



Board of Directors Agenda

Friday, February 9, 2024
10 a.m.

Welcome to SANDAG. The Board of Directors meeting scheduled for Friday, February 9, 2024, will be held in person in the SANDAG Board Room. While Board members will attend in person, members of the public will have the option of participating either in person or virtually.

For public participation via Zoom webinar, click the link to join the meeting: <https://us02web.zoom.us/j/86768785696>

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Public Comments: Members of the public may speak to the Board of Directors on any item at the time the Board is considering the item. Public speakers are generally limited to three minutes or less per person.

Persons who wish to address the members on an item to be considered at this meeting, or on non-agendized issues, may email comments to the Clerk at clerkoftheboard@sandag.org (please reference Board of Directors meeting in your subject line and identify the item number(s) to which your comments pertain). Comments received by 4 p.m. the business day before the meeting will be provided to members prior to the meeting. All comments received prior to the close of the meeting will be made part of the meeting record.

If you desire to provide in-person verbal comment during the meeting, please fill out a speaker slip, which can be found in the lobby. If you have joined the Zoom meeting by computer or phone, please use the "Raise Hand" function to request to provide public comment. On a computer, the "Raise Hand" feature is on the Zoom toolbar. By phone, enter *9 to "Raise Hand" and *6 to unmute. Requests to provide live public comment must be made at the beginning of the relevant item, and no later than the end of any staff presentation on the item. The Clerk will call on members of the public who have timely requested to provide comment by name for those in person and joining via a computer, and by the last three digits of the phone number of those joining via telephone. Should you wish to display media in conjunction with your comments, please inform the Clerk when called upon. The Clerk will be prepared to have you promoted to a position where you will be able to share your media yourself during your allotted comment time. In-person media sharing must be conducted by joining the Zoom meeting on the personal device where the content resides. Please note that any available chat feature on the Zoom meeting platform should be used by panelists and attendees solely for procedural or other "housekeeping" matters as comments provided via the chat feature will not be retained as part of the meeting record. All comments to be provided for the record must be made in writing via email or speaker slip, or verbally per the instructions above.

In order to keep the public informed in an efficient manner and facilitate public participation, SANDAG provides access to all agenda and meeting materials online at sandag.org/meetings. Additionally, interested persons can sign up for email notifications at sandag.org/subscribe. A physical copy of this agenda may be viewed at the SANDAG Toll Operations Office, 1129 La Media Road, San Diego, CA 92154, at any time prior to the meeting.

To hear the verbatim discussion on any agenda item following the meeting, the [audio/video](#) recording of the meeting is accessible on the SANDAG website.

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Message from the Clerk: In compliance with Government Code §54952.3, the Clerk hereby announces that the compensation for legislative body members attending the following simultaneous or serial meetings is: Executive Committee (EC) \$100, Board of Directors (BOD) \$150, and Regional Transportation Commission (RTC) \$100. Compensation rates for the EC and BOD are set pursuant to the SANDAG Bylaws, and the compensation rate for the RTC is set pursuant to state law.



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SANDAG operates its programs without regard to race, color, and national origin in compliance with Title VI of the Civil Rights Act. SANDAG has developed procedures for investigating and tracking Title VI complaints, and the procedures for filing a complaint are available to the public upon request. Questions concerning SANDAG nondiscrimination obligations or complaint procedures should be directed to the SANDAG General Counsel, John Kirk, at (619) 699-1997 or john.kirk@sandag.org. Any person who believes they or any specific class of persons to be subjected to discrimination prohibited by Title VI also may file a written complaint with the Federal Transit Administration.



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This meeting will be conducted in English, and simultaneous interpretation will be provided in Spanish. Interpretation in additional languages will be provided upon request to ClerkoftheBoard@sandag.org at least 72 business hours before the meeting.

Esta reunión se llevará a cabo en inglés, y se ofrecerá interpretación simultánea en español. Se ofrecerá interpretación en otros idiomas previa solicitud a ClerkoftheBoard@sandag.org al menos 72 horas antes de la reunión.

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ជំនួយភាសាឥតគិតថ្លៃ | ఉచిత భాషా సహాయం | ການຊ່ວຍເຫຼືອດ້ານພາສາຟຣີ | Kaalmada Luqadda ee Bilaashka ah |

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Vision Statement: *Pursuing a brighter future for all*

Mission Statement: *We are the regional agency that connects people, places, and innovative ideas by implementing solutions with our unique and diverse communities.*

Our Commitment to Equity: *We hold ourselves accountable to the communities we serve. We acknowledge we have much to learn and much to change; and we firmly uphold equity and inclusion for every person in the San Diego region. This includes historically underserved, systemically marginalized groups impacted by actions and inactions at all levels of our government and society.*

We have an obligation to eliminate disparities and ensure that safe, healthy, accessible, and inclusive opportunities are available to everyone. The SANDAG equity action plan will inform how we plan, prioritize, fund, and build projects and programs; frame how we work with our communities; define how we recruit and develop our employees; guide our efforts to conduct unbiased research and interpret data; and set expectations for companies and stakeholders that work with us.

We are committed to creating a San Diego region where every person who visits, works, and lives can thrive.

Board of Directors

Friday, February 9, 2024

Comments and Communications

1. Non-Agenda Public Comments/Member Comments

Public comments under this agenda item will be limited to five public speakers. Members of the public shall have the opportunity to address the Board on any issue within the jurisdiction of SANDAG that is not on the agenda. Public speakers are limited to three minutes or less per person. If the number of public comments under this agenda item exceeds five, additional public comments will be taken at the end of the agenda. Board members and SANDAG staff also may present brief updates under this agenda item.

