

# 2024 Board Retreat | AGENDA

**Friday, March 8, 2024**

**Salt Drift Pointe**

536 13th Street

Imperial Beach

California 91932

The Board of Directors meeting scheduled for Friday, March 8, 2024, will be held in person at Salt Drift Pointe. Participation in the meeting will be limited to members of the Board and public that are in attendance.

**Public Comments:** Members of the public may speak to the Board of Directors on any item at the time the Board of Directors is considering the item. Public speakers are generally limited to three minutes or less per person.

Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) (please reference Board of Directors Retreat in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. the business day before the meeting will be provided to members prior to the meeting. All comments received prior to the close of the meeting will be made part of the meeting record.

If you desire to provide in-person comment during the meeting, please fill out a speaker slip, which can be found in the meeting room (Salt Drift Pointe). Staff will call on members of the public who have timely requested to provide comment by name. All comments to be provided for the record must be made in writing via email or in person, per the instructions above.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG provides access to all agenda and meeting materials online at [sandag.org/meetings](https://sandag.org/meetings). Additionally, interested persons can sign up for email notifications at [sandag.org/subscribe](https://sandag.org/subscribe). A physical copy of this agenda may be viewed at the SANDAG Toll Operations Office, 1129 La Media Road, San Diego, CA 92154, at any time prior to the meeting.

**Vision Statement:** *Pursuing a brighter future for all*

**Mission Statement:** *We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.*

**Our Commitment to Equity:** *We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.*

*We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.*

*We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.*

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In compliance with the Americans with Disabilities Act (ADA), SANDAG will accommodate persons who require assistance in order to participate in SANDAG meetings. If such assistance is required, please contact the Clerk of the Board at [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) or at (619) 699-1985, at least 72 hours in advance of the meeting. To request this document or related reports in an alternative format, please call (619) 699-1900 or (619) 699-1904 (TTY), or fax (619) 699-1905 at least 72 hours in advance of the meeting.

SANDAG agenda materials can be made available in alternative languages. To make a request, call (619) 699-1900 in advance of the meeting.

Los materiales de la agenda de SANDAG están disponibles en otros idiomas. Para hacer una solicitud, llame al (619) 699-1900.

如有需要, 我们可以把SANDAG议程材料翻译成其他语言。  
请在会议前至少 72 小时打电话 (619) 699-1900 提出请求。

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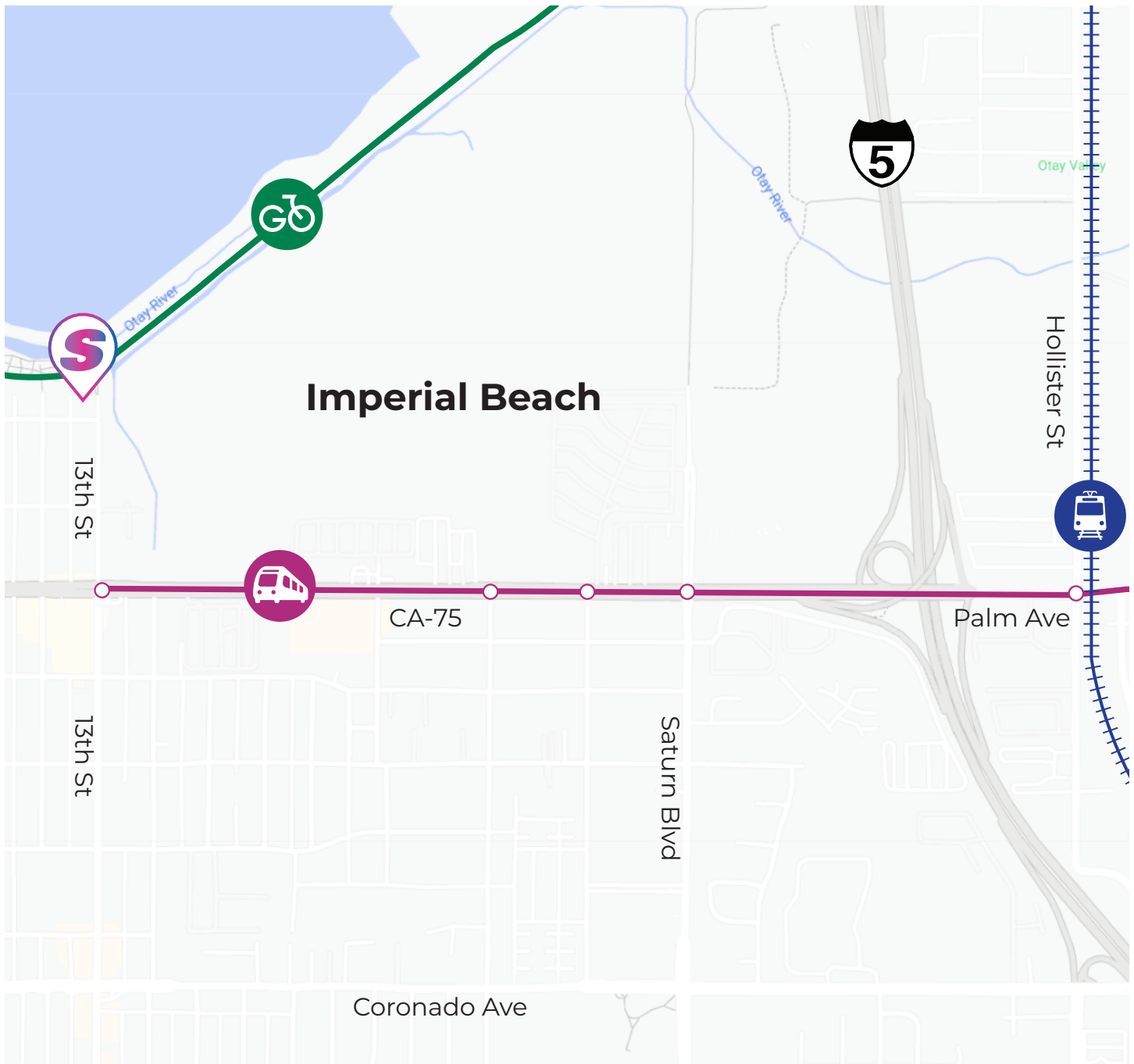
This meeting will be conducted in English, and simultaneous interpretation may be provided in Spanish if requested at least 72 hours in advance. Interpretation in additional languages will be provided upon request to [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) at least 72 business hours before the meeting. Esta reunión se llevará a cabo en inglés, y se ofrecerá interpretación simultánea en español. Se ofrecerá interpretación en otros idiomas previa solicitud a [clerkoftheboard@sandag.org](mailto:clerkoftheboard@sandag.org) al menos 72 horas antes de la reunión.

