Habitat
- Health
- Housing & Land Use
- Pricing Strategies
- Transportation Demand Management
- Transportation Technology & Operational Improvements
- Vision Zero
- Acronyms
- ML = Managed Lane
- NEV = Neighborhood Electric Vehicle
- POE = Port of Entry
- OME = Otay Mesa East

Recurring Feedback and Impact

In North County, people said they needed:	What we’re considering (and much more):
<ul style="list-style-type: none"><li>▶ Better traffic flow on highways: especially the SR 78, SR 76 and I-15</li><li>▶ Safer/easier connector between I-5 and SR 78</li></ul>	<ul style="list-style-type: none"><li>▶ Managed lanes on the SR 78 and managed lane connectors between the SR 78 and I-5 and I-15</li><li>▶ Straightening out SR 76 from Rice Canyon to the Pala Reservation, Harolds Rd to Pauma Rancho, adding intersection improvements in three places, and widening the shoulder for emergencies</li><li>▶ Connector between I-5 and SR 78</li></ul>
<p>Better public transit service:</p> <ul style="list-style-type: none"><li>▶ COASTER, SPRINTER, and buses that come more often and that can make faster trips</li><li>▶ More service at night and on weekends</li><li>▶ Expanded transit or microtransit access for communities where routes don’t currently go such as San Elijo Hills, Rancho Santa Fe, Fallbrook</li><li>▶ Connection to Riverside County</li><li>▶ Access to Palomar Airport</li></ul>	<ul style="list-style-type: none"><li>▶ Improving the SPRINTER and COASTER routes by increasing frequency, making rail improvements to speed up trip times, and adding more evening and weekend service</li><li>▶ More Rapid routes, including one from Carlsbad to Kearny Mesa stopping at the Escondido Transit Center, and another connecting San Marcos (CSUSM and Palomar College) to Riverside County</li></ul>
<p>Better transit, shuttle and microtransit options to make it easier to access COASTER and SPRINTER stations and community destinations.</p>	<p>Fourteen shuttle or microtransit service areas (flexible fleets) which will increase access to common local destinations, including transit stops; includes service area providing access to Palomar Airport.</p>
<ul style="list-style-type: none"><li>▶ Safer walking and biking routes, either improving existing routes or expanding the network</li><li>▶ Protected bike lanes on major roads to connect to the coast</li></ul>	<ul style="list-style-type: none"><li>▶ Upgrading existing bike routes or adding new ones across the region with separated bikeways on high-speed roads</li><li>▶ Bike trails with coastal access, along with other east to west bikeway connections</li></ul>

**North County residents told us they needed better traffic flow on SR 78, SR 76, and I-15, more frequent COASTER and SPRINTER service with expanded night and weekend hours, safer walking and biking routes, shuttle and microtransit services to connect to transit stations, and connections to Palomar Airport and Riverside County.**

# Draft Proposed 2025 Regional Plan Transportation Network: Central & East County



**By 2035**


























2036-2050

**By 2035**

2036-2050

By 2035

2036-2050

- |  |                           |   |   |   |   |
|--|---------------------------|---|---|---|---|
|  | Regional Rail             |  |  | Managed Lanes Connector                       |  |
|  | Light Rail                |  |  | Direct Access Ramp (DAR)                      |  |
|  | Next Gen Rapid            |  |  | Interchange/Arterial Operational Improvements |  |
|  | Express Bus               |   |  | Rural Corridor Improvements                   |  |
|  | Local Bus                 |   |  | Other Freeway Improvements                    |  |
|  | Circulator                |   |  | Downtown Bus Layover                          |   |
|  | 4 Managed Lanes           |  |   |   |   |
|  | 2 Managed Lanes           |  |   |   |   |
|  | 1 Reversible Managed Lane |   |   |   |   |

- |   |   |   |
|---|---|---|
|  | On-Street Bikeway   |  |
|  | Off-Street Bikeway  |  |
|  | On-Street & Off-Street Bikeway  |  |
|  | Goods Movement  |  |
|  | Flexible Fleets<br>(Neighborhood Electric Vehicle (NEV)<br>or Microtransit) |  |

- |      |  |  |
|------|--|--|
|      | I-5 Managed Lanes  | Rapid 255: Downtown to Logan Heights to Golden Hill to South Park to North Park to University Heights to Hillcrest |
| 2a-c | I-15 Managed Lanes   |  |
| 3a-d | I-805 Managed Lanes  | 49 Rapid 256: SDSU to Rancho SD/Cuyamaca College   |
| 4a-c | SR 52 Managed Lanes*   | 50 Rapid 259: El Cajon Transit Center to Lemon Grove Depot   |
| 5a-b | SR 94 Managed Lanes  | 51 Rapid 265: Otay Mesa POE to SDSU West via SR 125, I-805, I-15   |
| 6    | SR 56 Managed Lanes  | 52 Rapid 280: Downtown San Diego to Escondido  |
| 7    | SR 163 Managed Lanes   | 53 Rapid 290: Downtown San Diego to Rancho Bernardo Transit Station  |
| 8    | SR 75 Coronado Bridge Reversible Managed Lane                | 54 Rapid 292: El Cajon to Otay Mesa  |
| 9    | I-805/SR 163 ML Connector                                    | 55 Rapid 295: South Bay to Clairemont  |
| 10   | I-5/I-805 ML Connector                                       | 56 Rapid 473: Oceanside to Solana Beach to UTC/UC San Diego  |
| 11   | I-15/SR 52 ML Connectors                                     | 57 Rapid 484: Carlsbad to Kearny Mesa  |
| 12   | I-15/SR 94 ML Connector                                      | 58 Rapid 625: SDSU to Palomar Station  |
| 13   | I-15/I-805 ML Connector                                      | 59 Rapid 630: Iris Trolley/Palomar to Kearny Mesa  |
| 14   | SR 94/I-805 ML Connector                                     | 60 Rapid 637: North Park to 32nd St Trolley Station  |
| 15   | I-805/SR 52 ML Connector                                     | 61 Rapid 640: San Ysidro to Santa Fe Depot   |
| 16   | I-8 Operational Improvements                                 | 62 Rapid 688: San Ysidro to UTC  |
| 17   | I-805 @ Nobel Dr Transit Operational Improvement             | 63 Rapid 880: El Cajon to UC San Diego   |
| 18   | SR 67 Improvements: Mapleview St to Dye Rd                   | 64 Rapid 277: Ramona to Sabre Springs Transit Station  |
| 19   | SR 125/SR 94 Interchange/ Arterial Improvements              | 65 NEV Service Area: Coronado  |
| 20   | I-5 @ Voigt DAR  | 66 NEV Service Area: Del Mar   |
| 21   | I-15 @ Clairemont Mesa Blvd DAR                              | 67 NEV Service Area: La Jolla  |
| 22   | I-15 @ SDSU West DAR   | 68 NEV Service Area: La Mesa   |
| 23   | Downtown Bus Layover   | 69 NEV Service Area: Ocean Beach   |
| 24   | Harbor Dr Multimodal Corridor Improvements                   | 70 NEV Service Area: Pacific Beach   |
| 25   | I-5 Working Waterfront Access                                | 71 NEV Service Area: Downtown/Little Italy   |
| 26   | Purple Line  | 72 NEV Service Area: City Heights/North Park   |
| 27   | LOSSAN Improvements  | 73 Microtransit: Southeastern San Diego  |
| 28   | Airport Transit Connection                                   | 74 Microtransit: Eastern San Diego   |
| 29   | Blue Line Improvements                                       | 75 Microtransit: Casa De Oro/Spring Valley   |
| 30   | Orange Line Improvements                                     | 76 Microtransit: Lakeside  |
| 31   | Green Line Improvements                                      | 77 Microtransit: Clairemont Mesa   |
| 32   | Balboa Park Perimeter Streetcar                              | 78 Microtransit: Sorrento Valley   |
| 33   | Rapid 120: Kearny Mesa to Downtown                           | 79 Microtransit: Kearny Mesa Convoy  |
| 34   | Rapid 207: Balboa Ave Trolley to Kearny Mesa via Balboa Ave  | 80 Microtransit: El Cajon  |
| 35   | Rapid 210: La Mesa to Ocean Beach                            | 81 Local Route 89: Solana Beach to UTC   |
| 36   | Rapid 211: SDSU to Downtown                                  | 82 Local Route 984: Mira Mesa to Sorrento Valley   |
| 37   | Rapid 212: Spring Valley to Downtown                         | 83 Express Route 246: Rancho Bernardo to UC San Diego  |
| 38   | Rapid 215: SDSU to Downtown                                  | 84 Express Route 247: Escondido to UC San Diego  |
| 39   | Rapid 225: South Bay Rapid                                   | 85 Express Route 993: Shelter Island to Convention Center  |
| 40   | Rapid 228: Point Loma to Kearny Mesa                         | 86 Circulator Route 647: Mission Valley Loop   |
| 41   | Rapid 229: Downtown to Pacific Beach                         | 87 Circulator Route 648: Mission Valley Loop   |
| 42   | Rapid 230: Balboa Ave Trolley to UTC                         | 88 Circulator Route 649: Kearny Mesa Loop  |
| 43   | Rapid 235: Escondido to Downtown                             | 89 Circulator Route 668: Kearny Mesa Loop  |
| 44   | Rapid 237: UC San Diego to Rancho Bernardo                   | 90 Circulator Route 985: UC San Diego Shuttle  |
| 45   | Rapid 238: UC San Diego to Rancho Bernardo                   |  |
| 46   | Rapid 241: UCSD Hillcrest Medical Center to UTC/UC San Diego |  |
| 47   | Rapid 243: Pacific Beach to Kearny Mesa                      |  |
|      |  | <b>Projects Outside Map Extent</b>   |
|      |  | Microtransit: Alpine   |