Consent

+2. Approval of Meeting Minutes

Approve

Victoria Stackwick, Tessa Lero, SANDAG

The Board of Directors is asked to approve the minutes from its January 26, 2024 meeting.

[Meeting Minutes](#)

+3. Meetings and Events Attended on Behalf of SANDAG

Information

Victoria Stackwick, Francesca Webb, SANDAG

This report provides an update on meetings and events attended by Board members.

[Meetings and Events](#)

+4. Policy Advisory Committee Actions

Approve

Victoria Stackwick, Francesca Webb, SANDAG

The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees since the last Board meeting.

[PAC Actions](#)

Chair's Report

+5. Appointment of the Policy Advisory Committee Members and Designation of Transit Representatives to the Board of Directors

Information

Chairwoman Nora Vargas, SANDAG

This report provides a summary of the voting and advisory members appointed to the Policy Advisory Committees, including the Committee Chairs and Vice Chairs appointed by the SANDAG Chair, and the designation of Board members as transit representatives for the purpose of meeting federal requirements.

[Appointment of PAC Members and Transit Reps](#)

[Att. 1 - 2024 Policy Advisory Committees Membership](#)

[Att. 2 - Transit Reps Serving on BOD](#)

Reports

+6. ~~Otay Mesa East Port of Entry Update~~

~~Staff will present an update on the Otay Mesa East Port of Entry Project and information about a request from the U.S. Federal Government to explore a "soft opening" of the Project.~~

This item has been moved to a future meeting.

Discussion
/ Possible
Action

+7. 2025 Regional Plan: Initial Concept

Antoinette Meier, Cindy Burke, Susan Huntington, SANDAG

The Board of Directors is asked to provide feedback on the initial concept for the Draft 2025 Regional Plan, including projects, programs, policies, and estimated costs and revenues.

[2025 Regional Plan Initial Concept Discussion](#)

[Att. 1 - Summary of BOD Comments](#)

[Supporting Materials](#)

Discussion

8. Adjournment

The next Board of Directors meeting is scheduled for Friday, February 23, 2024, at 9 a.m.

+ next to an agenda item indicates an attachment

January 26, 2024, Meeting Minutes

[View Meeting Video](#)

Vice Chair Lesa Heebner (City of Solana Beach) called the meeting of the Board of Directors to order at 9 a.m.

1. Non-Agenda Public Comments/Member Comments

Public comments: Sara Ochoa, Alan C., Cori Schumacher, Michael Brando, Rita Clement.

Chief Executive Officer (CEO) Coleen Clementson recognized Consul General Carlos Gonzalez Guterrez for his service to SANDAG.

CEO Clementson informed the Board of changes to the draft February 9, 2024, Board agenda. The item regarding the Airport Connection update will be removed and an item regarding an update on the Otay Mesa East project will be added.

Member comments: Councilmember Vivian Moreno (City of San Diego), Councilmember Melanie Burkholder (City of Carlsbad), Councilmember Steve Goble (City of El Cajon), Councilmember John Duncan (City of Coronado), Deputy Mayor Jewel Edson (NCTD), Mayor Rebecca Jones (City of San Marcos), Councilmember Carolina Chavez (City of Chula Vista), Councilmember Luz Molina (City of National City), Deputy Mayor Terry Gaasterland (City of Del Mar), Acting Director Everett Townsend (Caltrans), Chairwoman Nora Vargas (County of San Diego).

Consent

2. Approval of Meeting Minutes

The Board of Directors was asked to approve the minutes from its January 12, 2024, meeting.

3. Approval of Proposed Solicitations and Contract Awards

The Board of Directors was asked to authorize the Chief Executive Officer to conduct a solicitation for Public Outreach Services for the San Diego LOSSN Rail Realignment - San Dieguito to Sorrento Valley Double Track (SDSVDT) Project.

4. New Grant Funding: Transportation Network Company Access for All Grant Program

The Transportation Committee recommended that the Board of Directors approve an amendment to the FY 2024 Program Budget accounting for all grant funding from the California Public Utilities Commission (CPUC) for FY 2022-2024.

5. Office of the Independent Performance Auditor's Revised Annual Audit Plan

The Board was asked to consider and adopt the OIPA's Revised Audit Annual Plan for FY 2024.

6. Overview of Developments in the Financial Markets, Quarterly Finance Report as of September 30, 2023*

This report provided an update on the latest developments in the financial markets, economy, sales tax revenues, and strategies being explored and implemented to minimize possible impacts to the TransNet Program.

7. Quarterly Progress Report on SANDAG'S Capital Program

This quarterly report provided an update on the status of the projects that comprise SANDAG's Capital Program as approved in the FY 2024 Program Budget through September 2023.

8. Policy Advisory Committee Actions

The Board of Directors was asked to ratify the actions taken by the Policy Advisory Committees since the last Board meeting.

9. Chief Executive Officer Delegated Actions*

In accordance with various Board Policies, this report summarized delegated actions taken by the Chief Executive Officer.

10. Conflict of Interest Code Updates

The Board of Directors was asked to approve the updates to the SANDAG Conflict of Interest Code.

Public comments: Alan C., Michael Brando, Consuelo, Mark, Truth, Mike, Blair B., Paul the Bold, The OriginalDra, Mary Davis, Corrinna Contreras.

