



Board of Directors Agenda

Friday, February 28, 2025

9 a.m.

Welcome to SANDAG. The Board of Directors meeting scheduled for Friday, February 28, 2025, will be held in person in the SANDAG Board Room. While Board of Directors members will attend in person, members of the public will have the option of participating either in person or virtually.

For public participation via Zoom webinar, click the link to join the meeting: <https://us02web.zoom.us/j/84297597154>

Webinar ID: 842 9759 7154

To participate via phone, dial a number based on your current location in the US:

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Public Comments: Members of the public may speak to the Board of Directors on any item at the time the Board is considering the item. Public speakers are generally limited to three minutes or less per person.

Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at clerkoftheboard@sandag.org (please reference Board of Directors meeting in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. the business day before the meeting will be provided to members prior to the meeting. All comments received prior to the close of the meeting will be made part of the meeting record.

If you desire to provide in-person verbal comment during the meeting, please fill out a speaker slip, which can be found in the lobby. If you have joined the Zoom meeting by computer or phone, please use the "Raise Hand" function to request to provide public comment. On a computer, the "Raise Hand" feature is on the Zoom toolbar. By phone, enter *9 to "Raise Hand" and *6 to unmute. Requests to provide live public comment must be made at the beginning of the relevant item, and no later than the end of any staff presentation on the item. The Clerk will call on members of the public who have timely requested to provide comment by name for those in person and joining via a computer, and by the last three digits of the phone number of those joining via telephone. Should you wish to display media in conjunction with your comments, please inform the Clerk when called upon. The Clerk will be prepared to have you promoted to a position where you will be able to share your media yourself during your allotted comment time. In-person media sharing must be conducted by joining the Zoom meeting on the personal device where the content resides. Please note that any available chat feature on the Zoom meeting platform should be used by panelists and attendees solely for procedural or other "housekeeping" matters as comments provided via the chat feature will not be retained as part of the meeting record. All comments to be provided for the record must be made in writing via email or speaker slip, or verbally per the instructions above.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG provides access to all agenda and meeting materials online at sandag.org/meetings. Additionally, interested persons can sign up for email notifications at sandag.org/subscribe. A physical copy of this agenda may be viewed at the SANDAG Toll Operations Office, 1129 La Media Road, San Diego, CA 92154, at any time prior to the meeting.

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Message from the Clerk: In compliance with Government Code §54952.3, the Clerk hereby announces that the compensation for legislative body members attending the following simultaneous or serial meetings is: Executive Committee (EC) \$100, Borders Committee (BC) \$100, Board of Directors (BOD) \$150, and Regional Transportation Commission (RTC) \$100. Compensation rates for the EC, BC, and BOD are set pursuant to the SANDAG Bylaws, and the compensation rate for the RTC is set pursuant to state law.



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SANDAG operates its programs without regard to race, color, and national origin in compliance with Title VI of the Civil Rights Act. SANDAG has developed procedures for investigating and tracking Title VI complaints, and the procedures for filing a complaint are available to the public upon request. Questions concerning SANDAG nondiscrimination obligations or complaint procedures should be directed to the SANDAG Director of Diversity and Equity at (619) 699-1900. Any person who believes they or any specific class of persons to be subjected to discrimination prohibited by Title VI also may file a written complaint with the Federal Transit Administration.

SANDAG Notice of Non-Discrimination | Aviso de no discriminación de SANDAG | Abiso sa Hindi Pandidiskrimina ng SANDAG | Thông cáo Không phân biệt đối xử của SANDAG | SANDAG 非歧视通知 | SANDAG: إشعار عدم التمييز

This meeting will be conducted in English, and simultaneous interpretation will be provided in Spanish. Interpretation in additional languages will be provided upon request to ClerkoftheBoard@sandag.org at least 72 business hours before the meeting.

Esta reunión se llevará a cabo en inglés, y se ofrecerá interpretación simultánea en español. Se ofrecerá interpretación en otros idiomas previa solicitud a ClerkoftheBoard@sandag.org al menos 72 horas antes de la reunión.

Free Language Assistance | Ayuda gratuita con el idioma | Librang Tulong sa Wika | Hỗ trợ ngôn ngữ miễn phí |

免費語言協助 | 免費語言協助 | مساعدة لغوية مجانية | 무료 언어 지원 | رایگان زبان کمک | 無料の言語支援 |

Бесплатная языковая помощь | Assistência linguística gratuita | मुफ्त भाषा सहायता | Assistance linguistique gratuite |

ជំនួយភាសាឥតគិតថ្លៃ | ఉచిత భాషా సహాయం | ການຊ່ວຍເຫຼືອດ້ານພາສາຟຣີ | Kaalmada Luqadda ee Bilaashka ah |

Безкоштовна мовна допомога | sandag.org/LanguageAssistance | (619) 699-1900

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Vision Statement: *Pursuing a brighter future for all*

Mission Statement: *We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.*

Our Commitment to Equity: *We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.*

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.



SANDAG Board of Directors

The Board of Directors serves as the governing body of SANDAG and is made up of elected mayors, councilmembers, and county supervisors that are appointed from each of the region's 19 local governments. The Board of Directors serves as the forum for bringing together our local governments and public agencies to plan, program, and implement cooperative comprehensive planning across the San Diego region.

Chair Hon. Lesa Heebner	Vice Chair Hon. Joe LaCava	Second Vice Chair Hon. John Minto	Chief Executive Officer Mario Orso
City of Carlsbad Hon. Kevin Shin, Councilmember (A) Hon. Priya Bhat-Patel, Mayor Pro Tem (A) Hon. Keith Blackburn, Mayor		City of Santee Hon. John Minto, Mayor (A) Hon. Laura Koval, Councilmember (A) Hon. Ronn Hall, Councilmember	
City of Chula Vista Hon. Carolina Chavez, Deputy Mayor (A) Hon. Cesar Fernandez, Councilmember (A) Hon. Michael Inzunza, Councilmember		City of Solana Beach Hon. Lesa Heebner, Mayor (A) Hon. David A. Zito, Councilmember (A) Hon. Jewel Edson, Councilmember	
City of Coronado Hon. John Duncan, Mayor (A) Hon. Carrie Downey, Councilmember (A) Hon. Mark Fleming, Councilmember (A) Hon. Amy Steward, Councilmember		City of Vista Hon. Katie Melendez, Deputy Mayor (A) Hon. Dan O'Donnell, Councilmember (A) Hon. John Franklin, Mayor	
City of Del Mar Hon. Terry Gaasterland, Mayor (A) Hon. Tracy Martinez, Deputy Mayor (A) Hon. John Spelich, Councilmember		County of San Diego Vacant Hon. Joel Anderson, Supervisor (A) Hon. Terra Lawson-Remer Supervisor (A) Hon. Monica Montgomery Steppe, Supervisor	
City of El Cajon Hon. Bill Wells, Mayor (A) Hon. Steve Goble, Councilmember		Advisory Members	
City of Encinitas Hon. Bruce Ehlers, Mayor (A) Hon. Marco San Antonio, Councilmember (A) Hon. Joy Lyndes, Deputy Mayor		Imperial County Jesus Eduardo Escobar, Supervisor Imperial County (A) Vacant	
City of Escondido Hon. Dane White, Mayor (A) Hon. Judy Fitzgerald, Councilmember (A) Hon. Joe Garcia, Councilmember		California Department of Transportation Ann Fox, Executive District 11 Director (A) Everett Townsend, Deputy District Director (A) Roy Abboud, Supervising Transportation Planner	
City of Imperial Beach Hon. Jack Fisher, Councilmember (A) Hon. Mitch McKay, Councilmember (A) Hon. Matthew Leyba-Gonzalez, Councilmember		Metropolitan Transit System Hon. Matthew Leyba-Gonzalez (A) Hon. Patricia Dillard (A) Hon. Ronn Hall	
City of La Mesa Hon. Mark Arapostathis, Mayor (A) Hon. Lauren Cazares, Councilmember (A) Hon. Laura Lothian, Councilmember		North County Transit District Hon. Jewel Edson (A) Hon. Priya Bhat-Patel (A) Hon. Sharon Jenkins	
City of Lemon Grove Hon. Alysson Snow, Mayor (A) Hon. Jennifer Mendoza, Mayor Pro Tem (A) Hon. Jessyka Heredia, Councilmember		U.S. Department of Defense Dennis Keck, Navy Region Southwest Executive Director (A) Anna Shepherd, Navy Region Southwest (A) Muska Laiq, Navy Region Southwest	
City of National City Hon. Luz Molina, Councilmember (A) Hon. Ron Morrison, Mayor (A) Hon. Ditas Yamane, Vice Mayor		Port of San Diego Dan Malcolm, Commissioner (A) Job Nelson	
City of Oceanside Hon. Esther Sanchez, Mayor (A) Hon. Eric Joyce, Deputy Mayor (A) Hon. Jimmy Figueroa, Councilmember		San Diego County Water Authority Hon. Joy Lyndes (A) Joel Scalzitti (A) Valentine Macedo, Jr.	
City of Poway Hon. Steve Vaus, Mayor (A) Hon. Peter De Hoff, Councilmember (A) Hon. Christopher Pikus, Councilmember		San Diego County Regional Airport Authority Gil Cabrera, Chair (A) James Sly, Board member	
City of San Diego Hon. Joe LaCava, Council President (A) Hon. Vivian Moreno, Councilmember (A) Hon. Sean Elo-Rivera, Councilmember Hon. Todd Gloria, Mayor (A) Hon. Kent Lee, Councilmember (A) Hon. Marni Von Wilpert, Councilmember		Southern California Tribal Chairmen's Association Hon. Cody Martinez, Chairman, Sycuan Band of the Kumeyaay Nation Hon. Erica Pinto, Chairwoman, Jamul Indian Village of California	
City of San Marcos Hon. Rebecca Jones, Mayor (A) Hon. Ed Musgrove, Councilmember (A) Hon. Mike Sannella, Councilmember		Mexico Hon. Alicia Kerber-Palma Cónsul General of Mexico (A) Hon. Gilberto Luna Deputy Cónsul General of Mexico	
		Association of Planning Groups Hon. Robin Joy Maxson (A) Hon. Eileen Delaney	

Board of Directors

Friday, February 28, 2025

Comments and Communications

1. Non-Agenda Public Comments/Member Comments

Members of the public shall have the opportunity to address the Board of Directors on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. Public comments under this agenda item will be limited to eight public speakers. If the number of public comments under this agenda item exceeds eight, additional public comments will be taken at the end of the agenda. Board members and SANDAG staff also may present brief updates and announcements under this agenda item.

Consent

+2. Approval of Meeting Minutes

Approve

Francesca Webb, SANDAG

The Board of Directors is asked to approve the minutes from its February 14, 2025, meeting.

[Meeting Minutes.pdf](#)

+3. Chief Executive Officer Delegated Actions*

Information

Beth Lupu, SANDAG

In accordance with various Board Policies, this report summarizes delegated actions taken by the Chief Executive Officer.

[CEO Delegated Actions.pdf](#)

[Att. 1 - Investment Securities Transactions Activity - January 2025.pdf](#)

[Att. 2 - Budget Transfers and Amendments - January 2025.pdf](#)

[Att. 3 - 2025 RTIP Amendment No. 2 - Table 1.pdf](#)

[Att. 4 - Administrative Policy Actions - FY 2025 Q2.pdf](#)

+4. Proposed 2025 Legislative Program

Approve

Ryan Williams, Jose Alvarez, SANDAG

The Executive Committee recommends that the Board of Directors approve the proposed 2025 Legislative Program.

[Proposed 2025 Legislative Program.pdf](#)

[Att 1. - Draft 2025 Legislative Program.pdf](#)

+5. SANDAG Policy Advisory Committees Advisory Membership Request by Association of Planning Groups - San Diego County

Approve

Association of Planning Groups

The Executive Committee recommends that the Board of Directors approve the request of the Association of Planning Groups - San Diego County to be appointed as a regular advisory member of the Regional Planning Committee, Transportation Committee, Borders Committee and Public Safety Committee.

[New Advisory PAC Members Request Report.pdf](#)

[Att. 1 - Letter from AGPs -SD County to Chairwoman Lesa Heebner.pdf](#)

[Att. 2 - FY 2025 Working Groups and Task Forces.pdf](#)

- +6. TransNet Regional Transportation Congestion Improvement Program
Proposed Fee Adjustment** Approve
Adrian Paniagua, Naomi Young, SANDAG

The Board of Directors is asked to approve a 6% adjustment to the Regional Transportation Congestion Improvement Program, raising the fee from \$2,875.06 to \$3,047.57 beginning July 1, 2025.

[TNRT Congestion Improvement Program.pdf](#)
[Att. 1 - Discussion Memo.pdf](#)

- +7. Approval of Proposed Solicitation for Construction Management (CM) Services and Contract Award for Project Management Consultant (PMC) Services for Route 11/Otay Mesa East Port of Entry Project** Approve
Kelly Mikhail, SANDAG

The Board of Directors is asked to authorize the Chief Executive Officer to conduct the solicitation and award a contract as outlined in the report.

[Approval of Prop Solicitation for CM Services .pdf](#)

- +8. Policy Advisory Committee Actions** Approve
Francesca Webb, SANDAG

The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees as noted in the report.

[Policy Advisory Committee Actions.pdf](#)
[Att. 1 - PSC Report FY 2025 Urban Areas Security Initiative Grant Proposals.pdf](#)

Reports

- +9. San Diego LOSSAN Rail Realignment Project Objectives and Alternative Alignments** Approve
Maria Rodriguez Molina, Keith Greer, Danny Veeh, SANDAG

The Board of Directors is asked to provide feedback on the project goals and objectives; and provide direction to staff on the alternative alignments to analyze in the Draft EIR for the San Diego LOSSAN Rail Realignment Project.

[SDLRR Project Objectives and Alt Alignments.pdf](#)
[Att. 1 - Recommended Project Goal and Objectives.pdf](#)
[Att. 2 - Recommended Alternative Concepts for Analysis under CEQA .pdf](#)
[Presentation.pdf](#)

Adjournment

10. Adjournment

The next Board of Directors meeting is scheduled for Friday, March 14, 2025, at 10:30 a.m.

+ next to an agenda item indicates an attachment

* next to an agenda item indicates that the Board of Directors also is acting as the San Diego County Regional Transportation Commission for that item

February 14, 2025, Board of Directors Meeting Minutes

[View Meeting Video](#)

Chair Lesa Heebner (Solana Beach) called the meeting of the Board of Directors to order at 10:31 a.m.

1. Non-Agenda Public Comments/Member Comments

Public Comments: Michael Brando, Truth, Allegedly Audra, Bryant Rumbaugh, Rita Clement, Doris Nguyen, Shirli Weiss, Robert Germann.

Member Comments: Chairwoman Robin Joy Maxson (Association of Planning Groups – San Diego County), Councilmember Luz Molina (National City), Mayor Terry Gaasterland (Del Mar), Chair Heebner, CEO Mario Orso (SANDAG), Anna Shepherd (U.S. Department of Defense).

Consent

2. Approval of Meeting Minutes

The Board of Directors was asked to approve the minutes from its January 31, 2025, meeting.