Additional Map Information

Managed Lanes Key		Conversion of Existing Lane(s)	Additional Managed Lane(s)
1a	I-5 Managed Lanes: SR 15 to I-805	X	
1b	I-5 Managed Lanes: I-805 to SR 78	X	
2a	SR 15 Managed Lanes: I-5 to I-805		X
2b	SR 15 Managed Lanes: I-805 to I-8	X	
2c	I-15 Managed Lanes: I-8 to SR 163	X	X
3a	I-805 Managed Lanes: Palomar St to SR 94	X	
3b	I-805 Managed Lanes: SR 94 to I-8	X	X
3c	I-805 Managed Lanes: I-8 to SR 52	X	X
3d	I-805 Managed Lanes: SR 52 to I-5	X	
4a	SR 52 Managed Lanes: I-805 to I-15	X	
4b	SR 52 Managed Lanes: I-15 to Mast Blvd	X	X
4c	SR 52 Managed Lanes: Mast Blvd to SR 125		X
5a	SR 94 Managed Lanes: I-5 to I-15	X	
5b	SR 94 Managed Lanes: I-15 to SR-125	X	
6	SR 56 Managed Lanes: I-5 to Carmel Valley Rd		X
7	SR 163 Managed Lanes: I-8 to SR-52	X	
8	SR 75 Coronado Bridge Reversible Managed Lane	X	

Unlisted Projects

- Bike Network
- Unmapped Projects
- Transit Frequency Enhancements
- Transit Amenities
- Existing Network
- Unmapped Policies
- Climate
- Digital Infrastructure
- Fix it First
- Habitat
- Health
- Housing & Land Use
- Pricing Strategies
- Transportation Demand Management
- Transportation Technology & Operational Improvements
- Vision Zero
- Acronyms
- DAR = Direct Access Ramp
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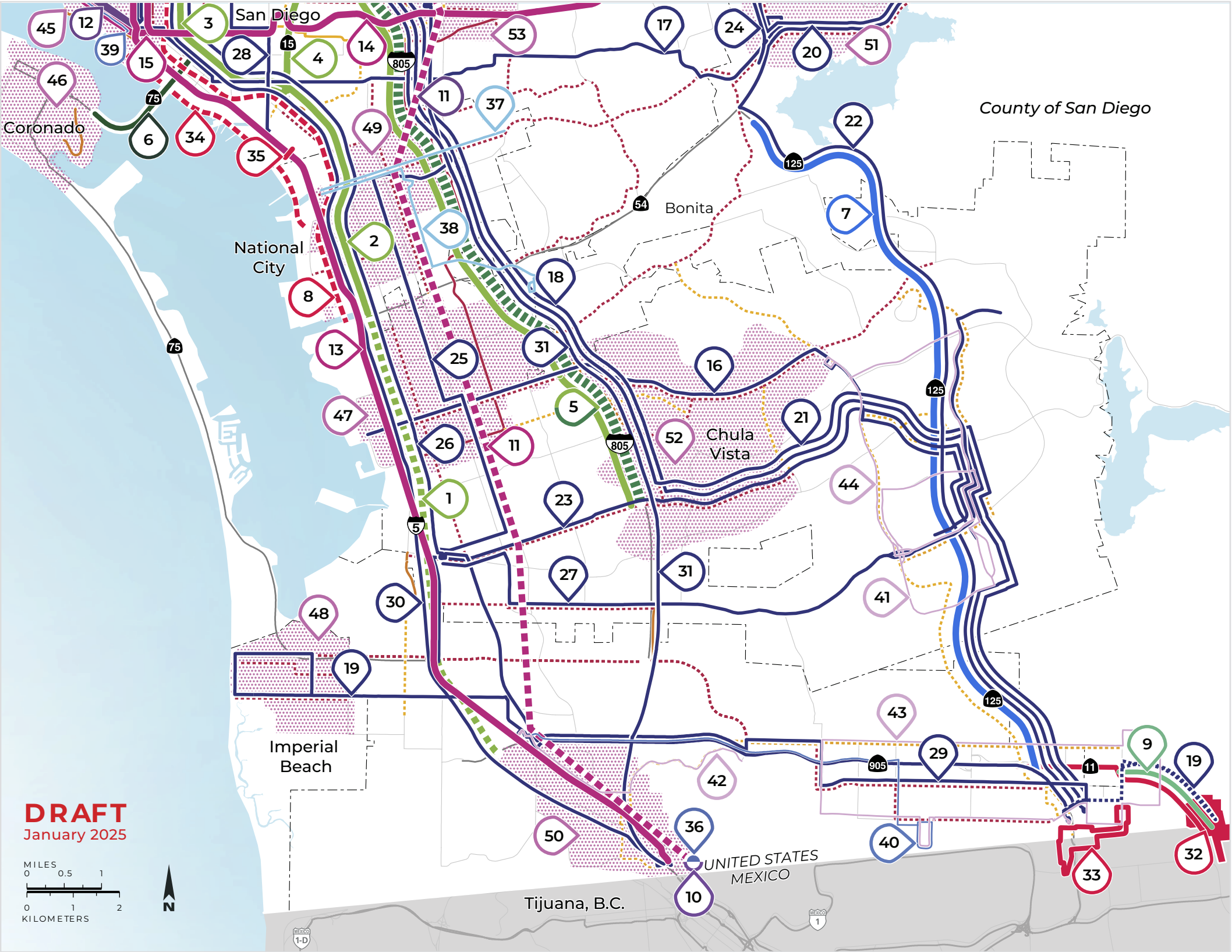
Recurring Feedback and Impact

In San Diego, people said they needed:	What we’re considering (and much more):
<div>Better public transit including:<ul style="list-style-type: none"><li>Expanded routes and more frequent service, including later evening and more weekend hours</li><li>Faster connections east to west including beach access, and east of the I-15</li><li>More connections to job centers, beaches, and major landmarks</li><li>Faster transit to the airport</li><li>Faster trips through high-traffic areas</li><li>More bus lanes on major streets</li><li>Transit station amenities like shade and lighting</li></ul></div>	<div><ul style="list-style-type: none"><li>More Rapid buses and trolley improvements</li><li>More frequent service and expanded night and weekend hours</li><li>Routes maximize access to jobs and high-traffic destinations</li></ul></div>
<div>Microtransit or shuttles connecting people to transit stops too far to walk to – particularly in areas with limited parking</div>	<div>Fourteen microtransit and/or shuttle service areas (flexible fleets); parking district funds will partially fund shuttle service in those areas</div>
<div>Better traffic flow on and between highways including:<ul style="list-style-type: none"><li>Smoother connections to the SR 52</li><li>I-5 and I-8</li></ul></div>	<div><ul style="list-style-type: none"><li>Managed lanes and truck climbing lane on SR 52, and connecting the I-15 and SR 52 managed lanes</li><li>Operational improvements on I-8</li><li>Finishing managed lanes on I-805 and I-5, converting an existing lane to a managed lane on State Routes 94, 52, and 163</li></ul></div>
<div>More protected biking/walking routes on high-speed roads and crossing busy intersections: improving existing routes, finishing projects, and connecting more neighborhoods, including:<ul style="list-style-type: none"><li>Between Point Loma and the Marina along the coast</li><li>Around SDSU</li><li>Routes that go over a freeway such as I-5</li><li>Nimitz Blvd, Rosecrans St, Pacific Coast Highway, Old Town</li><li>Better connections from the I-15 bikeway over I-8</li></ul></div>	<div>Our Regional Bike Network includes existing bikeway improvements, additions, or finishing routes addressing all of these location-specific concerns. For more information, visit <a href="#">the interactive map</a> on our website.</div>
<div>More amenities for bicyclists at transit stops and other common locations (ex. bike racks and lockers).</div>	<div>Investing in bike amenities as part of bikeway projects, transit projects, and transportation demand management programs.</div>