A motion was made by Mayor Jones, and a second by Councilmember Ronn Hall (City of Santee), to approve the Consent Agenda including an amendment to Agenda Item No. 10, to add Disclosure Category 3 to all director and manager classifications.

The motion was withdrawn by unanimous consent of the Board of Directors.

Action: Upon a motion by Mayor Jones, and a second by Deputy Mayor Ryan Keim (City of Oceanside), the Board voted to approve the Consent Agenda.

The motion passed.

Yes: Chairwoman Vargas, Vice Chair Heebner, Councilmember Burkholder, Councilmember Chavez, Councilmember Duncan, Deputy Mayor Gaasterland, Councilmember Goble, Mayor Tony Kranz (City of Encinitas), Mayor Dane White (City of Escondido), Councilmember Jack Fisher (Imperial Beach), Councilmember Jack Shu (City of La Mesa), Mayor Racquel Vasquez (City of Lemon Grove), Councilmember Molina, Deputy Mayor Keim, Mayor Steve Vaus (City of Poway), Councilmember Moreno, Mayor Jones, Councilmember Hall, and Councilmember Katie Melendez (City of Vista).

No: None.

Abstain: None.

Absent: None.

Reports

11. Operational Process and System Control Audit for Board Member and Employee Travel and Other Business-Related Reimbursements

Audit Committee Chair David Zito (City of Solana Beach) introduced the item.

Independent Performance Auditor Courtney Ruby presented the findings of the Operational Process and System Control Audit for Board Member and Employee Travel and Other Business-Related Reimbursements (Audit).

Senior Director of Organizational Effectiveness Melissa Coffelt presented the management response to the Audit.

Public Comments: Alan C., Michael Brando, Consuelo, Truth, Mark, Paul the Bold, The OriginalDra.

Action: Information.

12. Toll Road Operations Update

Deputy CEO Ray Major discussed options to reduce costs during the transition to the new back-office system, including the role of HNTB and ETAN.

Public Comments: Alan C., Michael Brando, Truth, Mark, The OriginalDra, Paul the Bold.

Action: A motion was made by Second Vice Chair Heebner, and a second by Councilmember Molina, to direct staff to implement the proposed cost reduction measures, take all necessary steps to minimize continued funding to ETAN and HNTB while ensuring a functional tolling system and a successful transition to the new back-office system.

A substitute motion was made by Mayor Jones, and a second by Councilmember Burkholder, to implement the cost reduction measures and transition to the new back-office system utilizing ETAN, but to remove any contractual agreement with HNTB.

The substitute motion was withdrawn by unanimous consent of the Board of Directors.

The Board voted on the original motion after accepting a friendly amendment by unanimous consent to accept the \$50,000 credit from HNTB and directed staff to inform the Board in a timely manner if the expended amount approaches the credit.

The motion passed.

Yes: Chairwoman Vargas, Vice Chair Heebner, Councilmember Burkholder, Councilmember Chavez, Councilmember Duncan, Deputy Mayor Gaasterland, Councilmember Goble, Mayor Kranz, Mayor White, Councilmember Fisher, Councilmember Shu, Mayor Vasquez, Councilmember Molina, Deputy Mayor Keim, Councilmember Moreno, Mayor Jones, Councilmember Hall, and Councilmember Melendez.

No: None.

Abstain: None.

Absent: City of Poway.

13. 2025 Regional Plan: Initial Concept

Senior Director of Planning Antoinette Meier, Senior Director of Data Science Dr. Cindy Burke, and Director of Financial Planning, Budgets, and Grants Susan Huntington presented an overview of the initial concept for the draft 2025 Regional Plan, including projects, programs, policies, and estimated costs and revenues.

Public Comments: Cori Schumacher, Alan C., Rita Clement, Michael Beck, Michael Brando, Consuelo, Truth, Mark, Mike, Karl Aldinger, Paul the Bold, Diane Nygaard, Emma Rodriguez, Christina Marquez, Connor Proctor, Corinna Contreras, Karin Zirk, Pamela Heatherington, Blair B., Dan Silver, The OriginalDra, Jason Vance.

Action: Discussion.

Continued non-agenda comments: Paul the Bold, Camila Rang, Blair B., The OriginalDra, Pamela Heatherington, Phone #731.

14. Adjournment

The next Board of Directors meeting is scheduled for Friday, February 9, 2024, at 10 a.m.

Chairwoman Vargas adjourned the meeting at 1:21 p.m.