3. Policy Advisory Committee Actions

The Board of Directors was asked to ratify the actions taken by the Policy Advisory Committees as noted in the report.

4. Meetings and Events Attended on Behalf of SANDAG

This report provided an update on meetings and events attended by Board members.

5. Appointment of the Policy Advisory Committee Members and Designation of Transit Representatives to the Board of Directors

This report provided a summary of the voting and advisory members appointed to the Policy Advisory Committees, including the Committee Chairs and Vice Chairs appointed by the SANDAG Chair, and the designation of Board members as transit representatives for the purpose of meeting federal requirements.

6. Appointment of Board Members: SANDAG Audit Policy Advisory Committee and Military Working Group

The Board of Directors was asked to approve the appointment of Board members to the SANDAG Audit Policy Advisory Committee as recommended by the SANDAG Chair, including waiving the three-year service requirement as it pertains to Councilmember Fisher and Molina's appointments; and City of El Cajon Councilmember Steve Goble as the San Diego Regional Military Working Group Chair.

Public Comments: Allegedly Audra, Truth, Cesar Javier, Bryant Rumbaugh, Kathryn Rhodes, Blair Beekman, Paul the Bold, Consuelo.

Action: Upon a motion by Mayor Esther Sanchez (Oceanside) and a second by Mayor John Duncan (Coronado), the Board voted to approve the Consent Agenda.

The motion passed.

Yes: Chair Heebner, Vice Chair Joe LaCava (City of San Diego), Second Vice Chair John Minto (Santee),

Councilmember Kevin Shin (Carlsbad), Deputy Mayor Carolina Chavez (Chula Vista), Mayor Duncan, Mayor Gaasterland, Mayor Bill Wells (El Cajon), Mayor Bruce Ehlers (Encinitas), Mayor Dane White (Escondido), Councilmember Jack Fisher (Imperial Beach), Mayor Mark Arapostathis (La Mesa), Mayor Alysson Snow (Lemon Grove), Councilmember Molina, Mayor Sanchez, Mayor Steve Vaus (Poway), Mayor Rebecca Jones (San Marcos), and Deputy Mayor Katie Melendez (Vista).

No: None.

Abstain: None.

Absent: County of San Diego.

Reports

7. Economic & Budget Outlook

7A. Revised FY 2025 and FY 2026 to FY 2030 TransNet Program and Transit-Related Revenues

The Transportation Committee recommended that the Board of Directors approve:

1. The Revised FY 2025 Transportation Development Act (TDA) and TransNet Estimates with a reduction of \$3.9 million in TDA funding and a reduction of \$13.9 million of TransNet funding; and
2. The FY 2026 to FY 2030 estimates and apportionments for TDA, Federal Transit Administration, and TransNet funds.

Action: Approve.

7B. Overview of Developments in the Financial Markets, Quarterly Finance Report as of December 31, 2024*

Staff presented an update on the latest developments in the financial markets, economy, sales tax revenues, and strategies being explored and implemented to minimize possible impacts to the TransNet Program.

Action: Information.

7C. Preliminary FY 2026 Program Budget and Strategic Planning Framework

Staff presented preliminary information on the development of the FY 2026 Program Budget.

Action: Information.

Public Comments: Truth, Allegedly Audra, Bryant Rumbaugh, Cesar Javier, Paul the Bold, Kathryn Rhodes, Consuelo.

Action: Upon a motion by Vice Chair LaCava and a second by Mayor Arapostathis, the Board voted to approve 1) the Revised FY 2025 TDA and TransNet Estimates with a reduction of \$3.9 million in TDA funding and a reduction of \$13.9 million of TransNet funding; and 2) the FY 2026 to FY 2030 estimates and apportionments for TDA, Federal Transit Administration, and TransNet funds.

The motion passed.

Yes: Chair Heebner, Vice Chair LaCava, Councilmember Shin, Deputy Mayor Chavez, Mayor Duncan, Mayor Gaasterland, Mayor Ehlers, Mayor White, Councilmember Fisher, Mayor Arapostathis, Mayor Snow, Councilmember Molina, Mayor Sanchez.

No: None.

Abstain: None.

Absent: County of San Diego, El Cajon, Poway, San Marcos, Santee, Vista.

Continued Non-Agenda Public Comment: Blair Beekman, L. Robin, Paul the Bold, Camila Rang, Kathryn Rhodes, Mary D., Consuelo

8. Adjournment

The next Board of Directors meeting is scheduled for Friday, February 28, 2025, at 9 a.m.

Chair Heebner adjourned the meeting at 1:13 p.m.

DRAFT

Confirmed Attendance at SANDAG Board of Directors Meeting

Board of Directors		Name	Attend
City of Carlsbad	Councilmember	Kevin Shin (Primary)	Yes
City of Chula Vista	Deputy Mayor	Carolina Chavez (Primary)	Yes
City of Coronado	Mayor	John Duncan (Primary)	Yes
County of San Diego	Supervisor	Vacant (Primary)	
County of San Diego	Supervisor	Joel Anderson (Primary)	No
City of Del Mar	Mayor	Terry Gaasterland (Primary)	Yes
City of El Cajon	Mayor	Bill Wells (Primary)	Yes
City of Encinitas	Mayor	Bruce Ehlers (Primary)	Yes
City of Escondido	Mayor	Dane White (Primary)	Yes
City of Imperial Beach	Councilmember	Jack Fisher (Primary)	Yes
City of La Mesa	Mayor	Mark Arapostathis (Primary)	Yes
City of Lemon Grove	Mayor	Alysson Snow (Primary)	Yes
City of National City	Councilmember	Luz Molina (Primary)	Yes
City of Oceanside	Mayor	Esther Sanchez (Primary)	Yes
City of Poway	Mayor	Steve Vaus (Primary)	Yes
City of San Diego	Vice Chair	Joe LaCava (Primary)	Yes
City of San Diego	Councilmember	Kent Lee (Primary)	Yes
City of San Marcos	Mayor	Rebecca Jones (Primary)	Yes
City of Santee	Second Vice Chair	John Minto (Primary)	Yes
City of Solana Beach	Chair	Lesa Heebner (Primary)	Yes
City of Vista	Deputy Mayor	Katie Melendez (Primary)	Yes
Caltrans		Ann Fox (Primary)	Yes
Metropolitan Transit System	Vice Mayor	Patricia Dillard (Alternate)	Yes
North County Transit District	Councilmember	Jewel Edson (Primary)	Yes
Imperial County	Supervisor	Jesus Eduardo Escobar (Primary)	No
U.S. Department of Defense		Anna Shepherd (Alternate)	Yes
Port of San Diego	Commissioner	Job Nelson (Alternate)	Yes
San Diego County Water Authority	Deputy Mayor	Joy Lyndes (Primary)	No
SDCRAA	Director	Gil Cabrera (Primary)	Yes
Mexico	Consul General	Alicia Kerber Palma (Primary)	No
SCTCA	Chairwoman	Erica Pinto (Primary)	No
Association of Planning Groups	Chairwoman	Robin Joy Maxson	Yes

Chief Executive Officer Delegated Actions

Overview

Various Board Policies require the Chief Executive Officer to report certain actions to the Board of Directors monthly or upon taking specified actions.

Action: Information

In accordance with various Board Policies, this report summarizes delegated actions taken by the Chief Executive Officer.

Delegated Actions

Investment Transactions: Board Policy No. 003, Section 11.2, states that a monthly report of all investment transactions shall be submitted to the Board. Attachment 1 contains the reportable investment transactions for January 2025.

Fiscal Impact:

Three securities reached maturity in January for \$17.5 million, and three securities were purchased for \$18.2 million.

Schedule/Scope Impact:

None

Legal Matters: Board Policy No. 008, Section 6.2, authorizes the Office of the General Counsel or outside counsel to file documents and make appearances on behalf of the agency in court proceedings.

In the matter of *Kelsoe v. SANDAG* (Superior Ct. Case No. 2021-00002319), the following actions were taken by London Fisher on behalf of SANDAG:

- On December 17, 2024, filed a Substitution of Attorney

In the matter of *He v. Metropolitan Transit System* (Superior Ct. Case No. 2021-00002319), the following actions were taken by Bremer Whyte Brown & O'Meara on behalf of SANDAG:

- On January 31, 2025, filed an Opposition to Plaintiffs' Motion for Reconsideration

In the matter of *McSpadden v. City of San Diego* (Superior Ct. Case No. 2022-00019227), the following actions were taken by Bremer Whyte Brown & O'Meara on behalf of SANDAG:

- On January 10 and January 24, 2025, attended a Motion Hearing re SANDAG's Demurrer

In the matter of *Osmon v. City of San Diego* (Superior Ct. Case No. 2020-00018911), the following actions were taken by BDG Law Group on behalf of SANDAG:

- On January 10, 2025, attended a Motion Hearing re Plaintiff's Motion to Amend Complaint
- On January 14, 2025, filed a Stipulation to Permit Filing of First Amended Cross-Complaint
- On January 14, 2025, filed a First Amended Complaint
- On January 22, 2025, attended a Motion Hearing re Plaintiff's Motion to Amend Complaint

On-Call Task Order Awards: Board Policy No. 017, Section 1, authorizes the Chief Executive Officer to enter into any agreements or take any other actions necessary to implement the budget items or other actions approved by the Board. No on-call task orders valued at \$5 million or more were executed in January 2025.

Budget Modifications: Board Policy No. 017, Section 4.1, authorizes the Chief Executive Officer to enter into agreements not currently incorporated in the budget and make other modifications to the budget in an amount up to \$300,000 per project per fiscal year so long as the overall annual budget remains in balance. Budget modifications made under the delegated authority are shown in Attachment 2.

Real Property Transfer: Board Policy No. 017, Section 4.3, authorizes the Chief Executive Officer to execute all real property transfer documents, including but not limited to rights of entry, licenses, leases,

deeds, easements, escrow instructions, and certificates of acceptance. The following real property transfer was approved.

Downtown Bus Stopover Project – Capital Improvement Project No. 1201514				
No.	Address	Nature of Activity	Appraisal Amount	Offer Date & Amount
1.	1241 State Street, San Diego, CA 92101; Aladdin Bail Bonds	Agreement for Acquisition of Tenant Seller's Interest in Real Property	\$105, 80 <u>18</u> 5.00	1/17/2025; \$105, 80 <u>18</u> 5.00

Regional Transportation Improvement Program Administrative Modification: Regional Transportation Commission (RTC) Resolution No. RTC-2020-01 authorizes the Chief Executive Officer to approve administrative modifications to the Regional Transportation Improvement Program (RTIP). Changes are authorized by the requesting agencies by resolution or approved policy.

- Administrative Modification No. 2 was approved on January 24, 2025. Table 1 (Attachment 3) summarizes the changes made to 3 projects and 1 grouped listing in the region.

Administrative Policies: The [SANDAG Bylaws](#), Article V, Section 4d, states the Executive Director is enabled to develop and maintain an Employee Handbook, as well as all other administrative policies governing the administrative procedures of SANDAG. In accordance with the administrative policies noted below, quarterly reports shall be prepared for the Board. The reports for FY 2025 Q2 are shown in Attachment 4.

- Purchase Card Policy: pertains to the issuance, use, and reporting of transactions made using SANDAG credit cards.
- Hospitality and Events Policy: pertains to the purchase of food and beverage for SANDAG meetings and events.
- Business Meals Policy: pertains to hosting of meals for the purpose of conducting agency business.

Mario Orso, Chief Executive Officer

Attachments: 1. Investment Securities Transactions Activity - January 2025
 2. Budget Transfers and Amendments - January 2025
 3. 2025 RTIP Amendment No. 2 - Table 1
 4. Administrative Policy Actions - FY 2025 Q2

MONTHLY ACTIVITY FOR INVESTMENT SECURITIES TRANSACTIONS
JANUARY 1 THROUGH JANUARY 31

Transaction Date	Security/Coupon/Maturity Date	Par Value	Original Cost
BOUGHT			
01/07/25	F F C B DEB 4.125% 12/16/26	\$ 6,200,000.00	\$ 6,186,484.00
01/15/25	INTL BK M T N 3.125% 6/15/27	6,500,000.00	6,303,960.00
01/31/25	U S TREASURY NT 2.750% 8/31/25	5,800,000.00	5,749,269.43
	TOTAL BOUGHT:	<u>\$ 18,500,000.00</u>	<u>\$ 18,239,713.43</u>
MATURED			
01/07/25	F N M A 1.625% 1/07/25	\$ 6,200,000.00	\$ 6,461,206.00
01/15/25	INTL BK M T N 1.625% 1/15/25	6,000,000.00	6,229,560.00
01/31/25	U S TREASURY NT 2.500% 1/31/25	5,300,000.00	5,322,152.34
	TOTAL MATURED:	<u>\$ 17,500,000.00</u>	<u>\$ 18,012,918.34</u>
SOLD	NO REPORTABLE SECURITIES FOR THIS MONTH		

FY 2025 BUDGET TRANSFERS AND AMENDMENTS
in '000s

PROJECT NUMBER	PROJECT NAME	CURRENT BUDGET	NEW BUDGET	CHANGE	EXPLANATION
1607801	CMCP - SPRINTER/Palomar Airport Road/SR 78/SR 76	\$3,000	\$2,913	\$87	Project closeout which returns the unexpended balances, \$14,740.99 in RSTP funds and \$14,326.00 in TransNet funds from SANDAG, as well as \$57,917.00 in RSTP funds from CALTRANS.

Table 1 - Summary of Changes Report (\$000)
2025 RTIP Amendment No. 2

LEGEND:
↑ Increase
↓ Reduce
↔ Revise
+ Add new

Project ID	Lead Agency	Project Title	Total Programmed Before	Total Programmed Revised	Cost Difference	Percent Change	Change Description
CAL46E	Caltrans	Grouped Projects for Pavement Resurfacing and/or Rehabilitation - SHOPP Roadway Preservation Program	\$452,906	\$589,011	\$136,105	30%	↑ SHOPP (AC) Rdwy Pres NHS
NCTD05	North County Transit District	Bus Revenue Vehicle Purchases & Related Equipment	\$153,884	\$154,384	\$500	1%	+ CPF Transit Infra
NCTD06	North County Transit District	Bus/Rail Support Equipment & Facilities	\$111,235	\$111,290	\$55	1%	↑ FTA 5339
NCTD18	North County Transit District	Rail-Right-of-Way State of Good Repair & Improvements	\$149,019	\$152,228	\$3,208	2%	↑ FTA 5337; ↑ CPF Transit Infra

Abbreviation

Fed Disc. - CPF - Transit Infra

FTA 5337

FTA 5339

SHOPP - Roadway Preservation

Fund Type

Community Planning Earmark Funds

Federal Transit Administration State of Good Repair Grant Program

Federal Transit Administration Bus and Bus Facilities Grant Program

State Highway Operation and Protection Program - Roadway Preservation

SANDAG Business Meal Expenses

Quarterly Report for period October 1 through December 31, 2024

From Business Meals Policy: To ensure transparency regarding the use of SANDAG funds for business meals, the CFO shall prepare a quarterly report for the Board of Directors. The report shall include details of each business meal hosted, including date, location, attendees, cost, and the purpose and/or actual benefits derived from the meeting.