In East County, people said they needed:	What we’re considering (and much more):
<div>To improve highways by:<ul style="list-style-type: none"><li>Finishing the SR 94 and SR 125 connector project</li><li>Helping traffic flow on State Routes 52 and 67</li></ul></div>	<div><ul style="list-style-type: none"><li>Improving the SR 94/125 connector</li><li>Managed lanes and a truck climbing lane on SR 52 and connecting managed lanes between I-15 and SR 52</li><li>Widening the shoulder for emergency purposes on SR 67</li></ul></div>
<div>Public transportation improvements:<ul style="list-style-type: none"><li>More Rapid transit and transit options for Cuyamaca College and La Presa</li><li>Transit that comes more often and for extended hours in the evening</li></ul></div>	<div><ul style="list-style-type: none"><li>More Rapid buses including routes 256: SDSU to Rancho SD/Cuyamaca College; and 292, El Cajon to Otay Mesa via La Presa</li><li>Next Gen Rapid bus routes may include infrastructure and technology to speed up trips</li><li>Green and Orange Line trolley improvements</li><li>More transit frequency and evening hours</li></ul></div>
<div>Microtransit and shuttles:<ul style="list-style-type: none"><li>Connecting suburban East County to transit stops</li><li>Service from unincorporated communities to San Diego</li></ul></div>	<div>Shuttles and microtransit (flexible fleets) in El Cajon, La Mesa, and in several unincorporated communities in the County.</div>
<div><ul style="list-style-type: none"><li>Safer bike routes, not mixing bike routes with vehicle traffic on high-speed roads</li><li>More bike routes east to west</li></ul></div>	<div>Regional bike network includes separated bikeways on high-speed roads and various east-to-west routes.</div>

Central & East County residents told us they needed improved traffic flow on SR 52, I-8, and SR 67, the completed SR 94/SR 125 connector, faster connections to job centers, beaches, the airport, more frequent transit connections with expanded night and weekend hours, and safer walking and biking routes.

Draft Proposed 2025 Regional Plan Transportation Network: South County



- 1

I-5 Managed Lanes: SR 905 to SR 54
- 2

I-5 Managed Lanes: SR 54 to SR 15
- 3

I-5 Managed Lanes: SR 15 to I-805
- 4

SR 15 Managed Lanes: I-5 to I-805
- 5

I-805 Managed Lanes: Palomar St to SR 94
- 6

SR 75 Coronado Bridge Reversible Managed Lane
- 7

SR 125 toll removal
- 8

I-5 Working Waterfront Access
- 9

SR 11 Roadway Connection to Otay Mesa East POE
- 10

U.S.-Mexico Border Transit Connection
- 11

Purple Line
- 12

LOSSAN Improvements
- 13

Blue Line Improvements
- 14

Orange Line Improvements
- 15

Green Line Improvements
- 16

Rapid 209: H St Trolley Station to Millennia
- 17

Rapid 212: Spring Valley to Downtown
- 18

Rapid 225: South Bay Rapid
- 19

Rapid 227: Otay Mesa East POE to Imperial Beach via 905
- 20

Rapid 256: SDSU to Rancho San Diego/ Cuyamaca College
- 21

Rapid 265: Otay Mesa POE to SDSU West via SR125, I-805, I-15
- 22

Rapid 292: El Cajon to Otay Mesa
- 23

Rapid 293: Palm Avenue Trolley to Otay Ranch via Palomar St
- 24

Rapid 295: South Bay to Clairemont
- 25

Rapid 625: SDSU to Palomar Station
- 26

Rapid 630: Iris Trolley/Palomar to Kearny Mesa
- 27

Rapid 635: Eastlake to Palomar Trolley
- 28

Rapid 637: North Park to 32nd St Trolley Station
- 29

Rapid 638: Iris Trolley to Otay Mesa
- 30

Rapid 640: San Ysidro to Santa Fe Depot
- 31

Rapid 688: San Ysidro to UTC via 805
- 32

Otay Mesa East POE
- 33

Otay Mesa POE Truck Bridge to Commercial Vehicle Enforcement Facility
- 34

Harbor Dr Multimodal Corridor Improvements
- 35

Vesta Bridge: Phase 1
- 36

San Ysidro Mobility Hub
- 37

Local Route 196: 8th St Trolley to Plaza Blvd
- 38

Local Route 195: 8th St Trolley to Plaza Bonita
- 39

Express Route 993: Shelter Island to Convention Center
- 40

Express Route 121: Cross-Border Xpress to Iris Transit Center
- 41

Circulator Route 716: Lower Otay Ranch Loop
- 42

Circulator Route 193: Iris Transit Center to San Ysidro High School
- 43

Circulator Route 661: Otay Mesa Loop
- 44

Circulator Route 715: Otay Ranch Loop
- 45

NEV Service Area: Downtown/Little Italy
- 46

NEV Service Area: Coronado
- 47

NEV Service Area: Downtown Chula Vista
- 48

NEV Service Area: Imperial Beach
- 49

NEV Service Area: National City
- 50

NEV Service Area: San Ysidro/ U.S.-Mexico Border
- 51

Microtransit: Casa de Oro/Spring Valley
- 52

Microtransit: Central Chula Vista
- 53

Microtransit: Southeastern San Diego

By 2035

Regional Rail

Light Rail

Next Gen Rapid

Express Bus

Local Bus

Circulator

4 Managed Lanes

2 Managed Lanes

2036-2050

By 2035

1 Reversible Managed Lane

Freeway Connection to OME POE

Toll Removal

Goods Movement

U.S.-Mexico Border Transit Connection

Mobility Hub

2036-2050

By 2035

On-Street Bikeway

Off-Street Bikeway

On-Street & Off-Street Bikeway

Flexible Fleets (Neighborhood Electric Vehicle (NEV)) or Microtransit)

2036-2050

Additional Map Information

Managed Lanes Key		Conversion of Existing Lane(s)	Additional Managed Lane(s)
1	I-5 Managed Lanes: SR 905 to SR 54	X	
2	I-5 Managed Lanes: SR 54 to SR 15	X	X
3	I-5 Managed Lanes: SR 15 to I-805	X	
4	SR 15 Managed Lanes: I-5 to I-805		X
5	I-805 Managed Lanes: Palomar St to SR 94	X	
6	SR 75 Coronado Bridge Reversible Managed Lane	X	

- Unlisted Projects
- Bike Network
- Unmapped Projects
- Transit Frequency Enhancements
- Transit Amenities
- Existing Network
- Unmapped Policies
- Climate
- Digital Infrastructure
- Fix it First
- Habitat
- Health
- Housing & Land Use
- Pricing Strategies
- Transportation Demand Management
- Transportation Technology & Operational Improvements
- Vision Zero
- Acronyms
- ML = Managed Lane
- NEV = Neighborhood Electric Vehicle
- POE = Port of Entry
- OME = Otay Mesa East

Recurring Feedback and Impact

In South County, people said they needed:	What we're considering (and much more):
<ul style="list-style-type: none"><li>► Better and faster transit options coming from the border, including a rail connection directly at the border</li><li>► Expanded network of transit with service to major destinations such as job centers, shopping areas, event venues, and schools</li></ul>	<ul style="list-style-type: none"><li>► Adding more Rapid routes and eventually a COASTER connection to the border and improvements to the Blue Line; San Ysidro Transit Center improvements and surrounding connections; exploring options for additional border transit</li><li>► Managed lanes with bus priority on various south-to-north highways</li><li>► Purple Line transit route from the border to Mission Valley via City Heights</li></ul>
More transit routes to reach housing developments in areas isolated from transit and microtransit service for shorter trips.	Six new microtransit or shuttle service areas (flexible fleets) in Southeastern San Diego, National City, Downtown Chula Vista, Central Chula Vista, Imperial Beach, and San Ysidro.
More transit access to the Cross Border Express (CBX).	Express bus from Iris Ave trolley station to CBX and a bus route between Otay Mesa and CBX.
Faster transit access to San Diego International Airport from South County.	Adding an airport transit connection based on potential concepts currently being studied.
<p>More protected bike lanes, pedestrian walkways, and signals overall, and specifically:</p> <ul style="list-style-type: none"><li>► Connections to parks, transit stations, malls, and other commercial areas</li><li>► Connections from communities near Sweetwater reservoir to central Chula Vista</li></ul>	<ul style="list-style-type: none"><li>► Improving and expanding separated bikeways on high-speed roads across the region, including intersection improvements such as bike signals</li><li>► On street, protected bikeways to connect communities near Sweetwater Reservoir to Bonita, National City, and Chula Vista</li></ul>
To remove the toll on SR 125.	By 2030, changing the SR 125 toll road to a free facility.