DRAFT

Confirmed Attendance at Board of Directors Meeting

Board of Directors	Title	Name	Attend
City of Carlsbad	Councilmember	Melanie Burkholder (Primary)	Yes
City of Chula Vista	Councilmember	Carolina Chavez (Primary)	Yes
City of Coronado	Councilmember	John Duncan (Primary)	Yes
County of San Diego	Chairwoman	Nora Vargas (Primary)	Yes
County of San Diego	Supervisor	Joel Anderson (Primary)	Yes
City of Del Mar	Deputy Mayor	Terry Gaasterland (Primary)	Yes
City of El Cajon	Councilmember	Steve Goble (Alternate)	Yes
City of Encinitas	Mayor	Tony Kranz (Primary)	Yes
City of Escondido	Mayor	Dane White (Primary)	Yes
City of Imperial Beach	Councilmember	Jack Fisher (Primary)	Yes
City of La Mesa	Councilmember	Jack Shu (Primary)	Yes
City of Lemon Grove	Mayor	Racquel Vasquez (Primary)	Yes
City of National City	Councilmember	Luz Molina (Primary)	Yes
City of Oceanside	Deputy Mayor	Ryan Keim (Primary)	Yes
City of Poway	Mayor	Steve Vaus (Primary)	Yes
City of San Diego	Councilmember	Joe LaCava (1st Alt)	Yes
City of San Diego	Councilmember	Vivian Moreno (1st Alt)	Yes
City of San Marcos	Mayor	Rebecca Jones (Primary)	Yes
City of Santee	Councilmember	Ronn Hall (1st Alt)	Yes
City of Solana Beach	Second Vice Chair	Lesa Heebner (Primary)	Yes
City of Vista	Councilmember	Katie Melendez (Primary)	Yes
Caltrans	Executive Director	Everett Townsend (1st Alt.)	Yes
Metropolitan Transit System	Councilmember	Patricia Dillard (Alternate)	Yes
North County Transit District	Deputy Mayor	Jewel Edson (Primary)	Yes
Imperial County	Supervisor	Jesus Eduardo Escobar (Primary)	Yes
U.S. Department of Defense	Deputy Director	Anna Shepherd (Alt)	Yes
Port of San Diego	Executive Director	Joe Stuyvesant (Primary)	No
San Diego County Water Authority	Director	Mel Katz (Primary)	Yes
SDCRAA	Director	Gil Cabrera (Primary)	Yes
Mexico	Consul General	Carlos González Gutiérrez (Primary)	Yes
SCTCA	Chairwoman	Erica Pinto (Primary)	Yes
Association of Planning Groups	Member	Robin Joy Maxson (Primary)	Yes

Meetings and Events Attended on Behalf of SANDAG

Overview

In accordance with Government Code requirements, when members of a legislative body attend meetings at the expense of the local agency, a report is to be provided summarizing such meetings. Since the last report, Board of Directors members reported their participation in the following meetings and events on behalf of SANDAG. Key topics of discussion are also summarized.

November 20, 2023: LOSSAN Agency Board of Directors Meeting (Virtual)

Mayor Pro Tem Priya Bhat-Patel (City of Carlsbad) attended the LOSSAN Board of Directors meeting as the official SANDAG representative. Mayor Pro Tem Bhat-Patel participated in discussions about the LOSSAN corridor and agency.

December 5, 2023: FACT Board of Directors Meeting

Councilmember Jewel Edson (Solana Beach) attended the FACT Board of Directors meeting as the official SANDAG representative. The FACT Board recognized members and their accomplishments and presented awards.

January 25, 2024: Representative Levin LOSSAN Press Event

Vice Chair Lesa Heebner (Solana Beach) attended the LOSSAN press event with Representative Levin and Senator Blakespear as the official SANDAG representative. Vice Chair Heebner joined them on a train ride to Oceanside as part of an effort to draw attention to the importance of the LOSSAN corridor.

Victoria Stackwick, Chief of Staff

Action: Information

This report provides an update on meetings and events attended by Board members.

Fiscal Impact:

Funding for expenses related to these meetings is provided via Overall Work Program Element No. 9000100 in accordance with Article III, Section 5 of the SANDAG Bylaws.

Schedule/Scope Impact:

None.

Policy Advisory Committee Actions

Overview

[SANDAG Board Policy No. 001](#) delegates certain responsibilities to the Policy Advisory Committees to allow SANDAG to effectively address key public policy and funding responsibilities. All items delegated to the Policy Advisory Committees are subject to ratification by the Board of Directors. Below are the delegated actions taken by the Policy Advisory Committees that are subject to ratification.

The links provided below will navigate to the SANDAG web page where the meeting agenda and minutes (when available) will be posted.

[Executive Committee, February 9, 2024¹](#)

Approved the draft February 23 and March 8, 2024, Board of Directors meeting agendas.

Victoria Stackwick, Chief of Staff

Action: **Approve**

The Board of Directors is asked to ratify the actions taken by the Policy Advisory Committees since the last Board meeting.

Fiscal Impact:

None.

Schedule/Scope Impact:

None.

¹ Any changes to these actions will be reported to the Board of Directors following the Executive Committee meeting on Friday, February 9, 2024.

Appointment of the Policy Advisory Committee Members and Designation of Transit Representatives to the Board of Directors

Overview

In accordance with [SANDAG Board Policy No. 002](#), the Board members from each of the subregions have appointed a Board member or alternate to serve as a primary member on each Policy Advisory Committee and one or more to serve as an alternate to each Policy Advisory Committee.

Pursuant to [SANDAG Board Policy No. 002](#), the Chair of the SANDAG Board of Directors has selected the Chair and Vice Chair for each of the Policy Advisory Committees. Attachment 1 identifies these designations as well as the voting and advisory members appointed to the Policy Advisory Committees.

Key Considerations

In accordance with federal surface transportation authorization, guidance requires representation by “providers of public transportation” on the Board of each Metropolitan Planning Organization (MPO) serving a transportation management area. The role of the public transportation representative is to consider the needs of all eligible providers of public transportation in the metropolitan planning area and to address those issues that are relevant to the responsibilities of the MPO. The policy guidance also states that the intent is for the public transportation representative to have equal decision-making rights and authority as other members on the Board.