October 2024

Executive Host	Date	Meal Type	Location	Number of Attendees	Attendee Names/Affiliations	Purpose/Benefits Derived	Total Cost of Business Meal	Amount Reimbursed
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No business meals were hosted in October 2024.

Total monthly Business Meal expenses: **\$0.00**

November 2024

Executive Host	Date	Meal Type	Location	Number of Attendees	Attendee Names/Affiliations	Purpose/Benefits Derived	Total Cost of Business Meal	Amount Reimbursed
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No business meals were hosted in November 2024.

Total monthly Business Meal expenses: **\$0.00**

December 2024

Executive Host	Date	Meal Type	Location	Number of Attendees	Attendee Names/Affiliations	Purpose/Benefits Derived	Total Cost of Business Meal	Amount Reimbursed
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No business meals were hosted in December 2024.

Total monthly Business Meal expenses: **\$0.00**

SANDAG Hospitality and Event Expenses

Quarterly Report for period October 1 through December 31, 2024

From Hospitality and Events Policy: To ensure transparency regarding the use of SANDAG funds for hospitality items, the CFO shall prepare a quarterly report for the Board of Directors. The report shall include details of all meetings and events where there were expenses for hospitality items, including date, location, description of attendees/participants, cost, and the purpose and/or benefits derived from the meeting/event.

October 2024						
Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
Purple Line Transit-Oriented Development Study Pop-up	10/1/2024	San Ysidro Transit Station	Public	Public outreach pop-up event to collect feedback about key destinations to serve as part of the future Purple Line and Rapid 688 bus route.	71	\$50.06
Purple Line Transit-Oriented Development Study Pop-up	10/3/2024	City Heights Food Distribution	Public	Public outreach pop-up event to collect feedback about key destinations to serve as part of the future Purple Line and Rapid 688 bus route.	71	\$50.06
Purple Line Transit-Oriented Development Study Pop-up	10/7/2024	National City Transit Station	Public	Public outreach pop-up event to collect feedback about key destinations to serve as part of the future Purple Line and Rapid 688 bus route.	71	\$50.06
Purple Line Transit-Oriented Development Study Pop-up	10/8/2024	San Ysidro Casa Familiar Transportation Meeting	Public	Public outreach pop-up event to collect feedback about key destinations to serve as part of the future Purple Line and Rapid 688 bus route.	71	\$50.06
TransNet Independent Taxpayer Oversight Selection Committee Meeting	10/11/2024	SANDAG, Board Room	ITOC Selection Committee members	ITOC Selection Committee meetings are scheduled as needed for the appointment of new ITOC members or the reappointment of the current ITOC members.	8	\$76.67

October 2024

Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
Executive Committee Meeting	10/11/2024	SANDAG, Board Room	Executive Committee members	Executive Committee meetings support oversight of the preparation of the agency budget and work program, recommendations on legislative proposals and agency policies, and setting the Board of Directors agendas.	15	\$100.64
Board of Directors Meeting	10/11/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$703.40 ²
Purple Line Transit-Oriented Development Study Pop-up	10/12/2024	Caltrans Reconnecting Communities Freeway Closure	Public	Public outreach pop-up event to collect feedback about key destinations to serve as part of the future Purple Line and Rapid 688 bus route.	71	\$50.06
CALSTA Undersecretary Mark Tollefson	10/15/2024	SANDAG, Executive Conference Room	CalSTA staff, and SANDAG staff	Working lunch to discuss LOSSAN Rail projects and collaboration with the agency before the CalSTA LOSSAN Regional Working Group meeting.	10	\$130.99
Otay Mesa East Port of Entry Workshop - Day 1	10/16/2024	Caltrans District 11 Building	Caltrans, GSA, CBP, consultants, and SANDAG staff	Working sessions to discuss the 65% Design phase of the OME POE project, covering design progress, architectural discussions, technology, and risks. Facilitate critical discussions to address key design elements and ensure alignment with project objectives.	20	\$637.32 ²
Otay Mesa East Port of Entry Workshop - Day 2	10/17/2024	Caltrans District 11 Building	Caltrans, GSA, CBP, consultants, and SANDAG staff	Working sessions to discuss the 65% Design phase of the OME POE project, covering design progress, architectural discussions, technology, and risks. Facilitate critical discussions to address key design elements and ensure alignment with project objectives.	20	\$622.56 ²

October 2024

Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
Transportation Committee Meeting	10/18/2024	SANDAG, Board Room	Transportation Committee members	Transportation Committee meetings serve as a forum for the discussion and recommendation of policies related to transportation, and for the oversight of regional transportation planning and programming efforts.	15	\$136.16
Board of Directors Meeting	10/25/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$744.24 ²
Coordinated Plan Focus Group	10/29/2024	SANDAG, Conference Room 7	SANDAG staff and specialized transportation service providers	Working session to gather feedback from specialized transportation service providers to identify existing gaps in regional transportation needs, discuss challenges, and explore potential solutions.	14	\$102.00

Total monthly Hospitality and Event expenses: **\$3,504.27**

Notes:

1. SANDAG uses the following rates as the per-person cap for food expenses, including fees, taxes, and gratuity, for meetings and events.

(Breakfast = \$19, Lunch = \$28, Dinner = \$57)

2. Cost reflects breakfast and lunch

SANDAG Hospitality and Event Expenses

Quarterly Report for period October 1 through December 31, 2024

From Hospitality and Events Policy: To ensure transparency regarding the use of SANDAG funds for hospitality items, the CFO shall prepare a quarterly report for the Board of Directors. The report shall include details of all meetings and events where there were expenses for hospitality items, including date, location, description of attendees/participants, cost, and the purpose and/or benefits derived from the meeting/event.

November 2024						
Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
Audit Committee Meeting	11/1/2024	SANDAG, Board Room	Audit Committee members	Audit Committee meetings support oversight of the Independent Performance Auditor and serve as a forum for the recommendation of internal control guidelines, the annual audit plan and annual financial statement audits.	8	\$58.87
Regional Planning Committee	11/1/2024	SANDAG, Board Room	Regional Planning Committee members	Regional Planning Committee meetings support the review of transportation, housing, environment, and regional infrastructure needs by the agency and/or its member agencies.	12	\$91.77
Executive Committee Meeting	11/8/2024	SANDAG, Board Room	Executive Committee members	Executive Committee meetings support oversight of the preparation of the agency budget and work program, recommendations on legislative proposals and agency policies, and setting the Board of Directors agendas.	15	\$89.93
Board of Directors Meeting	11/8/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$671.43 ²
Imperial Beach Community Meeting	11/12/2024	City Hall Community Room	Public	Public outreach event to update the Imperial Beach community on the project's progress and address any concerns.	40	\$148.00
TransNet Independent Taxpayer Oversight Committee Meeting	11/13/2024	SANDAG, Board Room	ITOC members	Regular ITOC meetings support an enhanced level of accountability for expenditure of TransNet funds, as outlined in the TransNet Ordinance and Expenditure Plan.	5	\$65.35

November 2024

Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
Transportation Committee Meeting	11/15/2024	SANDAG, Board Room	Transportation Committee members	Transportation Committee meetings serve as a forum for the discussion and recommendation of policies related to transportation, and for the oversight of regional transportation planning and programming efforts.	15	\$151.16
Board of Directors Meeting	11/22/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$731.88 ²
Borders Committee Meeting	11/22/2024	SANDAG, Board Room	Borders Committee members	Borders Committee meetings provide a public discussion forum regarding major interregional planning activities that impact the San Diego region.	10	\$114.48

Total monthly Hospitality and Event expenses: **\$2,122.87**

Notes:

1. SANDAG uses the following rates as the per-person cap for food expenses, including fees, taxes, and gratuity, for meetings and events.

2. Cost reflects breakfast and lunch

SANDAG Hospitality and Event Expenses

Quarterly Report for period October 1 through December 31, 2024

From Hospitality and Events Policy: To ensure transparency regarding the use of SANDAG funds for hospitality items, the CFO shall prepare a quarterly report for the Board of Directors. The report shall include details of all meetings and events where there were expenses for hospitality items, including date, location, description of attendees/participants, cost, and the purpose and/or benefits derived from the meeting/event.

December 2024						
Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
U.S.-Mexico Joint Working Committee Workshop - Day 1	12/4/2025	Caltrans District 11 Building	US DOT, CalSta, ICTC, FWHA, CBP, GS, Caltrans, SICT, and SANDAG staff	Interagency working sessions on transportation planning, policy implementation, and technology deployment.	80	\$463.50
U.S.-Mexico Joint Working Committee Workshop - Day 2	12/5/2025	Caltrans District 11 Building	US DOT, CalSta, ICTC, FWHA, CBP, GS, Caltrans, SICT, and SANDAG staff	Interagency working sessions on transportation planning, policy implementation, and technology deployment.	80	\$463.50
Executive Committee Meeting	12/6/2024	SANDAG, Board Room	Executive Committee members	Executive Committee meetings support oversight of the preparation of the agency budget and work program, recommendations on legislative proposals and agency policies, and setting the Board of Directors agendas.	15	\$66.41
Board of Directors Meeting	12/6/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$583.83 ²
Audit Committee Meeting	12/6/2024	SANDAG, Board Room	Audit Committee members	Audit Committee meetings support oversight of the Independent Performance Auditor and serve as a forum for the recommendation of internal control guidelines, the annual audit plan and annual financial statement audits.	8	\$61.17
Moving Together Networking Event	12/11/2024	Alexandria GradLabs	ETCs from employers, Employer Commuter Program partner staff, SANDAG staff	Working session for current employers in the Employer Commuter Program to share ideas and ask questions to help enhance their programs.	45	\$649.89

December 2024

Meeting/Event	Date	Location	Description of Attendees/Participants	Purpose/Benefits Derived	Number of Attendees	Cost ¹
TransNet Independent Taxpayer Oversight Selection Committee Meeting	12/13/2024	SANDAG, Conference Room 7	ITOC Selection Committee members	ITOC Selection Committee meetings are scheduled as needed for the appointment of new ITOC members or the reappointment of the current ITOC members.	8	\$76.55
Board of Directors Meeting- Special Session	12/13/2024	SANDAG, Board Room	SANDAG Board members	Board of Directors meetings provide the public forum for policy decision-making on significant regional issues.	35	\$796.50 ²
Business and Workforce Open House	12/16/2024	Balboa Park Club Ballroom	Local organizations, small business owners, Pubic Advisory Committee members, and SANDAG staff	Public open house to provide local small businesses with resources and opportunities to support business growth, and connect the local disadvantaged workforce with job opportunities on our construction projects.	400	\$3,031.93

Total monthly Hospitality and Event expenses: **\$6,193.28**

Notes:

1. SANDAG uses the following rates as the per-person cap for food expenses, including fees, taxes, and gratuity, for meetings and events.

(Breakfast = \$19, Lunch = \$28, Dinner = \$57)

2. Cost reflects breakfast and lunch

SANDAG Purchase Card Program

Quarterly Report for October 1 through December 31, 2024

From Sections 11.2 and 11.3 of the P-card Policy: The Director of Accounting and Finance shall oversee the preparation of quarterly P-card program reports for review by the CFO and CEO, and for review by the Audit Committee and Board of Directors. The reports shall include the volume and total value of transactions for each cardholder; any purchases made for emergency/business continuity reasons; and any instances of misuse or non-compliance with the policy.

October 2024							
Cardholder	Program Area	Number of Transactions ¹	Value of Transactions ¹	Transactions Over \$10K	Emergency Purchases	Instances of Non-Compliance	Resolution/Notes
Anthony Lacsina	Information Technology	14	\$10,522.92	None	None	None	
Anthony Ray	ARJIS	1	-\$700.00	None	None	None	Credit due to cancellation of conference registration.
Jennifer Bailey	Org Effectiveness	4	\$1,249.83	None	None	None	
Jessica Dennings-Cicourel	Org Effectiveness	21	\$5,821.57	None	None	None	
Kassandra Befort	Org Effectiveness	2	\$1,335.00	None	None	None	
Kami Leone	Board/Employee Travel	4	\$7,617.77	None	None	None	
Kimberly King	Human Resources	13	\$4,101.98	None	None	None	
Mike Stopani	SR 125 Roadway Operations	31	\$12,200.62	None	None	None	
Silvia Olivarria	Board/Employee Travel	4	\$138.14	None	None	None	
Tessa Lero	Board/Employee Travel	2	-\$199.98	None	None	None	Credit for refund of unauthorized charges. Account was closed.
Tom Goggin	Facility/Business Operations	19	\$3,117.85	None	None	None	
Total monthly spend using SANDAG credit cards:			\$45,205.70				

Notes:

1. The Number and Value of Transactions include both purchases and credits.

2. All purchases for Board/Employee travel are consistent with Board Policy No. 011 (Travel Expenses). This policy incorporates the GSA's Federal Travel Regulation which requires the purchase of coach class transportation, and sets location specific limits for lodging and per diem for meals.

SANDAG Purchase Card Program

Quarterly Report for October 1 through December 31, 2024

From Sections 11.2 and 11.3 of the P-card Policy: The Director of Accounting and Finance shall oversee the preparation of quarterly P-card program reports for review by the CFO and CEO, and for review by the Audit Committee and Board of Directors. The reports shall include the volume and total value of transactions for each cardholder; any purchases made for emergency/business continuity reasons; and any instances of misuse or non-compliance with the policy.

November 2024							
Cardholder	Program Area	Number of Transactions ¹	Value of Transactions ¹	Transactions Over \$10K	Emergency Purchases	Instances of Non-Compliance	Resolution/Notes
Anthony Lacsina	Information Technology	17	\$12,975.55	None	None	None	
Jennifer Bailey	Org Effectiveness	19	\$11,920.96	None	None	None	
Jessica Dennings-Cicourel	Org Effectiveness	2	\$871.76	None	None	None	
Kami Leone	ARJIS	2	\$576.95	None	None	None	
Kassandra Befort	Org Effectiveness	4	\$2,398.92	None	None	None	
Kimberly King	Human Resources	23	\$8,889.66	None	None	None	
Mike Stopani	SR 125 Roadway Operations	28	\$10,992.57	None	None	None	
Silvia Olivarria	Board/Employee Travel	2	\$122.43	None	None	None	
Emilee Mullen	OIPA	1	\$1,091.16	None	None	None	
Tom Goggin	Facility/Business Operations	14	\$16,891.42	Yes - \$15,139.26 purchase for WEST Bldg.	None	None	The purchase was made following a competitive procurement consistent with Section 6 of the Purchase Card Policy.

Total monthly spend using SANDAG credit cards: \$ 66,731.38

Notes:

1. The Number and Value of Transactions include both purchases and credits.

2. All purchases for Board/Employee travel are consistent with Board Policy No. 011 (Travel Expenses). This policy incorporates the GSA's Federal Travel Regulation which requires the purchase of coach class transportation, and sets location specific limits for lodging and per diem for meals.