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免費語言協助 | 免費語言協助 | مساعدة ترجمة مجانية | 무료 언어 지원 | کمک زبان رایگان | 無料の言語支援 | Бесплатная языковая помощь  
Assistència lingüística gratuïta | मुफ्त भाषा सहायता | Assistance linguistique gratuite | ផ្លូវការសាស្ត្រាភិវឌ្ឍន៍  
ఉచిత భాషా సహాయం | ການຊ່ວຍເຫຼືອດ້ານພາສາພຣີ | Kaalmada Luqadda ee Bilaashka ah | Безкоштовна мовна допомога

**[SANDAG.org/LanguageAssistance](https://www.sandag.org/LanguageAssistance) | (619) 699-1900**

# 2024 Board Retreat | MAP

The SANDAG 2024 Board Retreat will be held at Salt Drift Pointe located off I-5 on 13<sup>th</sup> Street in Imperial Beach, which is accessible by the Blue Line Trolley , MTS Bus Route 933 & 934, and the Bayshore Bikeway.



Board Retreat

MTS Route 933/934

Blue Line Trolley

Bayshore Bikeway

Friday,  
March 8<sup>th</sup>

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**Breakfast available at 8:30 a.m.**

9:00 a.m.

## **Item #1 – Non-Agenda Public Comment/Member Comments**

Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on this agenda. Public speakers are limited to three minutes or less per person. Board members also may provide information and announcements under this agenda item. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Subjects of previous agenda items may not again be addressed under public comment.

## **Item #2 – SANDAG Board of Directors Workshop\***

The Board of Directors will participate in team-building and informational sessions focused on regional opportunities, challenges, and cross-jurisdictional collaboration.

### **Part I: Wearing our Regional Hats**

Board members will delve into the role of a Metropolitan Planning Organization, exploring community needs through data and participating in small group discussions to foster cross-region relationships and collective solutions.

### **Part II: Future of the San Diego Region**

Ray Major, SANDAG, and Nikia Clarke, San Diego Regional Economic Development Corporation, will share how the San Diego region will look different over the next few decades.

11:30 a.m.

## **Lunch**

### **Part III: Understanding Our Collective Opportunities and Challenges**

Board members will have the opportunity to dive into some of the competing priorities that SANDAG will have to balance while fulfilling its mission in the coming years.

### **Part IV: Moving Forward**

Board members will explore long term goals for the agency's future success.

### **Recap and Final Remarks**

3:30 p.m.

## **Adjourn**

\* next to an agenda item indicates that the Board of Directors also is acting as the San Diego County Regional Transportation Commission for that item and compensation for the legislative body following simultaneous meetings is Board of Directors \$150, and Regional Transportation Commission \$100.