Attachment 2 reflects the primary or alternate Board members who serve as a primary or alternate members on the Metropolitan Transit System and/or North County Transit District Boards. All SANDAG Board members simultaneously serving on the local transit boards will serve as public transportation representatives for the purpose of meeting the federal requirement.

Robyn Wapner, Director of Public Affairs

- Attachments:
1. 2024 Policy Advisory Committees Membership
 2. Public Transit Representatives Serving on the SANDAG Board of Directors as of February 2, 2024

Action: Information

This report provides a summary of the voting and advisory members appointed to the Policy Advisory Committees, including the Committee Chairs and Vice Chairs appointed by the SANDAG Chair, and the designation of Board members as transit representatives for the purpose of meeting federal requirements.

Fiscal Impact:

Per SANDAG Bylaws, Board Members serving as Policy Advisory Committee members and their alternates receive a stipend of \$100 per meeting attended.

Schedule/Scope Impact:

All appointments are effective immediately.



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
City of San Diego						
Primary	Sean Elo-Rivera, Vice Chair Council President	Raul Campillo Councilmember	Joe LaCava, Chair Council President Pro Tem	Vivian Moreno Councilmember	Raul Campillo Councilmember	
First Alternate	Raul Campillo Councilmember	Marni von Wilpert Councilmember	Vivian Moreno Councilmember	Sean Elo-Rivera Council President	Marni von Wilpert Councilmember	
Second Alternate	Vivian Moreno Councilmember					
County of San Diego						
Primary	Nora Vargas, Chairwoman Chairwoman	Monica Montgomery Steppe Supervisor	Terra Lawson-Remer Supervisor	Joel Anderson Supervisor	Joel Anderson Supervisor	
First Alternate	Monica Montgomery Steppe Supervisor	Joel Anderson Supervisor	Joel Anderson Supervisor	Nora Vargas Chairwoman	Monica Montgomery- Steppe Supervisor	
Second Alternate		Nora Vargas Chairwoman				
East County						
Primary	Racquel Vazquez Mayor City of Lemon Grove	Jack Shu, Chair Councilmember City of La Mesa	Bill Wells Mayor City of El Cajon	Laura Koval Councilmember City of Santee	John Minto, Vice Chair Mayor City of Santee	
Alternate	Jack Shu Councilmember City of La Mesa	Alysson Snow Councilmember City of Lemon Grove	Patricia Dillard Councilmember City of La Mesa	Patricia Dillard Councilmember City of La Mesa	Steve Goble Councilmember City of El Cajon	



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
North County Coastal						
Primary	Lesa Heebner, Second Vice Chair Mayor City of Solana Beach	Tony Kranz, Vice Chair Mayor City of Encinitas	Tracy Martinez, Vice Chair Councilmember City of Del Mar	Terry Gaasterland Deputy Mayor City of Del Mar	Rick Robinson Councilmember City of Oceanside	Dave Druker Mayor City of Del Mar
Alternate	Melanie Burkholder Councilmember City of Carlsbad	David Zito Councilmember City of Solana Beach	Joy Lyndes Deputy Mayor City of Encinitas	Ryan Keim Deputy Mayor City of Oceanside	Keith Blackburn Mayor City of Carlsbad	David Zito, Chair Councilmember City of Solana Beach
North County Inland						
Primary	Rebecca Jones Mayor City of San Marcos	Dane White Mayor City of Escondido	Rebecca Jones Mayor City of San Marcos	Dane White Mayor City of Escondido	Caylin Frank Deputy Mayor City of Poway	
Alternate	Steve Vaus Mayor City of Poway	Ed Musgrove Councilmember City of San Marcos	Ed Musgrove Councilmember City of San Marcos	Joe Garcia Councilmember City of Escondido	Ed Musgrove Councilmember City of San Marcos	Ed Musgrove Councilmember City of San Marcos
South County						
Primary	Luz Molina Councilmember City of National City	John Duncan Councilmember City of Coronado	Mike Donovan Councilmember City of Coronado	Carolina Chavez, Vice Chair Councilmember City of Chula Vista	Jose Rodriguez, Chair Councilmember City of National City	
Alternate	John Duncan Councilmember City of Coronado	Jose Rodriguez Councilmember City of National City	Alonso Gonzalez Deputy Mayor City of Chula Vista	Mitch McKay Councilmember City of Imperial Beach	Alonso Gonzalez Deputy Mayor City of Chula Vista	
Ex-Officio Members						
	Jack Shu Chair, Transportation Committee					
	Joe LaCava Chair, Regional Planning Committee					



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
	Jose Rodriguez Chair, Public Safety Committee					
	David Zito Chair, Audit Committee					
	Jesus Eduardo Escobar Chair, Borders Committee					
Additional Members						
Public Members						
						Shawnee Pickney-Forrest
						Rowena Dorsey
						Agnes Wong Nickerson
Imperial County						
Primary				Jesus Eduardo Escobar, Chair Supervisor Imperial County		
Alternate				Luis Plancarte Supervisor, Imperial County		
Metropolitan Transit System						
Primary		Vivian Moreno Councilmember City of San Diego				



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
Alternate		Marcus Bush Councilmember City of Imperial Beach				
North County Transit District						
Primary		Priya Bhat-Patel Mayor Pro Tem City of Carlsbad				
First Alternate		Jewel Edson Deputy Mayor City of Solana Beach				
Second Alternate		Corinna Contreras Councilmember City of Vista				
San Diego County Regional Airport Authority						
Primary		Esther Sanchez Mayor City of Escondido				
Alternate		Rafael Perez				
Port of San Diego						
Primary		Vacant	Danielle Moore Commissioner			
Alternate		Vacant	Vacant			
Regional Fire / Emergency Medical Services						
Primary					Dave McQead Chief, Rancho Santa Fe Fire District	
First Alternate					Criss Brainard Chief, San Miguel Fire Protection District	