SANDAG Purchase Card Program

Quarterly Report for October 1 through December 31, 2024

From Sections 11.2 and 11.3 of the P-card Policy: The Director of Accounting and Finance shall oversee the preparation of quarterly P-card program reports for review by the CFO and CEO, and for review by the Audit Committee and Board of Directors. The reports shall include the volume and total value of transactions for each cardholder; any purchases made for emergency/business continuity reasons; and any instances of misuse or non-compliance with the policy.

December 2024							
Cardholder	Program Area	Number of Transactions ¹	Value of Transactions ¹	Transactions Over \$10K	Emergency Purchases	Instances of Non-Compliance	Resolution/Notes
Anthony Lacsina	Information Technology	9	\$4,526.42	None	None	None	
Jennifer Bailey	Org Effectiveness	6	\$3,699.23	None	None	None	
Jennie Sharp	Org Effectiveness	4	\$1,238.79	None	None	None	
Kami Leone	Board/Employee Travel	2	\$4,678.52	None	None	None	
Kassandra Befort	Org Effectiveness	0	\$0.00	None	None	None	
Kimberly King	Human Resources	24	\$7,294.56	None	None	None	
Mike Stopani	SR 125 Roadway Operations	31	\$6,102.80	None	None	None	
Silvia Olivarria	Board/Employee Travel	0	\$0.00	None	None	None	
Jessica Dennings-Cicourel	Org Effectiveness	3	-\$77.76	None	None	None	Transaction value is negative due to a refund of \$221.76.
Tom Goggin	Facility/Business Operations	12	\$6,532.63	None	None	Monthly Transaction Log submitted without approval signature	Approval official's signature was received on 2/13/25

Total monthly spend using SANDAG credit cards: \$ 33,995.19

Notes:

1. The Number and Value of Transactions include both purchases and credits.

2. All purchases for Board/Employee travel are consistent with Board Policy No. 011 (Travel Expenses). This policy incorporates the GSA's Federal Travel Regulation which requires the purchase of coach class transportation, and sets location specific limits for lodging and per diem for meals.

Proposed 2025 Legislative Program

Overview

The proposed 2025 Legislative Program provides a framework to advance policies and legislative initiatives in support of the agency's mission, strategic goals, and long-term vision. Consistent with [Board Policy No. 001](#), the Transportation and Executive Committees have reviewed SANDAG's state and federal advocacy agenda and recommended approval by the Board of Directors.

Action: Approve

The Executive Committee recommends that the Board of Directors approve the proposed 2025 Legislative Program.

Fiscal Impact:

None.

Schedule/Scope Impact:

None.

Key Considerations

The proposed 2025 Legislative Program is largely similar to the prior year's program, with revisions shown in tracked changes.

There are minor changes throughout the document to clarify language, reduce overlap, and add mention of topics likely to require legislative and funding advocacy in the year ahead, including mention of supporting policy and funding strategies to address the Tijuana River Valley. One new goal has been added to ensure an appropriate level of attention is focused on any new developments around the emerging topic of artificial intelligence (number 32 under "monitor"). One amendment was added during the Transportation Committee's review of the program to include the word "municipalities" in goal number 7.

Attachment 1 shows all of the proposed revisions in tracked changes.

Next Steps

Once approved by the Board, staff will use the Legislative Program to guide SANDAG legislative advocacy and activities and return to the Executive Committee/Board for any potential actions.

Robyn Wapner, Director of Public Affairs

Attachment: 1. Draft 2025 Legislative Program

2025 Legislative and Policy Programs

The SANDAG Legislative and Policy Program provides a framework to advance policies and legislative initiatives in support of the agency's mission, strategic goals, and long-term vision. In 2025, SANDAG will work to support the following initiatives:

No.	SUPPORT
1	Efforts to inform the next Federal Surface Transportation Authorization, including appropriate funding levels, goods movement and border programs, transit investment and reforms, grade separation improvements , process improvements (including streamlined environmental processes), active transportation, and tribal transportation planning.
2	Resources and funding mechanisms consistent with financial strategies adopted in the Regional Plan, including but not limited to increasing revenues for transportation, cap-and-trade revenues, gas tax or equivalent revenue sources, bond measures, public/private partnerships, smart growth, and higher pass-through maintenance/preservation funding.
3	Expanded access to resources and technical tools that will enable SANDAG to implement the Regional Plan.
4	Efforts that address border transportation infrastructure needs consistent with the Regional Plan and California-Baja California Border Master Plan.
5	Policy and/or legislative changes to streamline the California Environmental Quality Act (CEQA) and the National Environmental Policy Act (NEPA) for public transit improvements, active transportation projects, and other transportation projects located within existing rights-of-way.
6	Policy and/or legislative changes to improve the planning and implementation of the Regional Plan, including efforts to reform SB 375 mandates .
7	Capital and flexible sustaining operations funding for public transit and continued support for intercity rail, including funding to promote zero fare public transit for youth as well as funding to increase specialized transportation, active transportation, and micro-mobility projects for municipalities , non-profit organizations, and transit operators.
8	Efforts to advance connected and autonomous vehicle technology to enhance transportation safety, sustainable and efficient mobility, a healthier environment, and economic growth and job creation.
9	Efforts to advance clean energy and clean transportation policies, programs, and legislation for the region that are consistent with the Regional Energy Strategy, the Zero Emission Freight Transition at the California-Baja California Border Plan, and Regional Plan.
10	Incentives to jurisdictions that provide opportunities for more housing, including affordable and transit-oriented developments; efforts to create social housing to address the shortage of affordable homes by developing publicly owned housing for people of all income levels; regional fair-share allocation of housing funds; and providing additional affordable housing funding with greater local/regional control.
11	Policy and funding to support safe conditions for those who walk, cycle, roll, drive, and use alternate transportation, and reach a Vision Zero goal.
12	Efforts to pursue funding and enact policies, programs, legislation, and other initiatives that advance equity and inclusion, including eliminating the digital divide in underserved communities, rural communities, and tribal lands.

No.	SUPPORT
13	Policies and/or legislation implementing climate action and adaptation plans and programs, including cap-and-trade, that are consistent with the Regional Plan.
14	Efforts to pursue resources to improve regional public safety voice and data communications, and as well as intelligent transportation system interoperability, including connectivity with state, and federal, and binational systems.
15	Efforts to pursue funding at both the state and federal levels to improve public safety and security in the San Diego region through Automated Regional Justice Information System operations and enhancements, regional transportation system improvements, and activities related to regional emergency preparedness, prevention, and response to catastrophic events including the January 22, 2024 flooding disaster.
16	Fiscal reform initiatives that enable regions to develop their own fiscal strategies and oppose unfunded mandates on local governments.
17	Efforts assisting in the implementation of policy and funding strategies to address of key environmental issues, including environmental mitigation, climate resiliency, habitat conservation, planning , beach restoration and replenishment, coastal erosion , and water quality-related issues such as Tijuana River Valley sewage pollution.
18	Efforts to expand available methods of transportation project delivery, including design-build, progressive design-build , design sequencing, construction manager/general contractor, and other alternative methods that expedite connectivity with state and federal systems.
19	Efforts to support funding opportunities and legislation that promote the implementation of effective and collaborative strategies and programs that maintain public safety and promote quality of life and public health, including initiatives that address substance abuse and graffiti abatement and reduce criminal violence.
20	Legislation and/or policies that promote governmental efficiencies and cost savings.
21	Transit boards' legislative programs where consistent with SANDAG Policy.
22	Other organizations' legislative programs where consistent with SANDAG Policy (i.e., California Association of Councils of Governments, American Public Transportation Association, National Association of Regional Councils, California Transit Association, Self-Help Counties Coalition, League of California Cities, California State Association of Counties, Caltrans, International Association of Chiefs of Police, National Sheriffs' Association, California Police Chiefs Association, California State Sheriffs' Association, Coalition for America's Gateways and Trade Corridors (CAGTC), and National Association of Counties).
23	Lead efforts to pursue legislative and/or administrative reform of the Regional Housing Needs Assessment process and state housing element law.
24	Efforts to support public and private funding opportunities to recover from the Jan 22, 2024 flooding disaster, including infrastructure and housing aid.
24	Efforts assisting the implementation of SANDAG Board Resolution 2023-11, "Declaring support of eliminating the debt and toll-only operations on the SR-125 by 2027."

No.	MONITOR
25	Proposals that limit the use of eminent domain for public infrastructure projects.
26	Legislation affecting solid waste, water supply, and storm water; support funding opportunities to assist in these areas, and implementation of the Regional Plan.
27	Legislation relating to personnel matters (i.e., workers' compensation, Public Employee Retirement System benefits) and other labor related issues.
28	Legislation requiring local agencies to implement new administrative compliance measures.
29	Legislative efforts related to offshore oil drilling in the coastal waters within the San Diego region.
30	Legislation and policies impacting the development and implementation of Alternative Planning Strategies, as well as planning requirements set forth by the California Air Resources Board and other state agencies.
31	Legislation relating to transportation operating agency coordination.
32	Legislation relating to applications of artificial intelligence and technologies within transportation and infrastructure.

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 免費語言協助 | 免費語言協助 | مساعدة ترجمة مجانية | 무료 언어 지원 | کمک زبان رایگان | 無料の言語支援 | Бесплатная языковая помощь
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SANDAG Policy Advisory Committees Advisory Membership Request by Association of Planning Groups - San Diego County

Overview

On January 14, 2025, the Association of Planning Groups - San Diego County submitted a request to serve as an advisory member of the Regional Planning Committee, Transportation Committee, Borders Committee, Public Safety Committee, and Audit Committee (Attachment 1).

At its meeting on February 14, the Executive Committee reviewed this request and recommends the Board of Directors approve the request to serve as an advisory member of the Regional Planning Committee, Transportation Committee, Borders Committee and Public Safety Committee. It was discussed that advisory membership on the Audit Committee be removed from the recommendation as the Committee has no advisory members and public Audit Committee members are selected on the basis of professional experience and expertise.

The existing SANDAG Board, PAC and Working Group Structure is included as Attachment 2.

Key Considerations

The Regional Planning Committee provides oversight for the preparation and implementation of the Regional Comprehensive Plan that is based on the local general plans and regional plans and addresses interregional issues with surrounding counties and Mexico. The components of the plan include transportation, housing, environment, economy, regional infrastructure needs and financing as well as land use and design. Committee recommendations are forwarded to the SANDAG Board of Directors for action.

The Transportation Committee advises the SANDAG Board of Directors on major policy-level matters related to transportation. The Transportation Committee assists in the preparation of the Regional Transportation Plan and other regional transportation planning and programming efforts. It provides oversight for the major highway, transit, regional arterial, and regional bikeway projects funded under the Regional Transportation Improvement Program, including the *TransNet* Program of Projects. Areas of interest include project schedules, costs, and scope.

The Borders Committee provides oversight for planning activities that impact the borders of the San Diego region (Orange, Riverside, and Imperial Counties and the Republic of Mexico) as well as government-to-government relations with tribal nations in San Diego County. The preparation and implementation of SANDAG's Binational, Interregional, and Tribal Liaison Planning programs are included under this purview. It advises the SANDAG Board of Directors on major interregional planning policy-level

Action: **Approve**

The Executive Committee recommends that the Board of Directors approve the request of the Association of Planning Groups - San Diego County to be appointed as a regular advisory member of the Regional Planning Committee, Transportation Committee, Borders Committee and Public Safety Committee.

Fiscal Impact:

None. (Advisory Board Members do not receive a stipend or other compensation)

Schedule/Scope Impact:

Any action would be effective immediately.

matters. Recommendations of the Borders Committee are forwarded to the SANDAG Board of Directors for action.

The Public Safety Committee advises the SANDAG Board of Directors on major policy-level matters related to public safety. Composed of both elected officials and public safety representatives, the goals of the group include improving the quality of life in the region by promoting public safety and justice through collaboration, information sharing, effective technology, and objective monitoring and assessment.

SANDAG's Governing Law and Board Policy

California Public Utilities Code 132351.1(g) allows the Board of Directors to appoint advisory, nonvoting members to sit with it. In determining whether to supplement the Board with additional advisory members, Section 5 of [SANDAG Board Policy No. 004: Rules of Procedure for Board of Directors, Policy Advisory Committees, and Other Legislative Bodies](#), states that the Board will consider adding a new regular advisory member to the Board or a Policy Advisory Committee (PAC) if it finds that the additional advisory member would provide beneficial advice and information to the Board or PAC, and that such advice/information cannot be provided by the existing Board and PAC membership structures. The agency/group wishing to become a regular advisory member shall submit a written request to the Board Chair or PAC Chair. In addition, the following criteria for selection of additional advisory members also apply:

- The additional advisory member has land use and/or eminent domain authority;
- The additional advisory member has regional authorities and responsibilities important to the SANDAG mission;
- Membership by the additional advisory member would enhance SANDAG's regional decision-making;
- The additional advisory member desires representation, submits a written request, and commits to participation;
- The additional advisory member is able to agree on the form of representation and who will represent it.

Next Steps

Pending Board approval, the Association of Planning Groups - San Diego County would become an advisory member of the Regional Planning Committee, Transportation Committee, Borders Committee, and Public Safety Committee effective immediately.

Robyn Wapner, Director of Public Affairs

Attachments: 1. Letter from Association of Planning Groups - San Diego County to Chairwoman Lesa Heebner dated January 14, 2025
2. FY 2025 Working Groups and Task Force List

ASSOCIATION OF PLANNING GROUPS - SAN DIEGO COUNTY

January 14, 2025

Lesa Heebner, Chair
San Diego Association of Governments
401 B Street, Suite 800
San Diego, CA 92101

Re: Advisory Board Member Representative and Alternate from the Association of Planning Groups - San Diego County to the SANDAG Policy Advisory Committees

Dear Chair Heebner,

The Association of Planning Groups - San Diego County (APG) held a meeting on January 4, 2025 to elect a Representative and an Alternate to the following SANDAG Policy Advisory Committees:

Regional Planning Committee:

The APG Representative: Ron Nehring
The APG Alternate: Kiki Skagen Munshi

Transportation Committee:

The APG Representative: Jim Custeau
The APG Alternate: Paul Dombkowski

Borders Committee:

The APG Representative: Lynne Malinowski
The APG Alternate: Harriet Taylor

Public Safety Committee:

The APG Representative: Paul Dombkowski
The APG Alternate: Eileen Delaney

Audit Committee:

APG Representative: Carol Hake

The Association of Planning Groups - San Diego County requests membership on these Policy Advisory Committees and looks forward to working with SANDAG through the Policy Advisory Committees to ensure all San Diego County residents are included in the regional planning and funding entrusted to SANDAG.