**South County residents told us they needed faster, more direct transit access to and from the border and CBX, more transit routes to major destinations and housing, faster access to the airport, more protected bike and pedestrian routes, and to remove the toll on SR 125.**



## Next Steps

### SPRING 2025

- ▶ Release of the draft of the 2025 Regional Plan and opportunity for the public to comment (55 days)

### SUMMER & WINTER 2025

- ▶ Release of the draft Environmental Impact Report (EIR) and opportunity for the public to comment (45 days)
- ▶ Staff responds to public comments on the draft Plan and EIR
- ▶ Finalize the Plan and Board of Directors votes to approve it and its EIR

# TransNet Ordinance Project List

## Proposed Draft 2025 Regional Plan Network Comparison Summary

Attachment 2

January 2025

Ordinance Number	Corridor	Project	Status	Proposed Draft 2025 Regional Plan Fiscally Constrained Network	Proposed Draft 2025 Regional Plan Network
1	I-15	I-15: SR 163 to SR 56 - 8F to 8F+4ML	Completed		
2	I-15	I-15: Centre City Pkwy to SR 78 - 8F to 8F+4ML	Completed		
3	I-15	I-15: SR 94 to SR 163 - 6F/8F to 8F+2HOV	In Progress	Proposed Changes	SR 94 to I-805 - 6F to 6F+2ML by 2035 I-805 to I-8 - 8F+2 Transit Lanes to 6F+2 Transit Lanes +2ML by 2050 I-8 to SR 163 - 8F to 8F+2ML by 2035, 8F and to 6F+4ML by 2050
4	I-15	HOV Connector: I-15 / SR 78	In Progress	Proposed Changes	Managed Lane connector by 2035
5	I-15	HOV Connector: I-15 / SR 94	In Progress	Proposed Changes	Managed Lane connector by 2035
6	I-15	SR 94: I-5 to I-15 - 8F to 8F+2HOV	In Progress	Proposed Changes	8F to 6F+2ML by 2050
7	I-15	BRT Route 610: Escondido Transit Center to Downtown San Diego via I-15 / SR 94 (Now Route 235)	In Progress	Same as Ordinance	In service, additional improvements by 2035
8	I-15	BRT Route 470: Escondido Transit Center to Sorrento Mesa via I-15 / Mira Mesa Blvd (Now Route 237)	Completed		
9	I-805	I-805: SR 905 to SR 54 - 8F to 8F+2HOV, reversible	In Progress	Proposed Changes	SR 905 to Palomar St - keep as 8F Palomar St to SR 54 - 8F+2HOV to 8F+2ML by 2035, and to 6F+4ML by 2050
10	I-805	I-805: SR 54 to I-8 - 8F to 8F+4ML	In Progress	Proposed Changes	SR 54 to SR 94 - 8F+2HOV to 8F+2ML by 2035, and to 6F+4ML by 2050 SR 94 to I-8 - 8F to 8F+2ML by 2035, and to 6F+4ML by 2050
11	I-805	I-805: Mission Valley Viaduct - 8F to 8F+4ML	Future Project	Proposed Changes	8F to 8F+2ML by 2035, and to 6F+4ML by 2050
12	I-805	I-805: I-8 to I-5 - 8F to 8F+4ML	In Progress	Proposed Changes	I-8 to SR 52 - 8F to 8F+2ML by 2035, and to 6F+4ML by 2050 SR 52 to I-5 - 8F+2HOV to 8F+2ML by 2035, and to 6F+4ML by 2050
13	I-805	I-805 / SR 54 Interchange Improvements and I-805/SR 94/ SR 15 Transit Connection	In Progress	Proposed Changes	I-805 (H St to SR 94) - 8F+2HOV to 8F+2ML by 2035, and to 6F+4ML by 2050 I-805 (SR 94 to SR 15) - 8F to 8F+2ML by 2035, and to 6F+4ML by 2050 I-15 / I-805 Managed Lane Connector by 2035 SR 94 / I-805 Managed Lane Connector by 2050
14	I-805	BRT Route 628: Otay Mesa to Downtown San Diego via I-805 / I-15 / SR 94 (Now known as South Bay Rapid)	Completed		

F = General Purpose Freeway Lane

HOV = High-Occupancy Vehicle Lane

ML = Managed Lane

# TransNet Ordinance Project List

## Proposed Draft 2025 Regional Plan Network Comparison Summary

January 2025

Ordinance Number	Corridor	Project	Status	Proposed Draft 2025 Regional Plan Fiscally Constrained Network	Proposed Draft 2025 Regional Plan Network
15	I-805	SR 94: I-805 to I-15 - 8F to 8F+2HOV	In Progress	Proposed Changes	8F to 6F+2ML+operational improvements by 2050
16	I-805	BRT Route 680: San Ysidro to Sorrento Mesa via I-805 / I-15 / SR 52	Future Project	Same as Ordinance	Rapid 688: San Ysidro to UTC by 2035 Rapid 237: UTC to Sorrento Valley (and further) by 2035
17	I-805	SR 52: I-15 to I-805 - 6F to 6F+2HOV	Future Project	Proposed Changes	6F to 4F+2ML by 2050
18	I-805	HOV Connector: I-805 / SR 52 Interchange	Future Project	Proposed Changes	Managed Lane connector by 2050
19	I-5 South	I-5: SR 905 to SR 54 - 8F to 8F+2HOV	Future Project	Proposed Changes	8F to 6F+2ML by 2050
20	I-5 South	I-5: SR 54 to I-8 - 8F to 8F+2HOV	In Progress	Proposed Changes	SR 54 to SR 15 - 8F/10F to 8F+2ML by 2035 SR 15 to I-8 - 8F to 6F+2ML by 2035
21	I-5 South	I-5: I-8 to I-805 - 8F to 8F+2HOV	In Progress	Proposed Changes	8F to 6F+2ML by 2035
22	I-5 South	Route 500 (Blue Line Trolley) Improvements	In Progress	Same as Ordinance	Ongoing improvements by 2035 and by 2050
23	I-5 South	Route 570 (Mid Coast)	Completed		
24	I-5 South	Route 634 (SuperLoop) (Now known as Routes 201, 202, and 204)	Completed		
25	I-5 North	I-5 / I-805 Merge - 16F to 16F+4ML	In Progress	Proposed Changes	Merge 6F+2ML on I-5 with 8F+2ML on I-805, resulting in 14F+2ML between the I-5/I-805 merge and SR 56 by 2035
26	I-5 North	I-5: SR 56 to Leucadia Blvd - 8F to 8F+4ML	In Progress	Proposed Changes	8F+2HOV to 8F+2ML by 2035
27	I-5 North	I-5: Leucadia Blvd to Vandegrift Blvd - 8F to 8F+4ML	In Progress	Proposed Changes	Leucadia Blvd to SR 78 - 8F+2HOV to 8F+2ML by 2035 SR 78 to SR 76 - 8F to 8F+2ML by 2035 SR 76 to Vandegrift Blvd - keep as 8F
28	I-5 North	HOV Connector: I-5 / I-805 Interchange	Future Project	Proposed Changes	Managed Lane connector by 2035
29	I-5 North	FWY Connector: I-5 / SR 56 Interchange	Future Project	Same as Ordinance	Fiscally Unconstrained
30	I-5 North	FWY Connector: I-5 / SR 78 Interchange	In Progress	Same as Ordinance	Build by 2035
31	I-5 North	Route 398 (COASTER) / BRT Route 472 Improvements	In Progress	Same as Ordinance	Ongoing improvements by 2035 and by 2050
32	SR 52	SR 52: I-15 to SR 125 - 4F to 6F+2ML (reversible)	In Progress	Proposed Changes	I-15 to Mast Blvd - 6F to 4F+2ML+1 reversible transit lane + operational improvements (including a truck climbing lane) by 2035 Mast Blvd to SR 125 - 4F to 4F+2ML by 2035