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
San Diego County District Attorney						
Primary					Summer Stephan District Attorney	
First Alternate					Jorge Duran Chief Investigator	
Second Alternate					Donald Holmes Deputy Chief Investigator	
San Diego County Sheriff						
Primary					Kelly Martinez Sheriff	
Alternate					Richard Williams Undersheriff	
Second Alternate					Brian Nevins Assistant Sheriff	
County Chief's / Sheriff's Association						
Seat A, Primary					Chuck Kaye Chief, Coronado Police Department	
Seat A, Alternate					José Tellez Chief, National City Police Department	
Seat B, Primary					Fred Armijo Chief, Oceanside Police Department	
Seat B, Alternate					Roxana Kennedy Chief, Chula Vista Police Department	
San Diego Police Department						



2024 Policy Advisory Committee Membership

	Executive Committee	Transportation Committee	Regional Planning Committee	Borders Committee	Public Safety Committee	Audit Committee
Primary					David Nisleit Chief, City of San Diego Police Department	
First Alternate					Chris McGrath Assistant Chief, City of San Diego Police Department	
Second Alternate					Paul Connelly Assistant Chief, City of San Diego Police Department	

**Public Transit Representatives Serving on the SANDAG Board of Directors
as of February 2, 2024**

Metropolitan Transit System (MTS) Primary Board Members on the Board of Directors

Patricia Dillard, Councilmember, City of La Mesa*
Mike Donovan, Councilmember, City of Coronado*
Sean Elo-Rivera, Council President, City of San Diego
Caylin Frank, Deputy Mayor, City of Poway*
George Gastil, Councilmember, City of Lemon Grove*
Todd Gloria, Mayor, City of San Diego
Steve Goble, Councilmember, City of El Cajon*
Alonso Gonzalez, Deputy Mayor, City of Chula Vista*
Ronn Hall, Councilmember, City of Santee*
Matthew Leyba-Gonzalez, Mayor Pro-Tem, City of Imperial Beach*
Monica Montgomery Steppe, Supervisor, County of San Diego*
Vivian Moreno, Councilmember, City of San Diego*

MTS Alternate Board Members on the Board of Directors

Raul Campillo, Councilmember, City of San Diego*
Carolina Chavez, Councilmember, City of Chula Vista
John Duncan, Councilmember, City of Coronado
Laura Koval, Councilmember, City of Santee*
Joe LaCava, Councilmember, City of San Diego*
John Minto, Mayor, City of Santee
Brian Pepin, Councilmember, City of Poway*
José Rodriguez, Councilmember, City of National City*
Nora Vargas, Chair, County of San Diego

North County Transit District (NCTD) Primary Board Members on the Board of Directors

Jewel Edson, Councilmember, City of Solana Beach*
Priya Bhat-Patel, Mayor Pro Tem, City of Carlsbad*
Tracy Martinez, Councilmember, City of Del Mar*
Kellie Hinze, Councilmember, City of Encinitas*
Joe Garcia, Deputy Mayor, City of Escondido*
Sharon Jenkins, Deputy Mayor, City of San Marcos*

NCTD Alternate Board Members on the Board of Directors

Dave Druker, Mayor, Del Mar*
Tony Kranz, Mayor, City of Encinitas
Dane White, Mayor, City of Escondido
Terra Lawson-Remer, Supervisor, County of San Diego*
Ed Musgrove, Councilmember, City of San Marcos*
Katie Melendez, Deputy Mayor, Vista

* Alternate to SANDAG Board of Directors

** Advisory member to SANDAG Board of Directors

2025 Regional Plan: Initial Concept

Overview

Over the past year, staff has collaborated with the Board of Directors and public to define goals, guiding principles, and priorities for the 2025 Regional Plan. Each of the workshops that was held with the Board helped to inform development of an initial concept that includes projects, supporting programs and policies, and estimated costs and revenues.

The initial concept was created to provide an opportunity for the Board to provide feedback to staff before modeling work begins to determine if it meets state and federal requirements, which mandate that the Regional Plan reduce a certain amount of pollution and traffic for the region to be able to keep receiving funding for local transportation projects.

Key Considerations

On [January 26, 2024](#), the Board of Directors held a workshop to review the initial concept for Draft 2025 Regional Plan, including [proposed projects](#), [programs/policies](#), and [potential funding strategy](#). A detailed summary of the feedback received during the workshop is provided as Attachment 1.

Next Steps

Over the next several weeks, staff will be offering briefings on the initial concept for member agency staff. Member input will be used to update the initial concept and begin modeling to determine if it meets state and federal requirements for reducing pollution and traffic.

If the initial concept does not meet these requirements, staff will work with the Board to identify the best combination of projects, programs, and policies with a goal of meeting the targets so the region will continue to be eligible for state and federal funding.

Antoinette Meier, Senior Director of Regional Planning

Attachment: 1. Summary of January 26, 2024, Board Workshop Comments

Action: Discussion

The Board of Directors is asked to provide feedback on the initial concept for the Draft 2025 Regional Plan, including projects, programs, policies, and estimated costs and revenues.