Respectfully,

Robi Jo Maxso

Robin Joy Maxson

Chair, Association of Planning Groups - San Diego County
associationofplanninggroups@gmail.com

Eileen Delaney

Eileen Delaney

Vice-Chair, Association of Planning Groups - San Diego County
associationofplanninggroups@gmail.com

Alpine . Boulevard . Campo/Lake Morena . Crest/Dehesa/Granite Hills/Harbison
Canyon Descanso . Fallbrook . Jamul/Dulzura . Julian . Lakeside . Pine Valley . Potrero .
Rainbow Ramona . San Dieguito . Spring Valley . Sweetwater . Valle De Oro . Valley
Center Bonsall . Borrego Springs . Jacumba . Twin Oaks Valley

FY 2025 WORKING GROUPS AND TASK FORCES

BOARD OF DIRECTORS: Ariana Galvan
AUDIT COMMITTEE: Emilee Mullin/Cortney Ruby
BORDERS COMMITTEE: Hector Vanegas
EXECUTIVE COMMITTEE: Ariana Galvan
PUBLIC SAFETY COMMITTEE: Anthony Ray
REGIONAL PLANNING COMMITTEE: Stacey Cooper
TRANSPORTATION COMMITTEE: Brian Lane

WORKING GROUPS

Working Group Name	Membership	Responsibilities	Applicable Laws	Current Status
1 ITOC Selection Committee Staff Lead: Adrian Paniagua Vanessa Leon	Chair: Appointed by the Selection Committee members to lead each meeting.	The ITOC selection committee shall be established to select an ITOC member from the list of qualified candidates recommended by a technical screening committee. The selection committee shall consist of the following: two members of the County of San Diego Board of Supervisors; the mayor of the City of San Diego; a mayor from the cities of Chula Vista, Coronado, Imperial Beach, or National City selected by the mayors of those cities; a mayor from the cities of El Cajon, La Mesa, Lemon Grove, or Santee selected by the mayors of those cities; a mayor from the cities of Carlsbad, Del Mar, Encinitas, Oceanside, or Solana Beach selected by the mayors of those cities; and a mayor from the cities of Escondido, Poway, San Marcos, or Vista selected by the mayors of those cities.	Brown Act	Standing Meeting Schedule: as needed when vacancies occur

FY 2025 WORKING GROUPS AND TASK FORCES

Working Group Name		Membership	Responsibilities	Applicable Laws	Current Status
1	<p>Social Services Transportation Advisory Council (SSTAC)</p> <p>Staff lead: Brian Lane</p>	<p>Chair: Public member appointed by SSTAC.</p> <p>Representatives of transit users who are seniors (aged 60 years or older), disabled, and/or persons with limited means; staff from social service providers serving seniors, persons with disabilities, and persons of limited means; representatives from the Consolidated Transportation Services Agency; and representatives from MTS and NCTD</p>	Designated as the Local Review Committee for FTA Section 5310 grant applications, holds required unmet needs hearings, and advises on regional issues of accessible transportation provided by the public and private sector; fulfills state Public Utilities Code requirement; also, reviews and advises on transit capital improvement projects for Americans with Disabilities Act compliance.	Brown Act	<p>Standing</p> <p>Established: 1979</p> <p>Meeting schedule: Bimonthly</p>
2	<p>Mobility Working Group (MOBWG)</p> <p>Staff lead: Jennifer Williamson Cecily Taylor</p>	<p>Chair: CM Jose Rodriguez</p> <p>Chair appointed by the Chair of the Transportation Committee.</p> <p>The Chair shall be a member of the Transportation Committee and serve as a non-voting Chair of the MOBWG for a period of one year. The MOBWG membership shall include one voting member and one alternate member from each SANDAG member agency, including the region's 18 cities, the County of San Diego, Metropolitan Transit System, North County Transit District, Port of San Diego, and the San Diego County Regional Airport Authority. Each member agency shall have one vote. MOBWG agency representatives shall be appointed by the membership agency for a two-year term and be an executive or senior staff level. Membership may also include participation from non-voting agency partners including, but not limited to, Caltrans, Department of Defense, Southern California Tribal Chairman's Association.</p>	<p>Provides an institutional forum and structure for regional stakeholders to:</p> <p>(1) collaborate, coordinate, research, and peer exchange innovative mobility solutions;</p> <p>(2) identify legislative and regulatory barriers and opportunities; (3) implement and operate regional solutions that require cross-jurisdictional coordination; (4) develop guidelines and adopt standards that will facilitate seamless implementation of mobility solutions across the region; and (5) promote best practices and technical assistance that prepare for the future of mobility. The MOBWG also provides SANDAG staff and the Transportation Committee with input and recommendations on preparation and implementation of the Regional Plan and other transportation projects, programs, and policies. MOBWG activities are identified through annual workplans. SANDAG staff will update the workplan in coordination with the MOBWG to foster collaboration and consensus on priority projects that advance the goals and projects contained in the Regional Plan as well as the TransNet Local Streets and Roads program.</p>	<p>Brown Act</p> <p>Conflict Laws/Form 700</p>	<p>Established: 2022</p> <p>Meeting Schedule: Bimonthly – charter change proposed to meet monthly beginning in FY 2025</p>

FY 2025 WORKING GROUPS AND TASK FORCES

Working Group Name		Membership	Responsibilities	Applicable Laws	Current Status
1	<p>Sustainable Communities Working Group (SCWG)</p> <p>Staff lead: Sara Toma Chesley DeLeon</p>	<p>Chair: CM Joy Lyndes</p> <p>Chair appointed by the Regional Planning Committee chair.</p> <p>Membership includes representatives from the region's 18 cities and the County of San Diego. Membership may also include participation from non-voting agency partners including, but not limited to, Caltrans, Metropolitan Transit System (MTS), North County Transit District (NCTD), San Diego County Regional Airport Authority, San Diego County Water Authority, Air Pollution Control District, the Local Agency Formations Commission (LAFCO), Department of Defense, Southern California Tribal Chairman's Association, and the Port of San Diego.</p>	<p>Provides an institutional forum and structure for regional stakeholders to: (1) collaborate, coordinate, research, and peer exchange innovative solutions to address regional issues related to land use, housing, sustainability, habitat conservation, climate resilience and equity; (2) identify legislative and regulatory barriers and opportunities; (3) implement regional solutions that require cross-jurisdictional coordination; (4) develop guidelines that will facilitate implementation of policies, programs and solutions across the region; and (5) promote best practices and technical assistance that helps local jurisdictions align policies and programs with the Regional Plan and SCS.</p>	<p>Brown Act</p> <p>Conflict Laws/Form 700</p>	<p>Established 2022</p> <p>Bimonthly</p>
2	<p>Military Working Group (MWG)</p> <p>Staff lead: Danielle Kochman</p>	<p>Chair: CM Steve Goble</p> <p>Chair appointed by the BOD Chair.</p> <p>MWG is composed of thirteen members, including four representatives from the armed forces: Navy Region Southwest; Marine Corps Installation West; Marine Corps Recruitment Depot; and U.S. Coast Guard San Diego Sector. In addition, the voting membership includes one representative from the following jurisdictions and agencies: City of Coronado, City of Imperial Beach, City of Oceanside, City of National City, City of San Diego, County of San Diego, the Port of San Diego, the San Diego Metropolitan Transit System (MTS), and the North County Transit District (NCTD).</p>	<p>Provides a collaborative forum for the various branches of the military and SANDAG to address areas of mutual interest, including growth management, habitat, transportation, regional growth, housing, water, energy, and other related topics</p>	<p>Brown Act</p>	<p>Standing</p> <p>Established: 2012</p> <p>Meeting schedule: Quarterly</p>

FY 2025 WORKING GROUPS AND TASK FORCES

Working Group Name		Membership	Responsibilities	Applicable Laws	Current Status
3	<p>Social Equity Working Group (SEWG)</p> <p>Staff lead: Paula Zamudio Cat Matel</p>	<p>Chair: MPT Priya Bhat-Patel</p> <p>Chair appointed as non-voting member by Chair of BOD.</p> <p>12 representatives from community-based organizations (CBOs) or community collaboratives serving underserved/disadvantaged communities</p>	Reviews and provides input that will be used to develop and adopt the Regional Plan as well as provides a social equity perspective on other agency initiatives or planning efforts, including Public Participation Plan, and assists with associated public outreach and helps inform and encourage diverse, inclusive and active, public involvement in the Regional Plan	<p>Brown Act</p> <p>Conflict Laws/Form 700</p>	<p>Established: 2018</p> <p>Meeting schedule: Monthly</p>
4	<p>Shoreline Preservation Working Group (SPWG)</p> <p>Staff lead: Courtney Becker Kim Smith</p>	<p>Chair: Mayor Dwight Worden.</p> <p>The Chair is appointed by the Chair of the RPC and will be a member of the SPWG representing one of the bayfront and coastal cities to serve as Chair for a period of one year.</p> <p>The SPWG has eleven voting members which include one voting representative from each of the bayfront and coastal cities, the County of San Diego, the San Diego Unified Port District and the U.S. Navy. In addition, the SPWG includes non-voting: (1) technical advisors from the California Coastal Commission, State Department of Fish and Wildlife, State Department of Parks and Recreation, State Lands Commission, National Marine Fisheries Service, the U.S. Army Corps of Engineers; and (2) community advisors from the Southern California Tribal Chairmen's Association, non-profit coastal advocacy group, environmental justice/climate equity community, lobster and fishing associations, and the Scripps Institution of Oceanography</p>	Advises on the implementation of the Shoreline Preservation Strategy, the Coastal Regional Sediment Management Plan, and San Diego Forward: The Regional Plan. Supports the region's ongoing and future beach nourishment efforts and other sea-level rise adaptation strategies	Brown Act	<p>Standing</p> <p>Established 1980s</p> <p>Meeting schedule: Quarterly</p>

FY 2025 WORKING GROUPS AND TASK FORCES

Working Group Name		Membership	Responsibilities	Applicable Laws	Current Status
1	<p>Chiefs'/Sheriff's Management Committee (CSMC)</p> <p>Staff lead: Anthony (Tony) Ray Linda Cimmino</p>	<p>Chair: appointed by the members of CSMC.</p> <p>Sheriff and police chiefs from around the region, and SD County probation and District Attorney offices.</p>	<p>Reviews, evaluates, and provides recommendations and input to the Public Safety Committee on issues relating to the SANDAG ARJIS and Criminal Justice work programs and budgets; and evaluates and recommends regional public safety initiatives</p>	<p>Brown Act</p> <p>Conflict Laws/Form 700</p>	<p>Meeting monthly</p>

FY 2025 WORKING GROUPS AND TASK FORCES

TASK FORCES

Task Force Name		Membership	Responsibilities	Applicable Laws	Current Status
1	Bayshore Bikeway Task Force Staff lead: Josh Clark	National City Councilmember Marcus Bush, Imperial Beach Councilmember Matthew Leyba-Gonzalez, San Diego Councilmember Vivian Moreno, Chula Vista Councilmember Jill Galvez, Coronado Councilmember Mike Donovan, County of San Diego Supervisor Nora Vargas, Port of San Diego Commissioner Sandy Naranjo, San Diego County Bicycle Coalition Executive Director Andy Hanshaw, Public Member Mike Woiwode	Plans for future improvements on the Bayshore Bikeway, provides oversight and support for projects being developed, advocates for funding to plan and construct projects, coordinates with local land use authorities to provide for future bikeway right-of-way, and promotes the bikeway as a regional transportation facility.	n/a	Standing Established: 2023* Meeting schedule: Quarterly or as needed *as a Task Force – previously established as a Working Group in 1989
2	Regional Digital Divide Task Force Staff Lead: Kate McCauley Michael Terlep	Representatives from government organizations, educational institutions, community based organizations, Internet Service Providers, community technology training and network providers, and other social service and civic organizations that are actively working to bridge the digital divide. See membership list: committeeid_124_31667.pdf (sandag.org)	The SANDAG Regional Digital Divide task force brings together a wide range of stakeholders to develop and implement the Regional Digital Equity Strategy and Action Plan and to collaborate and provide expert input on regional digital equity programs and projects.	n/a	Standing Established: 2021 Meeting schedule: Quarterly or as needed
3	Freight Stakeholders Task Force Staff Lead: Danielle Kochman	Representatives from Caltrans, Port of San Diego, San Diego County Regional Airport Authority, Imperial County Transportation Commission, Federal Highway Administration, transit operators, railroads, trucking companies, chambers of commerce, and other private and nonprofit organizations.	Provides input on goods movement planning projects and activities to improve the efficiency of goods movement, advance the deployment of medium and heavy-duty zero-emission vehicles, and implement the SANDAG Regional Plan.	n/a	Standing Established: 2013 Meeting schedule: Quarterly

FY 2025 WORKING GROUPS AND TASK FORCES

Task Force Name		Membership	Responsibilities	Applicable Laws	Current Status
4	Committee on Binational Regional Opportunities (COBRO) Staff lead: Mariela Rodriguez	Stakeholders from both sides of the United States/Mexico border, including representatives from local jurisdictions, businesses, and academia	Provides input on binational-related planning and project development issues	n/a	Standing Established: 1995 Meeting schedule: Bimonthly
5	Interagency Technical Task Force on Tribal Transportation Issues Staff lead: Paula Zamudio Jorge Estrada-Tello	Representatives from each of the 17 federally recognized tribal governments and California tribes in San Diego County	Discusses and coordinates tribal transportation issues of mutual concern with the various public planning agencies in the region, including SANDAG, Caltrans, the County of San Diego, and the transit operators	n/a	Standing Established: 2006 Meeting schedule: Quarterly
6	Tribal Task Force Staff lead: Paula Zamudio Jorge Estrada-Tello	Tribal liaisons or staff from SANDAG, County, Caltrans, BIA, transit operators and tribal representatives.	Provides input on agenda setting for the Interagency Technical Task Force on Tribal Transportation Issues meetings as well as helps with continued collaboration between agencies and tribal nations.	n/a	Standing Established: 2019 Meeting schedule: Monthly
7	San Diego Region Conformity Working Group* Staff lead: Kirsten Uchitel Keith Greer *name set by law but functionally a Task Force	Staff from the U.S. Environmental Protection Agency, FHWA, Federal Transit Administration (FTA), California Air Resources Board, Caltrans, and San Diego County APCD	Reviews and comments on Regional Transportation Plan and Regional Transportation Improvement Program transportation conformity and State Implementation Plan development or updates and fulfills federal and state requirements for interagency consultation.	n/a	Standing Established: 1994 Meeting schedule: Monthly

FY 2025 WORKING GROUPS AND TASK FORCES

Task Force Name		Membership	Responsibilities	Applicable Laws	Current Status
8	AB 43 Task Force Staff lead: Josh Clark	Zoubir Ouadah - County of San Diego, Edd Alberto – City of Escondido, Maureen Gardiner and Phil Rust – City of San Diego, Cecily Taylor - SANDAG	At its June 11, 2021, meeting, the SANDAG Executive Committee approved taking a support position on Assembly Bill (AB) 43 and on October 8, 2021, the bill was approved by the Governor. The bill grants the California Department of Transportation (Caltrans) and local authorities greater flexibility in setting speed limits, this Task Force focuses on the impacts of AB 43.	n/a	Standing Established: April 19, 2022 Meeting schedule: Bimonthly, one week ahead of the Mobility Working Group
9	ARJIS Business Working Group Staff lead: Anthony “Tony” Ray Linda Cimmino	Appointed staff members from each agency represented on the Chiefs’/Sheriff’s Management Committee (CSMC)	Provides input to the CSMC on ARJIS matters relating to criminal justice information-sharing, business practices, crime statistics, data quality, and budget	n/a	Standing Established: 1998 Meeting schedule: Bimonthly
10	ARJIS Technical Working Group Staff lead: Anthony “Tony” Ray Linda Cimmino	Appointed staff members from each agency represented on the CSMC	Provides input to the CSMC on ARJIS matters relating to state-of-the-art information technology that enhances both officer and public safety	n/a	Standing Established: 1998 Meeting schedule: Bimonthly
11	Regional Habitat Conservation Task Force Staff Lead: Kim Smith	Staff representatives of the City of San Diego, County of San Diego, and the four SANDAG subregions (North County Coastal, North County Inland, East County and South County). The staff representatives from each SANDAG subregion will be from local jurisdictions with an adopted, or in development, habitat conservation plan. <ul style="list-style-type: none">Staff representatives of federal agencies, state agencies, and tribal governments that are directly involved in	Provides technical expertise, background knowledge and cross-agency coordination on regional habitat conservation issues, including input on issues related to coordination and implementation of the EMP.	n/a	Standing Established: 2004 Meeting schedule: Quarterly

FY 2025 WORKING GROUPS AND TASK FORCES

Task Force Name		Membership	Responsibilities	Applicable Laws	Current Status
		<p>implementation of habitat conservation plans in the San Diego region (U.S. Fish and Wildlife Service, California Department of Fish and Wildlife, California Wildlife Conservation Board, Caltrans, and the Southern California Tribal Chairman's Association).</p> <ul style="list-style-type: none"> Staff representatives of the following organizations, representing disciplines and interests involved in implementation of regional habitat conservation plans. <ul style="list-style-type: none"> The Nature Conservancy (Land Acquisition) Conservation Resource Network (Land Management) U.S. Geological Survey (Science and Technology) Endangered Habitats League (Environmental Policy) Building Industry Association (Business) San Diego Foundation (Land Acquisition and Endowments) Resource Conservation District of Greater San Diego County (Land Management) Natural History Museum (Science) Alliance for Habitat Conservation (Business) 			

TransNet Regional Transportation Congestion Improvement Program Proposed Fee Adjustment

Overview

The [TransNet Extension Ordinance](#) requires the 18 cities in the San Diego region and the County of San Diego to collect a [Regional Transportation Congestion Improvement Program \(RTCIP\)](#) fee from the private sector for each new housing unit constructed in its jurisdiction, with certain exceptions, including low income residential units and accessory dwelling units.