F = General Purpose Freeway Lane

HOV = High-Occupancy Vehicle Lane

ML = Managed Lane



Ordinance Number	Corridor	Project	Status	Proposed Draft 2025 Regional Plan Fiscally Constrained Network	Proposed Draft 2025 Regional Plan Network
33	SR 52	SR 52: SR 125 to SR 67 - construct four general purpose freeway lanes	Completed		
34	SR 94/ SR 125	FWY Connector: SR 94 / SR 125 Interchange	In Progress	Same as Ordinance	Build by 2035
35	SR 94/ SR 125	SR 94: SR 125 to Steele Canyon Rd - Widen: SR 125 to Avocado Blvd (4F to 6F) Avocado Blvd to Steele Canyon (4-lane conventional highway)	Future Project	Proposed Changes	Fiscally Unconstrained SR 125 to Avocado Blvd - 4F to 4F+operational improvements Avocado Blvd to Steele Canyon - keep as 4-lane conventional highway
36	SR 94/ SR 125	SR 94/SR 125: I-805 to I-8 - 8F to 8F+2HOV	Future Project	Proposed Changes	SR 94: I-805 to SR 125 - 8F to 6F+2ML by 2050 Fiscally Unconstrained: SR 125 from SR 94 to I-8 - 6F to 6F+2ML
37	SR 94/ SR 125	Route 520 (Orange Line Trolley) Improvements	In Progress	Same as Ordinance	Multimodal operational improvements with shoulder widening for enhanced emergency access by 2035
38	SR 54/ SR 125	SR 54 / SR 125: I-805 to SR 94 - 4F/6F to 6F+2HOV	Future Project	Proposed Changes	Fiscally Unconstrained SR 54: I-805 to SR 125 - 6F to 4F+2ML SR 125: SR 54 to SR 94 - 6F to 6F+2ML
39	SR 67	SR 67: Maplevue St to Dye Rd - Widen to four-lane conventional highway	In Progress	Proposed Changes	Widen the shoulder to add evacuation lanes by 2035
40	I-8	I-8: Second St to Los Coches Rd - 4F to 6F	Future Project	Proposed Changes	Fiscally Unconstrained 4F to 4F+2ML
41	SR 78	SR 78: I-5 to I-15 - 6F to 6F+2HOV	In Progress	Proposed Changes	6F to 6F+2ML by 2035
42	SR 78	Route 399 (SPRINTER) / BRT Route 471 Improvements	In Progress	Same as Ordinance	Ongoing improvements by 2035 and by 2050
43	SR 76	SR 76: Melrose Dr to I-15 - Widen to four-lane conventional highway	Completed		
44	SR 56	SR 56: I-5 to I-15 - 4F to 6F	In Progress	Proposed Changes	I-5 to Carmel Valley Rd - 4F/6F+2HOV to 4F/6F+2ML by 2050 Carmel Valley Rd to I-15 - 4F to 4F+2ML by 2050
45	Mid-City	BRT Showcase Route 611: SDSU to Downtown San Diego via El Cajon Blvd & Park Blvd (Now known as Mid-City Rapid Route 215)	Completed		
46	Coronado Tunnel	SR 75 / SR 282 (Coronado Tunnel): Glorietta Blvd to Alameda Blvd	Future Project	Not Included	
47	Border Access	Border Access Improvements	In Progress	Same as Ordinance	Ongoing improvements by 2035 and by 2050
48	SR 125	SR 125: SR 905 to SR 54 - toll road purchase	Completed		
49	Bikeway	Bikeway	In Progress	Same as Ordinance	

F = General Purpose Freeway Lane

HOV = High-Occupancy Vehicle Lane

ML = Managed Lane

## Draft 2025 Regional Plan: Performance Measures Highlights

### 2025 Regional Plan Goals and Performance Measures Highlights

Goal Area	Performance Measure
<b>Convenient</b> and reliable movement of people and goods	<a href="#">Access to Basic Needs (Retail, Parks, Medical Facilities)</a> <a href="#">Access to Opportunities (Employment Centers, Higher Education)</a> <a href="#">Access to Transit</a>
<b>Equitable</b> access to essential needs and opportunities	<a href="#">Access to Basic Needs (Retail, Parks, Medical Facilities)</a> <a href="#">Access to Opportunities (Employment Centers, Higher Education)</a>
<b>Healthy</b> communities and environment for everyone	<a href="#">Access to Basic Needs (Retail, Parks, Medical Facilities)</a> <a href="#">GHG Emission Measures</a> <a href="#">Transportation Related Physical Activity</a>
<b>Safe</b> transportation network for all users	<a href="#">Access to Bike Facilities</a>

### Access to Basic Needs (Retail, Parks, Medical Facilities) by Transit

Performance Measure	2022 Base Year	2035 Build	2050 Build
<b>Access to Basic Needs (Retail)</b>			
Total region - 15 minutes	71.0%	73.3%	74.1%
Low-income - 15 minutes	81.7%	82.1%	82.2%
Minority - 15 minutes	75.4%	76.7%	77.1%
Senior - 15 minutes	68.8%	71.2%	73.2%
<b>Access to Basic Needs (Parks)</b>			
Total region - 15 minutes	62.4%	65.8%	66.8%
Low-income - 15 minutes	73.7%	75.8%	75.8%

Performance Measure	2022 Base Year	2035 Build	2050 Build
Minority - 15 minutes	67.9%	70.1%	70.6%
Senior - 15 minutes	59.9%	63.4%	65.9%
<b>Access to Basic Needs (Medical Facilities)</b>			
Total region - 30 minutes	78.3%	82.1%	82.7%
Low-income - 30 minutes	86.8%	87.8%	87.9%
Minority - 30 minutes	82.3%	84.9%	85.2%
Senior - 30 minutes	76.1%	80.6%	82.2%

#### Access to Opportunities (Employment Centers, Higher Education) by Transit

Performance Measure	2022 Base Year	2035 Build	2050 Build
<b>Access to Opportunities (All Employment Centers)</b>			
<b>Total region</b>			
30 minutes	79.4%	83.1%	83.7%
45 minutes	79.5%	83.3%	84.0%
<b>Low-income</b>			
30 minutes	86.8%	88.1%	88.5%
45 minutes	86.9%	88.2%	88.6%
<b>Minority</b>			
30 minutes	83.3%	85.9%	86.3%
45 minutes	83.4%	86.0%	86.5%
<b>Senior</b>			
30 minutes	77.3%	81.6%	83.2%
45 minutes	77.6%	82.0%	83.5%

Performance Measure	2022 Base Year	2035 Build	2050 Build
<b>Access to Opportunities (Higher Education)</b>			
<b>Total region</b>			
30 minutes	68.2%	75.2%	76.1%
45 minutes	75.2%	80.4%	81.2%
<b>Low-income</b>			
30 minutes	78.6%	81.9%	82.6%
45 minutes	83.4%	85.6%	86.2%
<b>Minority</b>			
30 minutes	73.9%	79.4%	80.0%
45 minutes	80.2%	83.9%	84.5%
<b>Senior</b>			
30 minutes	65.6%	73.3%	75.3%
45 minutes	72.5%	78.8%	80.6%

#### GHG Emission Measures

Performance Measure	2022 Base Year	2035 Build	2050 Build
Change in on-road CO <sub>2</sub> emissions from 2005 level (tons/day)	-5,135	-4,609	-4,592
Change in on-road CO <sub>2</sub> emissions from 2005 level (pounds/day)	-4.6	-5.0	-5.0

#### Access to Transit: Within 0.5 Miles of Rail or Next Gen Rapid Transit Stops

Performance Measure	2022 Base Year	2035 Build	2050 Build
Total region	11.4%	33.8%	35.0%
Low-income	17.0%	42.7%	43.3%
Minority	12.7%	35.5%	36.5%
Senior	9.0%	31.2%	33.3%

Access to Bike Facilities: Within 0.25 Miles of Class I and II, Cycletrack or Bike Boulevard

Performance Measure	2022 Base Year	2035 Build	2050 Build
Total region	71.3%	76.7%	86.5%
Low-income	70.4%	77.8%	87.2%
Minority	72.3%	78.6%	88.0%
Senior	70.2%	75.5%	86.8%

Transportation Related Physical Activity

Transportation Related Physical Activity	2022 Base Year	2035 Build	2050 Build
<b>Total Region</b>			
Total time engaged in transportation related physical activity per capita	12.21	13.61	15.56
% of population engaged in 20 minutes or more of transportation related physical activity	16.5%	18.3%	20.0%

### Summary of Proposed Revenue for Draft 2025 Regional Plan

Local Funding	
Revenue Source	Description and Major Assumptions
TransNet	A half-cent sales tax that provides funding for transportation purposes in the San Diego region. It was approved by voters in 2004 and the 2025 Regional Plan calculations assume it will be renewed by voters beyond 2048 to cover 2049-2050.
Transportation Development Act (TDA)	A statewide one-quarter-percent sales tax for transportation purposes. This funding is based on the growth of sales taxes.
Developer Impact Fees	A fee collected from the private sector for each new housing unit constructed in their city or in unincorporated parts of the County. This is required by the Regional Transportation Congestion Improvement Program (RTCIP) and part of the TransNet Ordinance.
City/County Local Gas Taxes	Funding from the state gas tax used for transportation-related purposes. Funds are forecasted to come from: (1) The Highway Users Tax which is for local streets and road purposes in cities and the County; and (2) the Road Maintenance and Repair Act Local Streets and Roads Program.
General Fund/ Miscellaneous Local Road Funds	Funding dedicated for local streets and road maintenance and improvements. These include fines and forfeitures, interest earnings, and other miscellaneous revenue sources. These are predicted to stay consistent based on information provided in the State Controller's annual reports.
Value Capture/Joint Use Agreement	Funding estimated to be gathered through joint building development opportunities on publicly owned land at transit stations. This development is feasible at many existing and future transit stations. Estimated revenues are calculated based on SANDAG's Regional Value Capture Study.
FasTrak® Revenues	Estimated future funding from tolling based on the planned expansion of the Managed Lanes network through 2050. Forecasted funds are based on the Managed Lanes Feasibility Tool, a modeling tool used to forecast Managed Lane performance and revenues; this has been used by agencies around the country to inform Managed Lane projects.
Passenger Fares	Funding from the fares that riders of local public transit pay. These are based on data provided by our two transit operators: North County Transit District (NCTD) and Metropolitan Transit System (MTS). From 2023 forward, passenger fare revenues are based on how many people are projected to ride each route and how much the average ticket costs for each type of rider.
Motorist Aid Services – Call Box Program	Funding SANDAG receives as the regional agency responsible for assisting travelers experiencing vehicle problems while on the highway. This provides funding for various services such as responding to inquiries from the call boxes located at various intervals along freeways and rural highways.