Fiscal Impact:

Development of the 2025 Regional Plan is funded through Overall Work Program Element Nos. 3103000 and 3100406.

Schedule/Scope Impact:

The 2025 Regional Plan will be developed over the next two years and is expected to be brought to the Board of Directors for approval in late 2025.

Summary of January 26, 2024 Board Workshop Comments (in no particular order)

North County

- Support for grade separations along the SPRINTER and COASTER corridors
- Support for advancing LOSSAN corridor improvements quickly and a more coordinated approach to implementation. Support for near term elements including the Del Mar Bluffs Stabilization round 5 and San Dieguito River bridge, as well as the Del Mar tunnel
- Questions about the need for double tracking the SPRINTER
- Concerns about Rapid bus routes and supporting infrastructure:
 - Routing changes proposed for several Rapid projects
 - Interest in express bus options for coastal routes
 - Request for more bus routes providing east-west connections
 - Opposition to bus-only lanes or major roadway modifications for Rapid projects in Escondido, Carlsbad, and San Marcos
- Support for Flexible Fleets and microtransit, with interest in expanding the service areas in Encinitas, Solana Beach, and Vista
- Request for more bus routes with stops near schools
- Support for adding lanes and no general-purpose lane conversions on SR 78
- Support for the I-5/SR 78 connector project in the early years of the plan
- Request to prioritize active transportation in Vista
- Questions regarding the cost of projects compared to their effectiveness and impact on reducing GHG
- Request for more information on transit ridership
- Request for information on the total mileage of managed lanes included in the initial concept

Central and East County

- Desire to construct the Purple Line by 2035
- Prioritize grade separation projects on the Orange and Blue Line Trolley lines south of I-8 and explore including the heavy rail connection to East County from the 2021 Regional Plan
- Concern about protection of Los Peñasquitos Lagoon throughout the LOSSAN project
- Support managed lanes on I-8, SR-94, and SR-125 to align the timing with implementation of managed lanes on I-805 and I-15
- Concern that the Voigt Drive direct access ramp may be very expensive and funds may be better used on other projects
- Support increasing and prioritizing NEV or microtransit, specifically in Sorrento Valley and throughout Central/East County
- Desire to stay involved in planning of Rapid bus routes in areas such as Pacific Beach and La Jolla to ensure their effectiveness; questions regarding cost of these routes

- Support increasing transit options to connect to unincorporated areas, including the Ramona Estates neighborhood
- Support more investments in unincorporated areas
- Analysis should include an indicator to show which projects would help to reduce health impacts, especially for communities currently impacted by air pollution
- City of San Diego requested to move as many projects as possible from the revenue unconstrained to the constrained network to support policies for housing development and zero parking
- Consider the needs of military commuters that travel from Riverside County
- Interest in connecting schools to the transit system so students across the region can take advantage of the Youth Opportunity Pass program

South County

- Regarding transit:
 - Complete the Purple Line as soon as possible
 - Improve cross-border options
 - Increase transit hours of operation, frequency, and connections
 - More connections and service hours to support students, the service industry, and military facilities (including ferry service)
 - Increase frequency and extend service area of Rapid 225 to connect to communities further North and South
 - Reconsider current routing of Rapid 227 to avoid smaller residential streets
- Remove the SR 125 toll in 2027
- Additional truck routes to SR 125 once tolling expires
- Regarding truck routes and traffic on I-805
 - Dynamic truck scheduling
 - Consider reversible lanes
- Bike routes to universities, colleges, and schools, as well as the U.S-Mexico border
- Noted that current legislation does not allow for any tolling on SR 75
- Prioritize implementation of the San Ysidro Mobility Hub and eliminate the Central Mobility Hub
- Prioritize funding for Flex Fleet service in Coronado
- Interest in improving cross border projects to support the regional economy