The fee's purpose is to help ensure that future development contributes its proportional share of the funding needed to pay for the impact of new growth on the Regional Arterial System and related regional transportation facility improvements as defined in the most recent Regional Transportation Plan adopted by SANDAG.

Action: **Approve**

The Board of Directors is asked to approve a 6% adjustment to the Regional Transportation Congestion Improvement Program, raising the fee from \$2,875.06 to \$3,047.57 beginning July 1, 2025.

Fiscal Impact:

The Regional Transportation Congestion Improvement Program (RTCIP) fee would increase from \$2,875.06 to \$3,047.57 beginning July 1, 2025.

Schedule/Scope Impact:

Pending SANDAG Board approval, the adjusted RTCIP fee would become effective July 1, 2025.

Key Considerations

SANDAG is required to adjust the minimum RTCIP fee amount on July 1 of each year based on an analysis of construction cost indices, but never less than 2%. The purpose of this annual adjustment is to ensure that the RTCIP retains its purchasing power to improve the Regional Arterial System.

Based on an analysis of construction cost trends and relevant indices, staff recommends a 6% fee adjustment to the RTCIP, raising the minimum RTCIP fee from \$2,875.06 to \$3,047.57 beginning July 1, 2025 (Attachment 1). This increase accounts for recent years' inflation and the Construction Cost Index, which has accelerated from its previous low pace. It helps to ensure that the RTCIP fee maintains its purchasing power to complete necessary transportation improvements.

Next Steps

In accordance with TransNet Extension Ordinance provisions¹, each jurisdiction's RTCIP funding program must be submitted for review by the Independent Taxpayer Oversight Committee (ITOC) by April 1 of each year to remain eligible for TransNet Local Street and Road funding. The annual submittal of RTCIP funding programs by local jurisdictions is scheduled for review at the ITOC meeting on April 9, 2025.

Susan Huntington, Director of Financial Planning, Budgets, and Grants

Attachment: 1. Discussion Memo

¹ Section 9 of the TransNet Extension Ordinance requires that local jurisdictions establish a program or mechanism for funding the Regional Arterial System. For purposes of the RTCIP, the Regional Arterial System is defined in the most recent Regional Transportation Plan adopted by SANDAG.

FY 2026 Recommended RTCIP Fee Increase Discussion Memo

Background

The [TransNet Extension Ordinance](#) requires the 18 cities and the County of San Diego to collect a fee from the private sector for each new housing unit constructed in that jurisdiction for contribution to the Regional Transportation Congestion Improvement Program (RTCIP).¹ RTCIP revenue is required to be used to construct improvements on the Regional Arterial System, such as new or widened arterials, traffic signal coordination and other traffic improvements, freeway interchange and related freeway improvements, railroad grade separations, and improvements required for express bus and rail transit.

The Ordinance further requires SANDAG to adjust the RTCIP fee each year and states that in no event shall the adjustment be less than 2% per year or more than the percentage increase set forth in the Engineering Construction Cost Index (CCI) published by the Engineering News-Record (ENR), or a similar CCI. The purpose of this annual adjustment is to ensure that the RTCIP retains its purchasing power to improve the Regional Arterial System and ensures future development contributes its proportional share of the funding to offset the impact of new growth on the regional transportation infrastructure, as defined in the most recent Regional Transportation Plan adopted by SANDAG.

The RTCIP funding programs fall under the responsibility of the 19 local jurisdictions, which must maintain their RTCIP funding programs and comply with specific administrative requirements to remain eligible for TransNet local street and road funding.

The RTCIP has been implemented in the San Diego region since July 1, 2008. Annual RTCIP fee adjustments, funding program reports, and related audits can be found on the [RTCIP page](#) of the SANDAG Website. Relevant excerpts can be referenced in the [TransNet Extension Ordinance](#) and [SANDAG Board Policy No. 031: TransNet Ordinance and Expenditure Plan Rules](#).

Construction Cost Increases

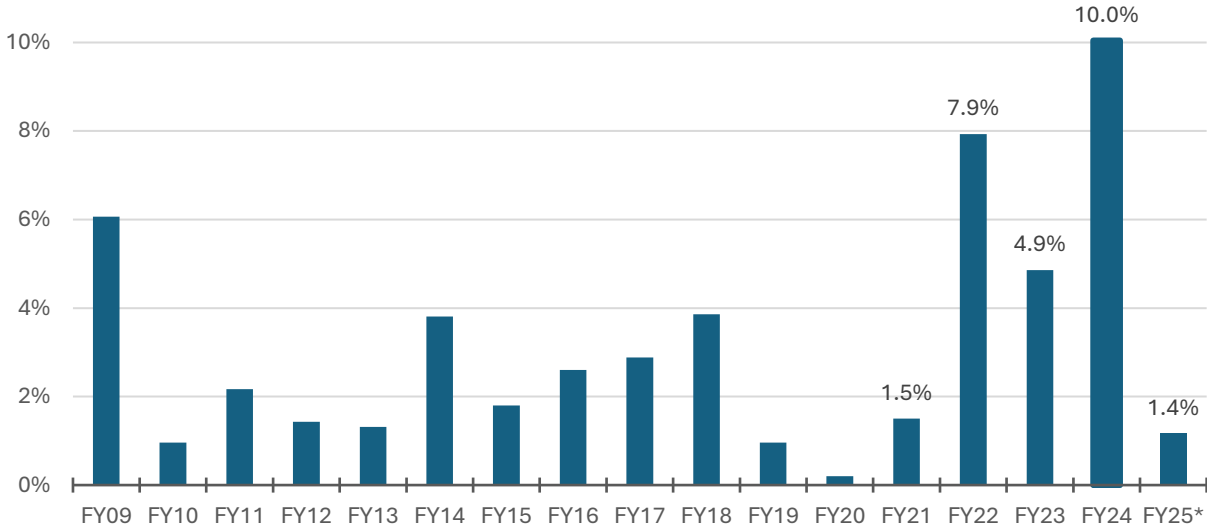
SANDAG staff evaluated changes recorded in the ENR Construction Cost Index for Los Angeles (ENR CCI-LA).² The index is based on monthly price changes in four areas: lumber, cement, structural steel, and labor. It helps track construction cost fluctuations over time.

Chart 1 shows annual increases in the ENR CCI-LA since Fiscal Year 2009. For over a decade (from FY 2010 through FY 2021), construction costs rose by less than 4% per year. FY 2022 marked the first sharp rise in costs (7.9%) and was followed by two more years of strong cost increase (4.9% in FY 2023 and 10% in FY 2024). The data available for FY 2025 show an abrupt drop in cost growth. Construction costs are averaging 1.4% (in the first six months of FY 2025 from July to December 2024). The slower growth is a welcome change and suggests that construction costs are rising at a much slower rate than general inflation.

¹ Some types of new construction can be exempted, such as low to moderate-income housing.

² ENR produces construction cost indices for 20 US cities. SANDAG uses the Los Angeles index as the closest approximation of construction cost trends for the San Diego region.

Chart 1. Engineering News-Record Construction Cost Index -
Los Angeles: Average Fiscal Year Change
*FY25 reflects the first 6 months of data



RTCIP Fee Increase Recommendation

Each year, SANDAG recommends an increase in the RTCIP fee. Staff typically bring this recommendation to the Independent Taxpayer Oversight Committee (ITOC) in February. The approved fee increase takes effect at the start of the new fiscal year (July 1).

Fee increases are intended to preserve purchasing power. Chart 2 illustrates how annual construction cost growth has compared to the 2% minimum increase specified in the Ordinance. Between FY 2009 and FY 2024, construction costs rose by more than 2% in nine years and by less than 2% in seven years.

However, the RTCIP fee itself has exceeded the 2% minimum only three times since FY 2009:

- 2.5% in FY 2016,
- 3.3% in FY 2019, and
- 4.9% in FY 2025.

Chart 2. Difference between CCI ENR-LA and the 2% Minimum Fee Increase
*FY25 reflects the first six months.

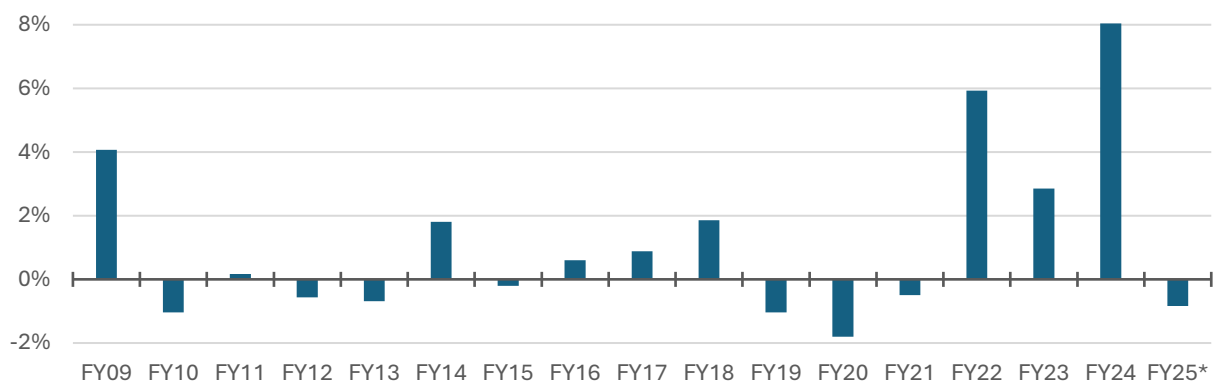


Chart 3 shows RTCIP fees and annual increases since FY 2009. The FY 2025 increase was the largest annual adjustment to-date, responding to three consecutive years of sizable construction cost increases. Between FY 2021 and FY 2023, construction costs rose by 13%, while the RTCIP fee grew by only 4%, creating a noticeable gap. The FY 2025 fee increase helped to close this gap.

However, FY 2024 recorded another significant jump in construction costs, rising 10% over the fiscal year and further eroding the purchasing power of RTCIP funds. Encouragingly, FY 2025 is seeing a notable slowdown in cost increases. Over the first half of the fiscal year (July through November), construction costs have increased by an average of 1.4%.

Chart 3. RTCIP Fee and Annual Increases				
	RTCIP Fee	Incremental Increase (\$)	RTCIP % increase	CCI Increase
FY09	\$ 2,000.00	\$ -	0.0%	6.1%
FY10	\$ 2,040.00	\$ 40.00	2.0%	1.0%
FY11	\$ 2,081.00	\$ 41.00	2.0%	2.2%
FY12	\$ 2,123.00	\$ 42.00	2.0%	1.4%
FY13	\$ 2,165.00	\$ 42.00	2.0%	1.3%
FY14	\$ 2,209.00	\$ 44.00	2.0%	3.8%
FY15	\$ 2,254.00	\$ 45.00	2.0%	1.8%
FY16	\$ 2,310.00	\$ 56.00	2.5%	2.6%
FY17	\$ 2,357.00	\$ 47.00	2.0%	2.9%
FY18	\$ 2,404.14	\$ 47.14	2.0%	3.9%
FY19	\$ 2,483.48	\$ 79.34	3.3%	1.0%
FY20	\$ 2,533.15	\$ 49.67	2.0%	0.2%
FY21	\$ 2,583.82	\$ 50.67	2.0%	1.5%
FY22	\$ 2,635.50	\$ 51.68	2.0%	7.9%
FY23	\$ 2,688.21	\$ 52.71	2.0%	4.9%
FY24	\$ 2,741.97	\$ 53.76	2.0%	10.0%
FY25	\$ 2,875.06	\$ 133.09	4.9%	1.4%*
FY26 (Recommended)	\$ 3,047.57	\$ 230.01	6.0%	
*CCI increase for FY25 reflects only July through December data.				