Future Local Revenues	A future one-half cent local sales tax pending voter approval in the 2032 election, and another one-half cent measure pending voter approval in the 2036 election.
Future MTS Local Revenues	State law authorizes MTS and NCTD to propose a sales tax within their respective service areas. Funding generated from this would be for public transit purposes. MTS is currently exploring placing a proposed tax on an upcoming election ballot. The 2025 Regional Plan assumes a one-half cent tax starting in 2030.
Last Mile Delivery Fee	Revenues from a fee placed on deliveries modeled after those in other states including Colorado and Minnesota. The fee is assumed to be in place by 2028 and will aim to encourage vendors and customers to bundle orders and reduce delivery trips.
Parking Fees	Funding from parking meters that would be available to fund projects, such as micro-transit and shuttle service near parking district areas.
Toll Revenue Bonds	Public loans to fund the construction of projects in the Managed Lanes Network.
Advertising/Naming Rights/Sponsorship	Potential revenue from selling the right to name transportation assets to the private sector. These can be used to supplement operating and maintenance expenses or transportation projects. For example, MTS negotiated a naming rights deal with UC San Diego for the Mid Coast Light Rail Extension.
Air Pollution Control District Fees	Funding from vehicle registration fees to fund regional projects and studies that reduce air pollution in San Diego County.
Rideshare Company Service Fees	Revenues from service fees charged to ridesharing companies per trip. Studies find that companies such as Uber and Lyft contribute to traffic, pollution, and vehicle miles traveled. Other regions have worked to address this by applying rideshare service fees to mitigate their impacts, encourage carpooling, and generate revenue for transportation.
<b>Local Funding Subtotal (58%)</b>	<b>Estimated \$75 - \$79 Billion</b>
<b>State Funding</b>	
<b>Revenue Source</b>	<b>Description and Major Assumptions</b>
State Transportation Improvement Program	Funds distributed to each state for developing a statewide program of transportation projects. These are set aside for planning related to state highway improvements, intercity rail, and regional highway and transit improvements. Our county can expect to receive at least minimum portions of these, including both Regional and Interregional shares of revenue.
State Transit Assistance Program	Funds from diesel sales taxes that can be used for transit agencies' operating costs and capital projects distributed by the State Controller.

State Highway Account for Operations/Maintenance	Revenues for state highway operations and maintenance, including projects to reduce collisions and programs to rehabilitate highways. These expenditures are required by state law to be given priority over new construction and are funded before new construction projects.
Cap and Trade	Funding from the state's portion of the Cap-and-Trade Auction Revenues (fees that the industry pays to offset their pollution impact when they pollute over the legal limit) for work that reduces greenhouse gas emissions. Some of these funds are guaranteed, others are competitive.
State INFRA	Grants for freight and highway projects of national or regional significance that aim to move goods and people more safely, efficiently, and reliably in and across rural and urban areas. (This grant program has replaced FASTLANE and other federal discretionary programs)
State Managed Federal Programs	Revenues from the Highway Bridge Program, Hazard Elimination Program, and Highway Safety Improvement Program. Additional discretionary funds will also be leveraged through the Highway Infrastructure Program.
Motorist Aid Services – Freeway Service Patrol (FSP) Program	Funding to provide assistance freeway-users whose vehicles break down or in case of other accidents; these aim to reduce traffic and secondary accidents and address safety issues by removing potentially dangerous debris on state highways.
Road Maintenance and Rehabilitation Account (RMRA)	Funded by new diesel and gas taxes, a transportation improvement fee, and an electric vehicle fee; distributed to cities and counties for basic road maintenance, rehabilitation, and critical safety projects on local streets and roads.  *RMRA also provides SHOPP and Local Streets and Roads funding: those funds are included in their specific revenue estimates above, respectively.
Anticipated/Undetermined State Revenues	One-time transportation funding that could be available in cases of economic turmoil or challenging financial times. Since 2006, there have been several funding opportunities of this kind. Assumed revenues from this are based on the average annual regional income from these sources and assumes that these will continue to occur after 2028.
Department of Motor Vehicles Registration Sticker Elimination	Future funding, which can be anticipated if the state of California follows the example of other states who are reducing administrative costs by shifting registration tracking to digital only without distributing registration stickers. Our County would likely receive additional funding for transportation projects because of this.
State Housing Revenue for Transportation Infrastructure	Funding for redeveloping, developing, acquiring, rehabilitating, and preserving workforce and affordable housing, transit-oriented development, and projects promoting strong neighborhoods.
<b>State Funding Subtotal (20%)</b>	<b>Estimated \$25 - \$27 Billion</b>



<b>Federal Funding</b>	
<b>Revenue Source</b>	<b>Description and Major Assumptions</b>
Federal Transit Administration Discretionary	Revenues awarded for the Mid-Coast Trolley Extension project and for future major transit projects identified in the 2021 Regional Plan. Based on historical success securing funding for past projects such as the Mission Valley East Trolley, SPRINTER, and Mid-City Rapid; we anticipate receiving at least one large grant and three smaller grants every decade (beginning in 2030).
Federal Transit Administration Formula Programs	Annual funding allotted to our region based on population, population density, and transit revenue miles of service, among other factors. Projected increases of this funding were calculated using the annual program increases established by the IIJA, which are consistent with historical experience.
Low - No Emission Bus and Bus Facilities Programs	Grant funding we assume will continue to be made available for buying or leasing zero and low-emission transit buses as well as acquiring, constructing, and leasing of facilities and equipment to support these vehicles.
Congestion Mitigation and Air Quality/ Regional Surface Transportation Block Grant Program	Flexible funds which can be used for a wide range of projects and programs that help reduce traffic and air pollution. Total funds anticipated are based on estimates provided by Caltrans.
US Department of Transportation Discretionary Funding	Funding for highway and bridge projects of regional and national significance. Estimates are based on the historical track record for the region. We have successfully secured these funds for previous projects such as highways SR 905 and SR 11.
Federal Rail Administration Funds	Funds for intercity and/or intercity passenger rail. This includes funding for constructing rail projects on the national passenger rail network (which includes the LOSSAN corridor); grants for projects that improve safety, efficiency and reliability of existing intercity passenger and freight rail; and grants for eliminating dangerous railroad crossings.
Capital Investment Grants	Funding for rail and bus transit routes. Our region has partially funded numerous recent projects in this way, including MTS's Mission Valley and Mid-Coast Trolley extensions, the Rapid 215 bus route, and NCTD's SPRINTER Line.
Corridors and Borders Infrastructure/State Set-aside of STBG	Funding set aside for border projects. As a major border region, we anticipate continuing to be highly competitive for these funds and are assuming an 80 percent share.
<b>Federal Funding Subtotal (22%)</b>	<b>Estimated \$27 - \$29 Billion</b>
<b>Total of all Funding</b>	<b>Estimated \$127 - \$135 Billion</b>

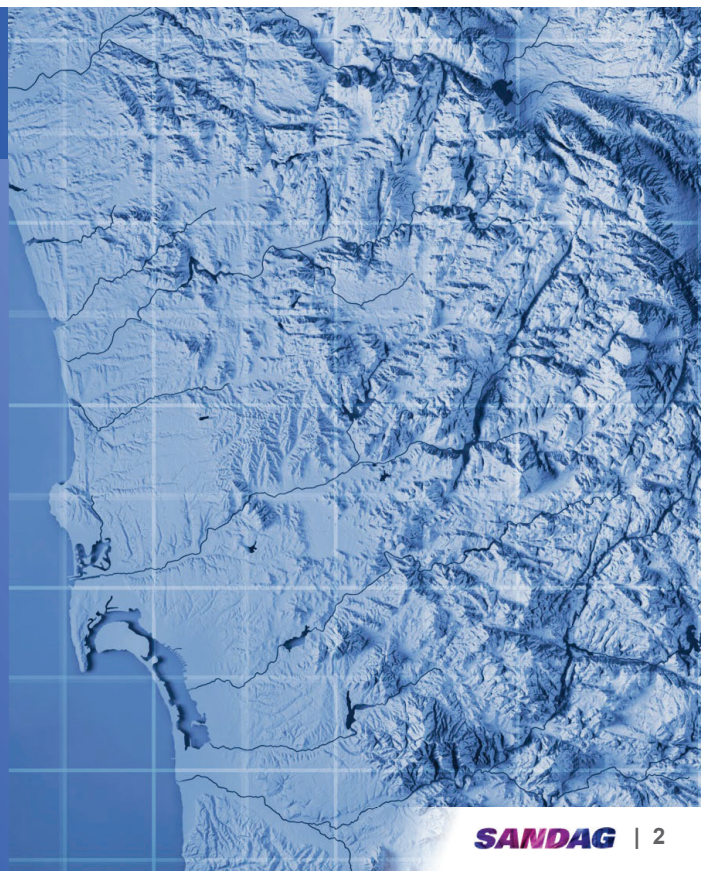


## 2025 Regional Plan Update

Transportation, Borders, and Regional Planning Committees Joint Session | Item 3  
Antoinette Meier, Senior Director of Regional Planning  
February 21, 2025