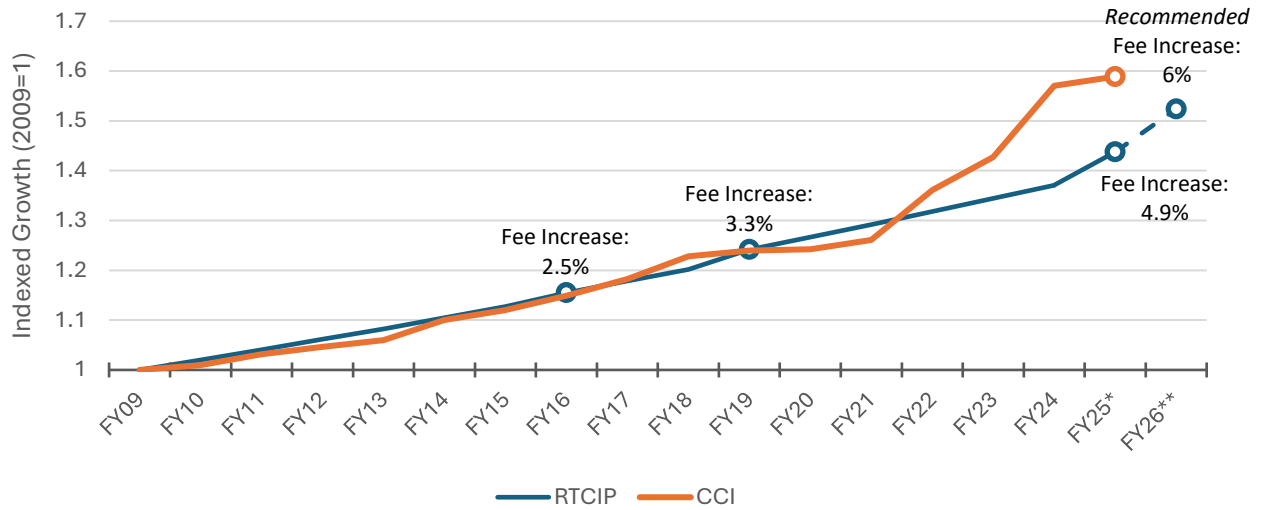
Staff Recommendation

In light of the trends observed in FY 2024 and the first half of FY 2025, staff recommend a 6% increase (equivalent to \$172.50) to the RTCIP fee for FY 2026. This proposed increase marks the first time an adjustment above the 2% minimum has been recommended for two consecutive years. Chart 4 illustrates that the recommended increase allows the RTCIP fee to better align with recent construction cost trends while recognizing the current significant slowdown in cost growth. This recommendation is less than the 10% increase observed in the construction cost index. It strikes a balance between two objectives – that is, reducing the risk of further erosion in the RTCIP's purchasing power and ensuring continued investment in critical transportation infrastructure, while simultaneously recognizing the challenges of housing affordability in the region.

Chart 4. CCI and RTCIP Growth Since FY 2009

*Based on first six months of FY25

**Based on recommendation for FY26



Approval of Proposed Solicitation for Construction Management (CM) Services and Contract Award for Project Management Consultant (PMC) Services for Route 11/Otay Mesa East Port of Entry Project

Overview

Solicitations valued at \$5 million or more are brought to the Board of Directors for approval prior to advertisement and again prior to contract award. There are two pending actions for the Board's consideration.

Key Considerations for Proposed Solicitation

CM Services for State Route 11/Otay Mesa East Port of Entry Project

The State Route 11/Otay Mesa East Port of Entry Project (OME Project) consists of a new state highway (State Route 11) that will connect to a brand new, 21st century border crossing, which will improve equity, enhance regional mobility and resiliency, alleviate a significant supply chain bottleneck, fuel economic growth, and bolster binational trade.

Altogether, the nearly \$1.3 billion project will result in the nation's first transformative land port of entry (POE) to integrate innovative technologies that enhance safety and security, provide resilience to the border transportation network, foster innovative development and financing strategies, reduce greenhouse gas (GHG) emissions, and improve health in surrounding environmental justice communities.

A Request for Qualifications (RFQ) has been prepared to solicit Statement of Qualifications (SOQs) from qualified and experienced firms specializing in Construction Management (CM) Services for the OME Project. The selected Consultant shall perform a range of services, which could include, but are not limited to: Construction Contract Quality Assurance, Safety Compliance, Environmental Compliance, Field Inspection, Field Office Engineering and Administration, Project Scheduling, Project Payments and Tracking, Construction Quantities Tracking, Change Order Negotiations and Checking, Contract Dispute Resolution Assistance, Materials Sampling and Testing, Material/Product Inspection, Constructability Reviews, Independent Cost Estimating, Geotechnical Investigations, Storm Water (National Pollution Discharge Elimination System [NPDES]) Compliance,

Action: **Approve**

The Board of Directors is asked to authorize the Chief Executive Officer to conduct the solicitation and award a contract as outlined in the report.

(1) CM Services for Route 11/Otay Mesa East Port of Entry Project

Fiscal Impact:

An allocation of not-to-exceed \$50 million is designated for CM Services to support the State Route 11/Otay Mesa East Port of Entry Project. Funding for the contract will be derived from Capital Improvement Project Program No. 1201101.

Schedule/Scope Impact:

The anticipated duration for construction management services is five years.

(2) PMC Services for State Route 11/Otay Mesa East Port of Entry Project

Fiscal Impact:

Funding for the proposed contract will be derived from Capital Improvement Program (CIP) No. 1201101. The total value of the contract awarded by SANDAG will not exceed \$21 million.

Schedule/Scope Impact:

The duration for PMC Services is 5 years with 2 additional one-year option periods.

Surveying and Construction Staking, and other support services for the development and construction of the Project.

The OME Project is being constructed using the Construction Manager/General Contractor (CM/GC) project delivery method and the Pre-Construction and Construction Services performed by CM/GC will take approximately four years to complete.

SANDAG expects to award a CM services contract for the OME Project in fall 2025, with an estimated value of up to \$50 million over the five-year period.

Next Steps

Pending approval by the Board, this solicitation will be advertised in Spring 2025. Any contract proposed to be awarded as a result of the solicitation and evaluation process shall be brought to the Board for review and approval.

Key Considerations for Contract Award

PMC Services for State Route 11/Otay Mesa East Port of Entry Project

The Board approved the solicitation for a Request for Proposals (RFP) on November 8, 2024 to solicit proposals for qualified and experienced firms to perform PMC Services for the State Route 11/Otay Mesa East Port of Entry Project. The PMC serves a critical role by providing project cost, schedule, and document control, independent engineering design review and cost estimating, quality assurance, risk management, and other necessary technical services to support the project.

The solicitation was advertised on SANDAG public bidding portal from November 8, 2024, to December 13, 2024. A single proposal was received from T.Y. Lin, who successfully met the RFP requirements and was deemed a qualified firm for the project. The Evaluation Committee has recommended T.Y. Lin for contract award.

The proposed contract with the selected firm would provide for a term of five years with two additional one-year option periods. The total value of the contract will not exceed \$21 million.

Next Steps

Pending approval by the Board, SANDAG will award a contract to the firm mentioned above and move forward with finalizing and executing the ~~CM/GC Pre-Construction~~ PMC Services Agreement for the Project.

Kelly Mikhail, Director of Contracts and Procurement Services

Policy Advisory Committee Actions

Overview

[SANDAG Board Policy No. 001](#) delegates certain responsibilities to the Policy Advisory Committees to allow SANDAG to effectively address key public policy and funding responsibilities. All items delegated to the policy advisory committees are subject to ratification by the Board of Directors. Below are the delegated actions taken by the policy advisory committees that are subject to ratification.

The links provided below will navigate to the SANDAG web page where the meeting agenda and minutes (when available) will be posted.

Action: **Approve**

The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees as noted in the report.

Fiscal Impact:

None.

Schedule/Scope Impact:

None.

[Public Safety Committee - February 21, 2025¹](#)

Approved the Automated Regional Justice Information System's submission for Urban Areas Security Initiative Grants.

Victoria Stackwick, Chief of Staff

Attachment: 1. Public Safety Committee Report: FY 2025 Urban Areas Security Initiative Grant Proposals

¹ Any changes to these actions will be reported to the Board of Directors following the Public Safety Committee meeting on Friday, February 21, 2025.

February 21, 2025

FY 2025 Urban Areas Security Initiative Grant Proposals

Overview

Automated Regional Justice Information System (ARJIS) staff will be submitting four grant applications through a single submission to the Urban Areas Security Initiative (UASI). These grants are critical for funding key ARJIS projects, including the continuation of a Regional Trainer, Cloud Transformation, Cyber Security initiatives, and the ESRI Cloud Migration. These projects are essential for advancing ARJIS' capabilities and security infrastructure. The Chiefs'/Sheriff's Management Committee (CSMC) reviewed and approved the recommendation to pursue these grants at their October 2, 2024, meeting.

Action: **Approve**

The Public Safety Committee is asked to approve ARJIS' submission for Urban Areas Security Initiative Grants.

Fiscal Impact:

None

Schedule/Scope Impact:

None

Key Considerations

When submitting four grants through a single application to the Urban Areas Security Initiative (UASI), several key considerations must be addressed. First, it is important to ensure that each project - Regional Trainer, Cloud Transformation, Cyber Security, and ESRI Cloud Migration - aligns with UASI's priorities of enhancing regional security, resilience, and preparedness in urban areas. Compliance with the specific grant guidelines is crucial, including understanding eligible expenses, funding limits, and reporting requirements. Clear justification for each project is necessary, highlighting how they will address gaps in ARJIS capabilities and contribute to regional security, with measurable outcomes such as improved training for the region, cybersecurity, and cloud-based operations.

Interdependencies between projects must also be considered, particularly if the success of one project, like Cloud Transformation, support the others. Budget and resource allocation should be realistic and well-documented, ensuring the funds are used effectively to cover all required expenses, including staffing and maintenance. Additionally, it is important to demonstrate the sustainability and scalability of each project beyond the grant funding period, particularly for long-term initiatives like cybersecurity and cloud migration.

Collaboration with key stakeholders, including Chiefs, Sheriffs, IT teams, and public safety departments, is essential for successful implementation. There must also be clear mechanisms for progress monitoring and reporting to meet UASI's compliance standards. Timing is another critical factor, as meeting UASI deadlines and ensuring project start dates align with availability of funds is necessary to avoid delays. Lastly, the approval from the Chief's/Sheriff's Management Committee is a key step, and securing further approval from the Public Safety Committee is essential before final submission.

Next Steps

The next steps involve completing the grant submission to the UASI and awaiting their response. If the application is approved, the funds will become available in Fiscal Year 2026. At that time, ARJIS staff will return to the CSMC, the Public Safety Committee and the Board of Directors for further review and approval. Before accepting the funds, ARJIS will need to process a budget amendment to officially integrate the grant funding into the organization's budget.

Anthony Ray, Director of ARJIS

San Diego LOSSAN Rail Realignment Project Objectives and Alternative Alignments

Background

The Los Angeles—San Diego—San Luis Obispo (LOSSAN) rail corridor is the only rail connection between San Diego and the rest of the state and nation serving commuter (COASTER), intercity (Pacific Surfliner), and freight (BNSF) rail services. The segment of the LOSSAN corridor along the Del Mar bluffs is single tracked and has experienced temporary closures resulting from bluff collapses, erosion, and repair work to stabilize the bluffs and protect the rail corridor. While the stabilization projects and emergency repairs address safety and operational concerns with a 30-year design life, they do not provide a long-term solution for sea level rise and the ongoing coastal erosion that pose substantial safety and economic risks to the region. The San Diego LOSSAN Rail Realignment Project is a long-term solution to ensure the rail corridor is safe, reliable, and resilient.

Action: Approve

The Board is asked to provide feedback on the project goals and objectives; and provide direction to staff on the alternative alignments to analyze in the Draft EIR for the San Diego LOSSAN Rail Realignment Project.

Fiscal Impact:

For project development activities related to the LOSSAN Rail Realignment project are funded with \$300 million in state funding (Capital Improvement Program No. 1239823).

Schedule/Scope Impact:

The state funding for the environmental and design phases must be spent by June 30, 2027.

Overview

In June 2024, SANDAG released a Notice of Preparation (NOP) of a Draft Environmental Impact Report (EIR) for the LOSSAN Rail Realignment Project. SANDAG received over 1,500 comments in response to the NOP. The NOP marked the beginning of the EIR scoping process under the California Environmental Quality Act. In response to several topics raised in the comments, SANDAG conducted a Value Analysis (VA) study to seek to improve the alternatives proposed in the NOP and identify new ones for additional consideration. Participants in the study included staff and officials from the cities of Carlsbad, Del Mar, Encinitas, San Diego, Solana Beach, 22nd District Agricultural Association, North County Transit District, and Caltrans. The Metropolitan Transit System and the City of Oceanside were also invited to participate. The participants were supported by a team of technical subject matter experts (SMEs) in various engineering and environmental disciplines.

Staff will present their recommendations based upon the comments received on the NOP and results of the VA study. The NOP comments and VA Study are posted to the [San Diego LOSSAN Rail Realignment project website](#).

Key Considerations

The VA study is a technical process that was sponsored by SANDAG in response to comments that were received on the NOP. The VA study was a collaborative process leveraging the knowledge of the multidisciplinary VA Team, including SMEs and stakeholders, to allow for a fresh look at the project objectives and alternative concepts, as well as identify other ideas and design refinements. The VA looks at improving the “value” of a project through consideration of improved performance, overall cost, timeliness of delivery, and reduction of risk.

Key themes from the VA that will be considered during the environmental review process include minimizing effects to private properties, including subsurface easements; minimizing disruptions to economic generators; demonstrating public stewardship by minimizing conflicts with prior and ongoing investments; consideration of total cost, including operations and maintenance; and allowing for lower design speeds to maximize use of public right-of-way.

The Board of Directors is asked to provide feedback on the refinements discussed in the VA that include refinements and additions made to the project goal and objectives included in the NOP. Staff's recommended refinements are shown in Attachment 1.

The VA participants developed 16 alternative concepts that include the three 2024 NOP alternative alignments and 13 new concepts. The VA study includes preliminary rough order magnitude (ROM) cost estimates for construction, right-of-way, soft costs, and cost escalation to the final year of construction for most of the alternatives. SANDAG has evaluated these alternative alignments, and based on study completed to date, recommends that the following four alignments (listed from east to west) be included for analysis in the Draft EIR¹ (Attachment 2):

- **San Dieguito Bridge to I-5 Knoll:** This alternative concept is derived from the VA study alternative 14 and was developed by SANDAG based upon discussions by the VA participants and comments received on the NOP. This alternative would minimize private subsurface easements by locating the bored tunnel segment along Interstate 5 (I-5) while being consistent with the VA objectives by preserving the investment made in the pending reconstructed San Dieguito bridge and avoiding impacts to the Del Mar Fairgrounds (a regional economic generator). The realigned rail would travel east from the San Dieguito bridge along an elevated viaduct to a portal located in Crest Canyon, where it would head south in a bored tunnel and exit at the I-5 Knoll Portal in the south. To show the potential connection at the San Dieguito bridge, Attachment 2 shows two lines at the northern end of the alignment that will be further analyzed during the environmental process. A similar alternative was one of the two preferred alignments in the 2007 Programmatic EIR/EIS led by the Federal Railroad Administration (FRA) and Caltrans. The preliminary ROM cost for this alternative is estimated to be \$3.8 to \$5.1 billion.
- **Under Crest Canyon (Under Jimmy Durante to I-5 Knoll):** This alternative concept (VA study alternative 6) would minimize private subsurface easements by locating the bored tunnel segment of the alignment under Crest Canyon Open Space Park and Torrey Pines Natural Reserve Extension, to the extent practicable. The realigned rail would go underneath Jimmy Durante Blvd into a portal in the north and would exit at the I-5 Knoll Portal in the south. The double track rail would continue to the south through the eastern portion of Los Peñasquitos Lagoon. The preliminary ROM cost for this alternative is estimated to be \$3.7 to \$5.0 billion.
- **Under Camino Del Mar (Under Jimmy Durante to Torrey Pines Road West):** This alternative concept (VA study alternative 8) would minimize private subsurface easements by locating the bored tunnel segment of the alignment directly under Camino Del Mar, to the extent practicable. The realigned rail would go underneath Jimmy Durante Blvd into a portal in the north and would exit at the Torrey Pines Road Portal West in the south. The double track rail would continue to the south through Los Peñasquitos Lagoon along the existing rail track. A similar alternative was identified as one of the two preferred alignments in the Programmatic EIR/EIS prepared in 2007 by the FRA and Caltrans. The preliminary ROM cost for this alternative is estimated to be \$3.3 to \$4.4 billion.
- **Del Mar Bluffs Double Track Reinforced:** This alternative concept (VA study alternative 12) would maintain the location of the existing rail alignment on the bluffs and add a second at-grade track to the east within the railroad right-of-way. The second track would pass under the existing Torrey Pines Overhead bridge and then travel south through Los Peñasquitos Lagoon along the existing rail track². This proposal includes grade separation of the rail at Coast Boulevard and pedestrian improvements along the bluffs. This alternative would not require any tunnels or portals to be constructed and would utilize the pending reconstructed bridge over San Dieguito

¹ These would be analyzed in addition to the "No Project" alternative during the environmental review process.

² The rail tracks would be elevated and widened for the double tracking, and to accommodate future flood and sea level rise projections.

Lagoon. The preliminary rough order magnitude (ROM) cost for this alternative is estimated to be \$1.9 to \$2.5 billion.

- **No Build:** This alternative would include the continuation of major stabilization efforts that would be required to protect the existing single-track alignment. Preliminary ROM cost for these continued stabilization efforts are being developed.
- Additionally, several design refinements and other ideas were identified by the VA stakeholders as described in Section 4.2 of the VA study and will be considered as design is advanced.
- SANDAG has conducted outreach in stakeholder communities over the past several weeks to provide information about the VA process. During these events, an idea with an alignment north of the San Dieguito Bridge to I-5 Knoll alignment was mentioned, and staff will explore this design concept during the environmental process.

Next Steps

SANDAG will implement the Board's direction by advancing the design of alternatives for inclusion in the Draft EIR. An updated NOP would be posted in Spring 2025 for a 45-day comment period to seek additional input from local, state and federal agencies, and the public on the updated range of alternatives. Technical investigations would commence this spring to support the preparation of a Draft EIR that will be circulated for public review.

SANDAG staff will continue to collaborate with the state and federal partners to identify the federal lead agency for the project with the intent to prepare a joint document to satisfy state and federal requirements.

SANDAG staff will also continue to make refinements and revisions to alternative concepts based on comments and feedback received from the public and as informed by direction of the Board.

Maria Rodriguez Molina, Director of Mega Projects, Border, and Goods Movement

- Attachments:
1. Recommended Project Goal and Objectives
 2. Recommended Alternative Concepts for Analysis under CEQA

Attachment 1: Recommended Project Goal and Objectives

Project Goal:

To maintain and enhance passenger and freight service along the San Diego segment of the LOSSAN rail corridor.

Project Objectives:

- Improve rail service reliability by minimizing risks from climate change, including consideration of sea level rise, flooding, and the stability of the coastal bluffs.
- Maintain passenger rail service to Solana Beach and Sorrento Valley and accommodate direct rail access to the 22nd District Agricultural Association (Del Mar Fairgrounds) while minimizing disruptions to passenger and freight service during construction.
- Minimize impacts to existing homes, businesses, tourism, and major economic generators, including the Del Mar Fairgrounds, and transportation facilities during and after construction.
- Avoid and/or minimize negative effects, and where possible enhance biological, cultural, and recreational resources of national, state, or local significance, including publicly owned parks, recreational trails, beaches, wetlands, ecological reserves, wildlife or waterfowl refuges, and any publicly or privately owned historic site listed or eligible for listing on the National Register of Historic Places.
- Help meet the goals of the 2021 Regional Plan and the 2024 California State Rail Plan by increasing passenger and freight train capacity, further reducing travel times, improving reliability, and considering existing and planned investments.
- Improve coastal access and safety by eliminating at grade railroad crossings and minimizing points of interaction between rail and all other modes of transportation.
- Demonstrate good public stewardship by delivering the project in a timely way that considers prior and ongoing investments, construction, right-of-way, operations, and maintenance costs.

Attachment 2: Recommended Alternative Concepts for Analysis under CEQA



Preliminary Staff Proposed Alternatives

February 2025

- | | |
|--|--|
| — San Dieguito Bridge to I-5 Knoll | — Tunnel Section |
| — Under Crest Canyon | ● Portal Location |
| — Under Camino Del Mar | — Existing LOSSAN Corridor Track Alignment |
| — Del Mar Bluffs Double Track Reinforced | — Municipal Boundary |

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**SANDAG**



San Diego LOSSAN Rail Realignment Project

Objectives and Alternative Alignments

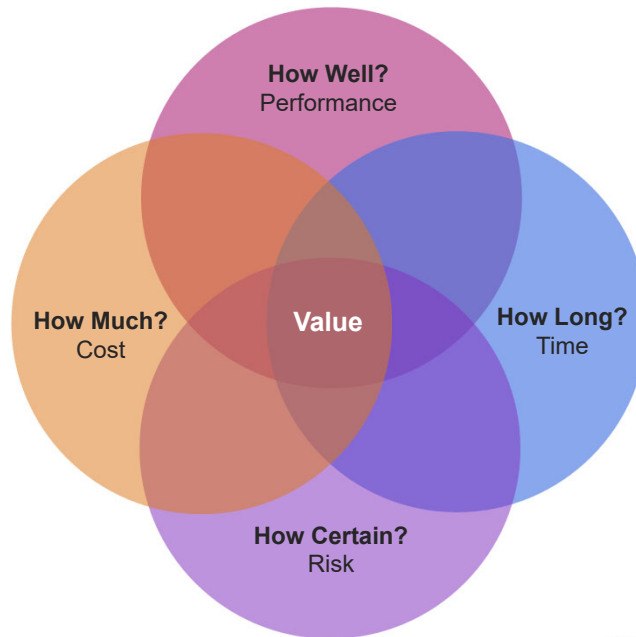
Board of Directors Meeting
February 28, 2025

Value Analysis

- Value Analysis (VA) is a technical study of project alternatives.
- Study held workshops and meetings in September through December 2024.
- Collaborative and technically driven fresh look at alternative concepts and ideas that could address the challenges of climate change and the eroding Del Mar bluffs to provide reliable passenger and freight service.
- The ideas, suggestions, and alternative concepts developed and evaluated by the VA Study participants are presented in the Final Value Analysis Study Report.

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How we think about value?



VA Study Team

The following SANDAG Board of Directors member agencies and potentially affected jurisdictions were invited to participate in the VA Study. The VA Team was comprised of individuals with technical knowledge representing these stakeholders (listed in alphabetical order), and supported by additional subject matter experts:

- 22nd District Agricultural Association
- Caltrans
- City of Carlsbad
- City of Del Mar
- City of Encinitas
- City of Oceanside*
- City of San Diego
- City of Solana Beach
- North County Transit District (NCTD)
- San Diego Metropolitan Transit System (MTS)*

*Opted not to participate in the VA Study

Recommended Project Goal

To maintain and enhance passenger and freight service along the San Diego segment of the LOSSAN rail corridor.

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Recommended Project Objectives

These objectives were developed collaboratively during the VA Study by VA participants. However, the participants did not reach unanimous consensus on the exact wording shown.

1. Improve rail service reliability by minimizing risks from climate change, including consideration of sea level rise, flooding, and the stability of the coastal bluffs.
2. Maintain passenger rail service to Solana Beach and Sorrento Valley and accommodate direct rail access to the 22nd District Agricultural Association (Del Mar Fairgrounds) while minimizing disruptions to passenger and freight service during construction.
3. Minimize impacts to existing homes, businesses, tourism, and major economic generators, including the Del Mar Fairgrounds, and transportation facilities during and after construction.

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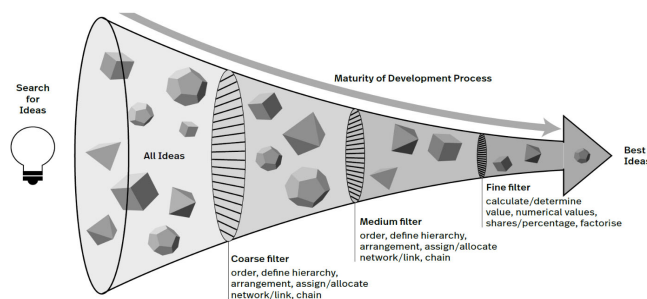
Recommended Project Objectives (Cont.)

4. Avoid and/or minimize negative effects, and where possible enhance biological, cultural, and recreational resources of national, state, or local significance, including publicly owned parks, recreational trails, beaches, wetlands, ecological reserves, wildlife or waterfowl refuges, and any publicly or privately owned historic site listed or eligible for listing on the National Register of Historic Places.
5. Help meet the goals of the Regional Plan and the California State Rail Plan by increasing passenger and freight train capacity, further reducing travel times, improving reliability, and considering existing and planned investments.
6. Improve coastal access and safety by eliminating at-grade railroad crossings and minimizing points of interaction between rail and all other modes of transportation.
7. Demonstrate good public stewardship by delivering the project in a timely way that considers prior and ongoing investments, construction, right-of-way, operations, and maintenance costs.

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Concept Ideas Generated

** Results based on work by VA Study participants*



205 initial ideas

Brainstormed based on functions to consider other alignments and improvements

26 preliminary evaluated concepts

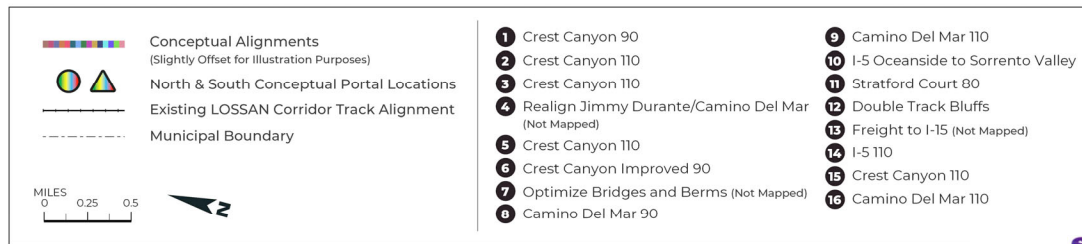
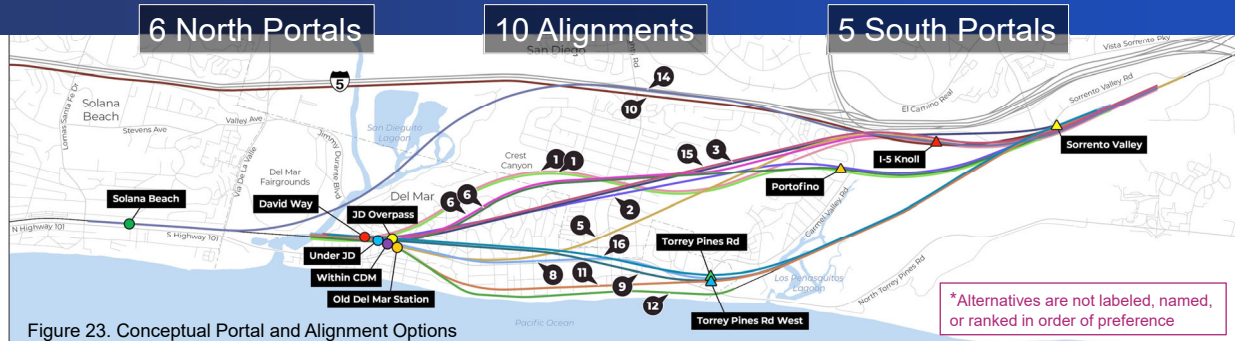
Brainstormed based on functions to consider other alignments and improvements

16 alternatives advance

13 new alignment alternatives plus the 3 alignments will advance to Week 2 of the study to develop

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VA Portals and Alignments



Reflects preliminary concepts as determined by VA Study participants

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Staff Recommendations

What Did We Learn?

Key themes and input that were incorporated into the draft revised objectives and alternative concepts developed as part of the VA Study include:

- Minimize effects to private properties, including subsurface easements
- Minimize disruptions to economic generators, such as the Del Mar Fairgrounds
- Demonstrate public stewardship by minimizing conflicts with prior and ongoing investments

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Preliminary Staff Proposed Alternatives



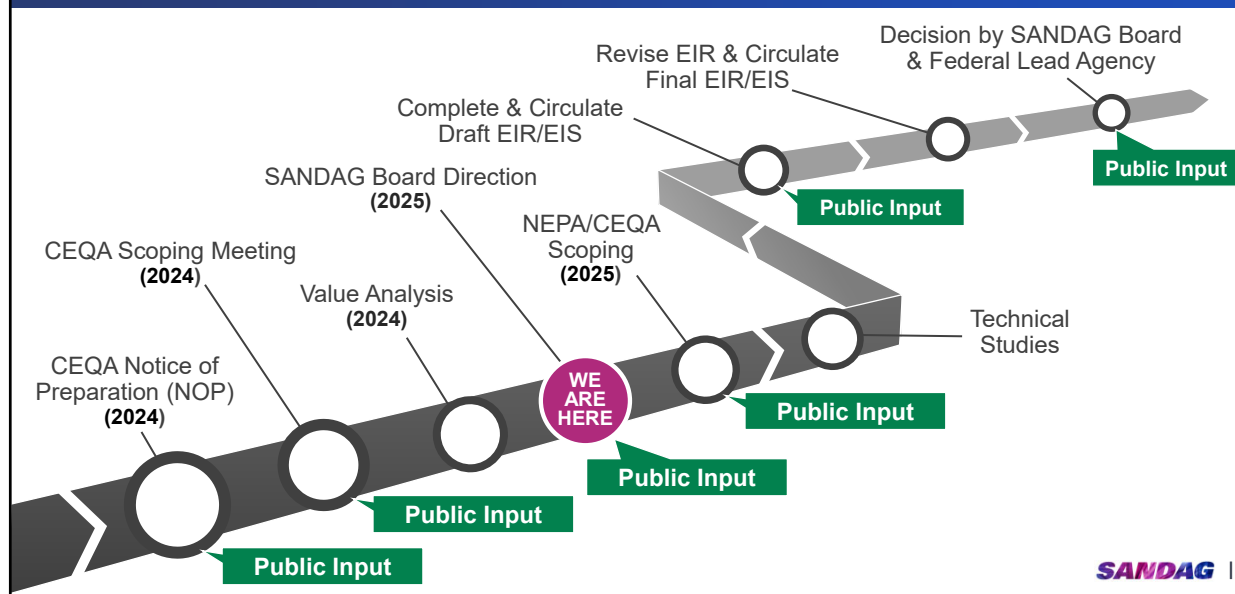
Preliminary Staff Proposed Alternatives ROM Costs

Color	Title	Estimated Cost (\$B)
Yellow	San Dieguito Bridge to I-5 Knoll	\$3.8 – \$5.1
Blue	Under Crest Canyon	\$3.7 – \$5.0
Purple	Under Camino Del Mar	\$3.3 – \$4.4
Green	Del Mar Bluffs Double Track Reinforced	\$1.9 – \$2.5

*Preliminary rough order of magnitude (ROM) cost estimates

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Environmental Process (CEQA/NEPA)



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