### What is a Regional Plan?

- Blueprint for how the region will grow and transportation system will develop over the next 20+ years
- Developed **every 4 years**
- Has to meet federal and state **requirements**
- Uses the **latest data** and planning **assumptions**
- Includes **projects, policies, programs** and a **financial plan**

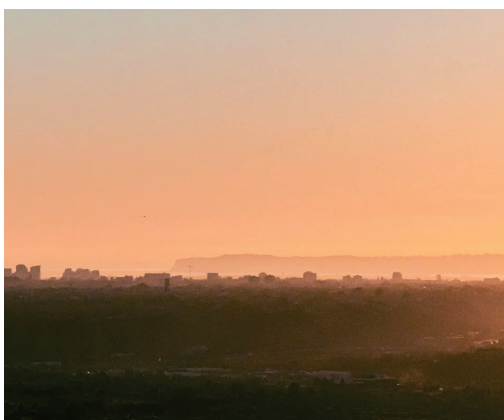




# Major Requirements



Equity



Air Quality



Greenhouse Gas Emissions/Vehicle Miles Traveled

# The Region's Initial Concept of the 2025 Plan



- 7 Board of Directors Workshops
- 8 Community Workshops
- 5 Joint Workshops with PACs/WGs
- 45 pop-up events by CBO partners in social equity-focus communities
- More than 2,000 comments online
- More than 8,000 unique visits to website
- Online engagement regionwide

# Feedback



Improve our Highways



Transit isn't convenient needs to be faster and more frequent



School connections



Improve rural transportation services



Microtransit needed to reach neighborhood destinations



Expand transit more places

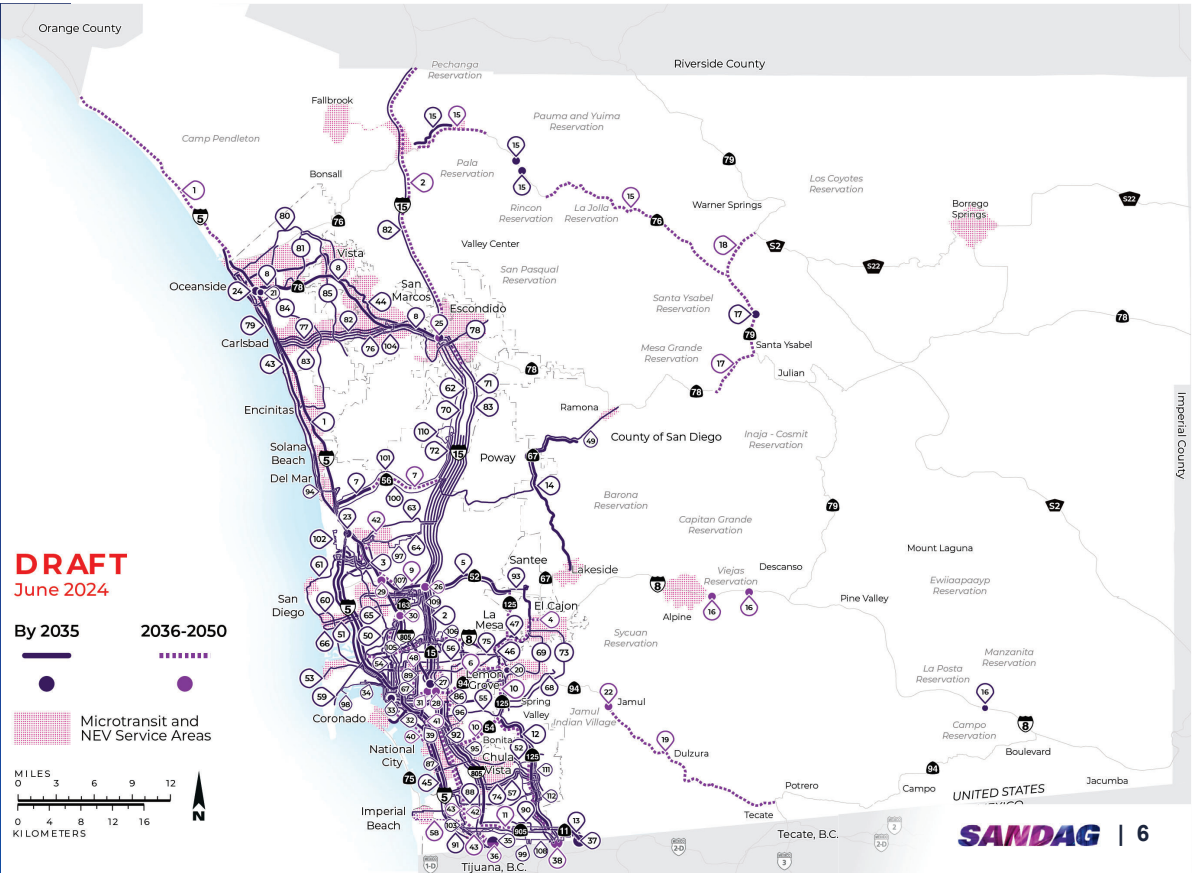


Problems connecting between different types of transportation



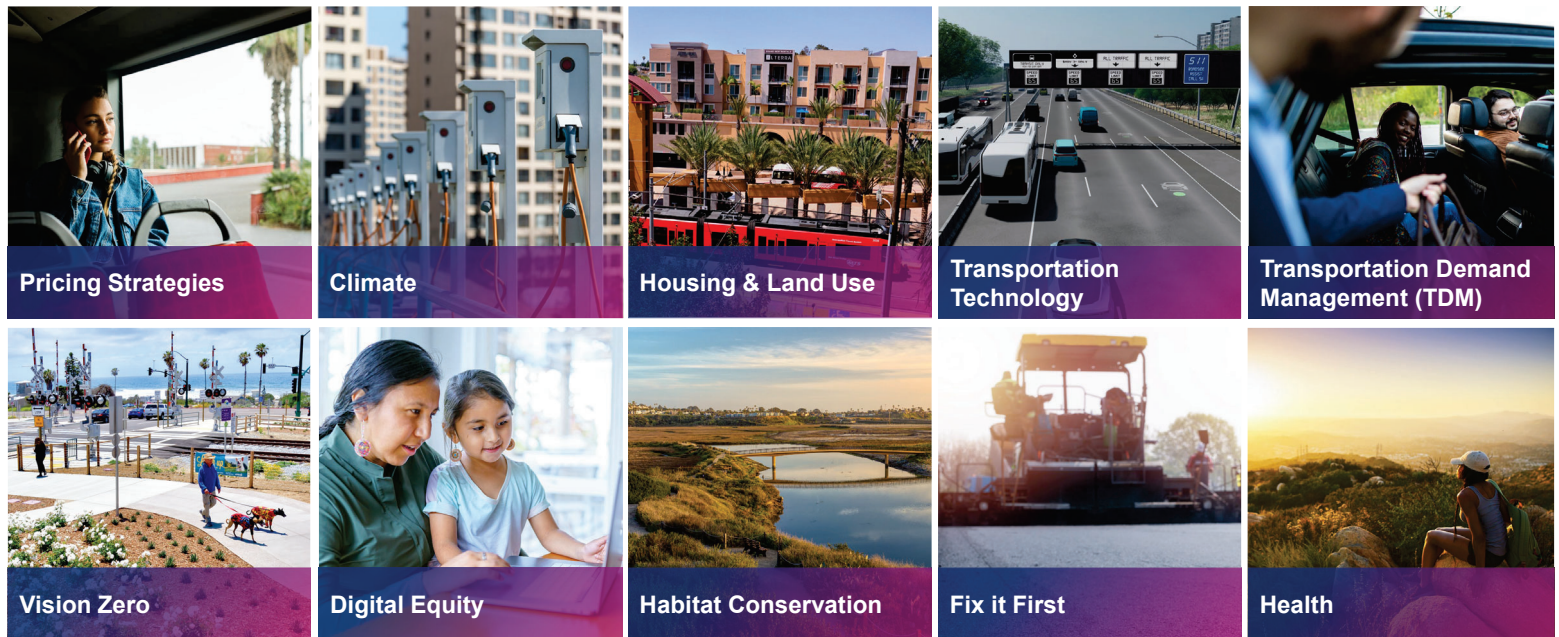
Biking and walking safety issues

# Initial Concept: Transportation Network

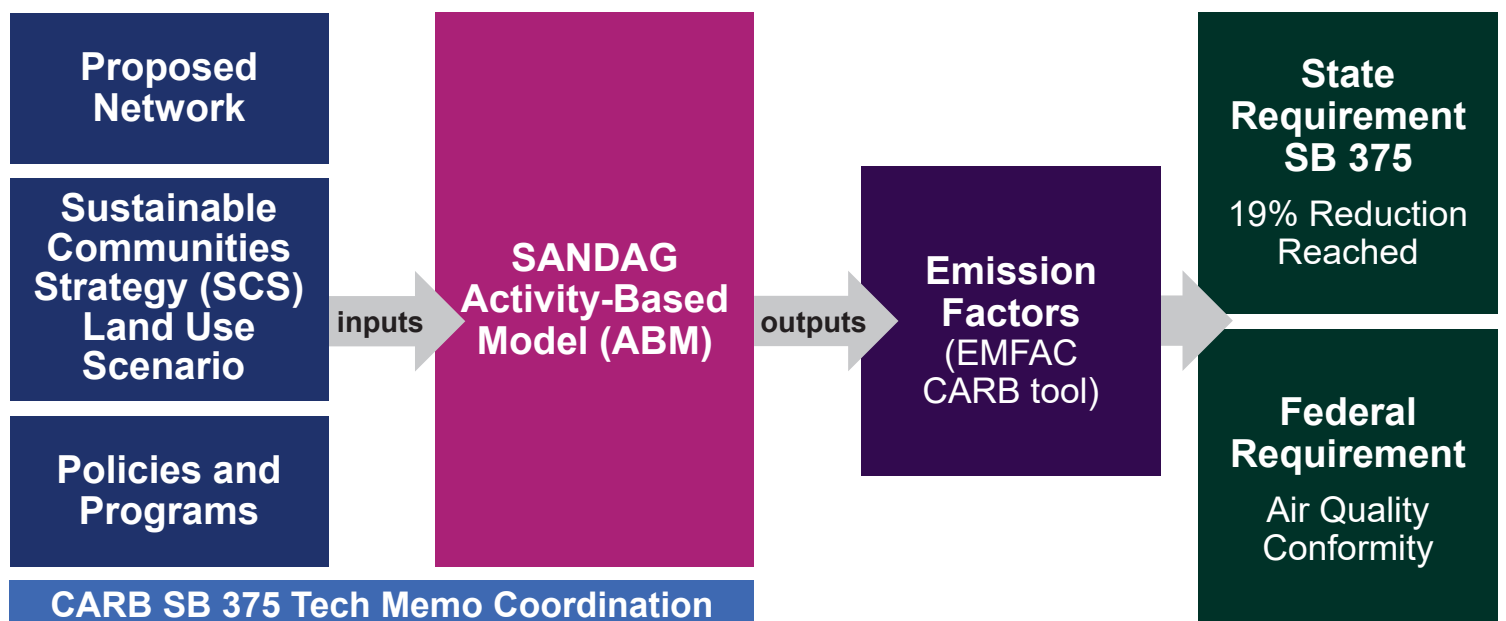




# Proposed Policies and Programs

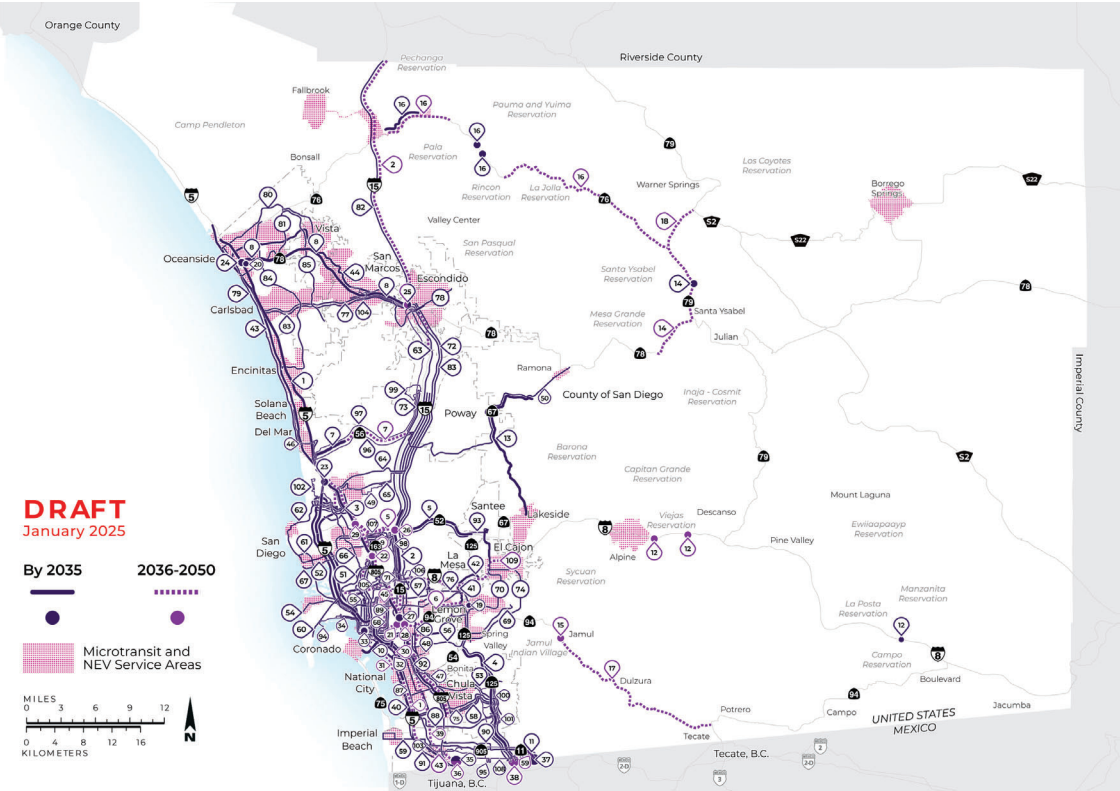


## Calculating If Our Concept Will Meet the Requirements



# Proposed Draft 2025 Regional Plan Transportation Network

- Expanded Microtransit and NEV service areas
- Managed lane refinements
- Transit route and service refinements



# TransNet Major Corridors



# TransNet Projects Compared to Draft 2025 Regional Plan

Same Number of Lanes as Ordinance

- Same Number of Lanes as Ordinance
- Completed
- In Progress
- Future



# TransNet Projects Compared to Draft 2025 Regional Plan

General Purpose Lane Conversions

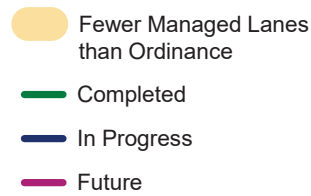
- General Purpose Lane Conversions
- Completed
- In Progress
- Future





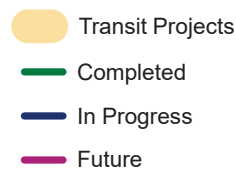
# TransNet Projects Compared to Draft 2025 Regional Plan

Fewer Number of Managed Lanes than Ordinance



# TransNet Projects Compared to Draft 2025 Regional Plan

Transit Projects





# TransNet Projects Compared to Draft 2025 Regional Plan

## Connectors

- Freeway Connector
- Managed Lane Connector
- Unconstrained Freeway Connector
- Connectors
- Completed
- In Progress
- Future



# TransNet Projects Compared to Draft 2025 Regional Plan

## Border Access

- Border Access
- Completed
- In Progress
- Future



# Performance Measures

## Convenient



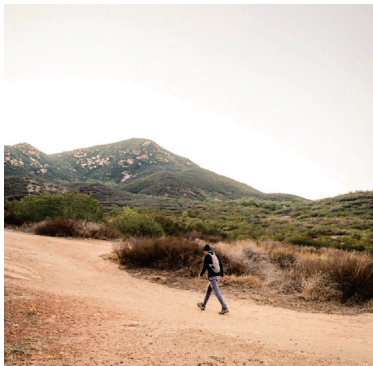
Decreased travel time for all modes including commercial vehicles

## Equitable



Increased access to basic needs and opportunities

## Healthy



Increase in transportation related physical activity

## Safe



More safe active transportation infrastructure

# Estimated Cost of Implementation

\$125-133 Billion (2024\$)

- **Highway Capital**
  - Interchanges, Ramps, and Operational Improvements
  - Goods Movement
  - Managed Lanes and Connectors
  - Technology
- **Highway Operations and Maintenance**
- **Transit Capital**
  - Transit amenities
  - Transit vehicles
- **Transit and Flexible Fleet Operations**
  - Transit operations
  - Microtransit and shuttle services
  - Transit Fare Subsidies (including youth opportunity pass)
- **Active Transportation**
- **Local Streets and Roads**
- **Debt Service**
- **Policies and Programs**
  - Transportation Demand Management
  - Environmental Mitigation and Habitat
  - Zero Emission Vehicles
  - Vision Zero
  - Grant Programs (Smart Growth, Housing, and Active Transportation)

## Next Steps



## Thank you! Please stay connected with us

-  Sign up for emails  
**SANDAG.org**
-  Follow us on social media  
**@SANDAGregion @SANDAG**
-  Send us an email  
**pio@sandag.org**