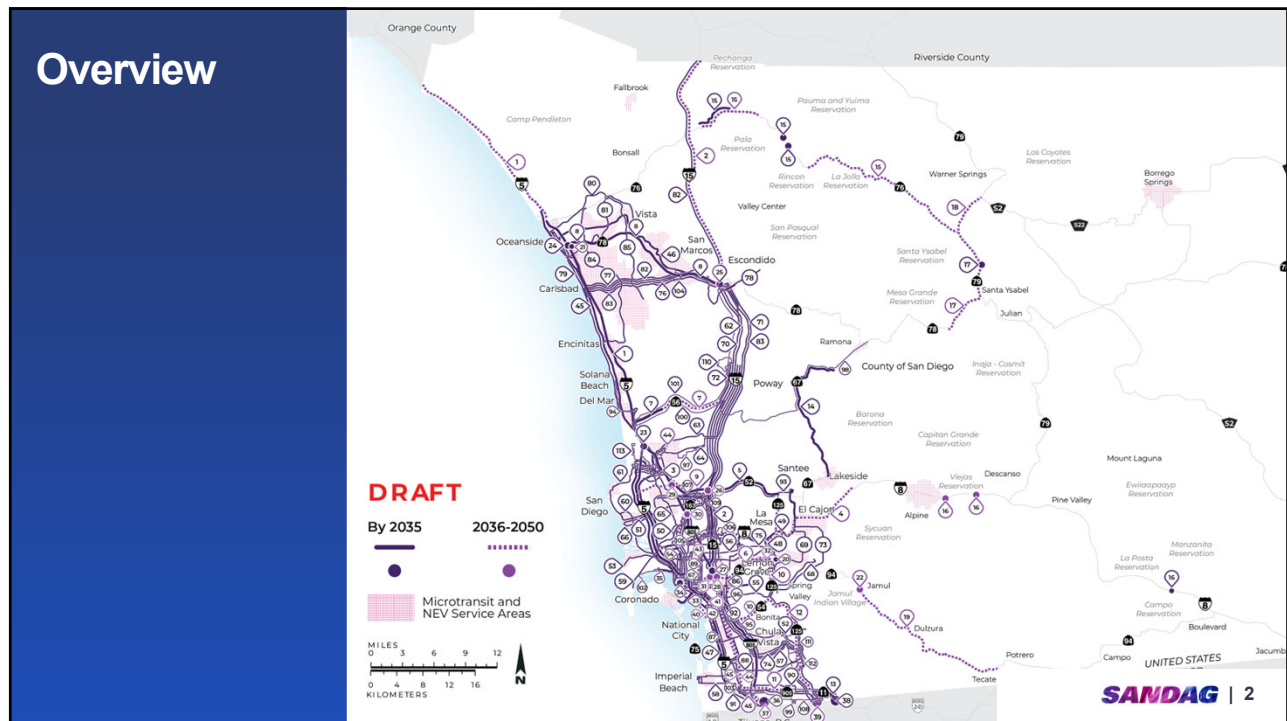


DRAFT 2025 Regional Plan: Initial Concept Summary

Board of Directors | Item 7

February 9, 2024

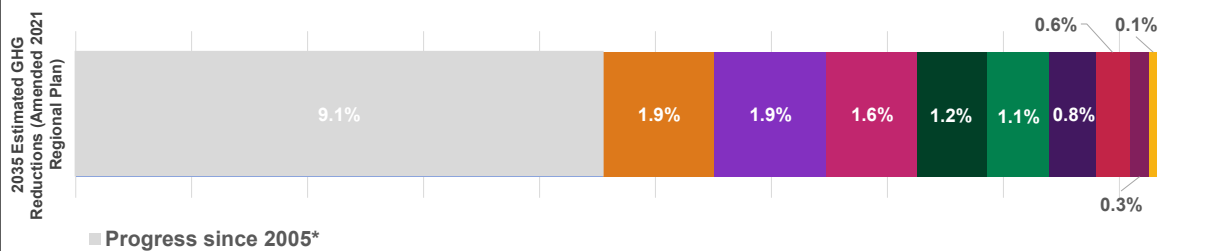
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Amended 2021 Regional Plan GHG Reduction Target and Strategies

GHG Reduction Target: 19% GHG Reductions: 18.6%



*Projects, services, and policies

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Policies and Programs



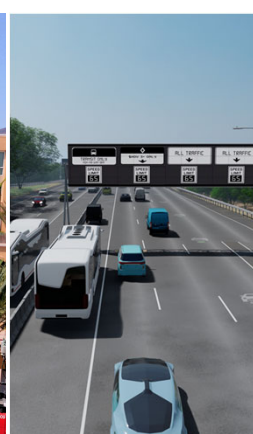
Pricing
Strategies



Climate



Housing and
Land Use



Transportation
Technology



Transportation
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Management

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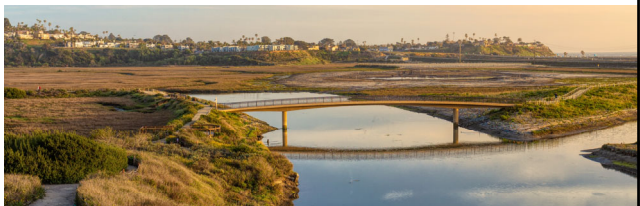
Policies and Programs



Vision Zero



Digital Equity



Habitat Conservation



Parking & Curb
Management



Fix it First



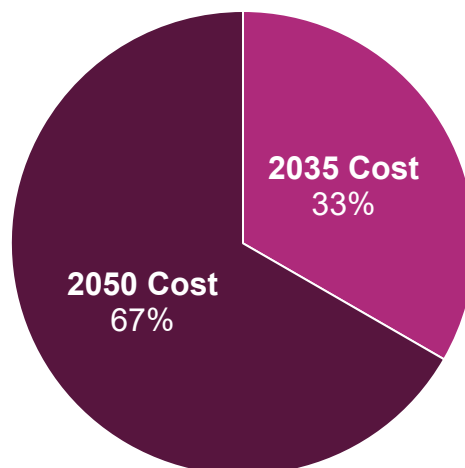
Health

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Estimated Cost of Implementation

Total Cost: \$139–162 Billion



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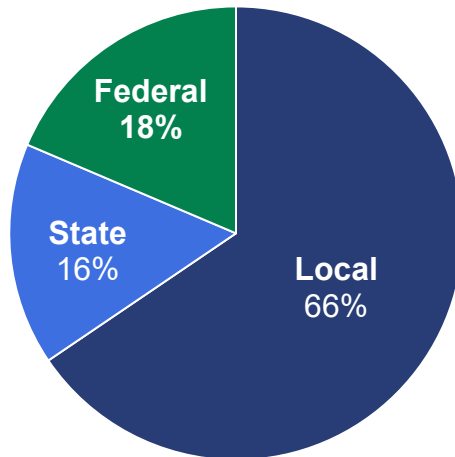
Estimated Total Revenue

\$139 – 162 Billion

Local: \$92–107 Billion

State: \$22–26 Billion

Federal: \$25–29 Billion



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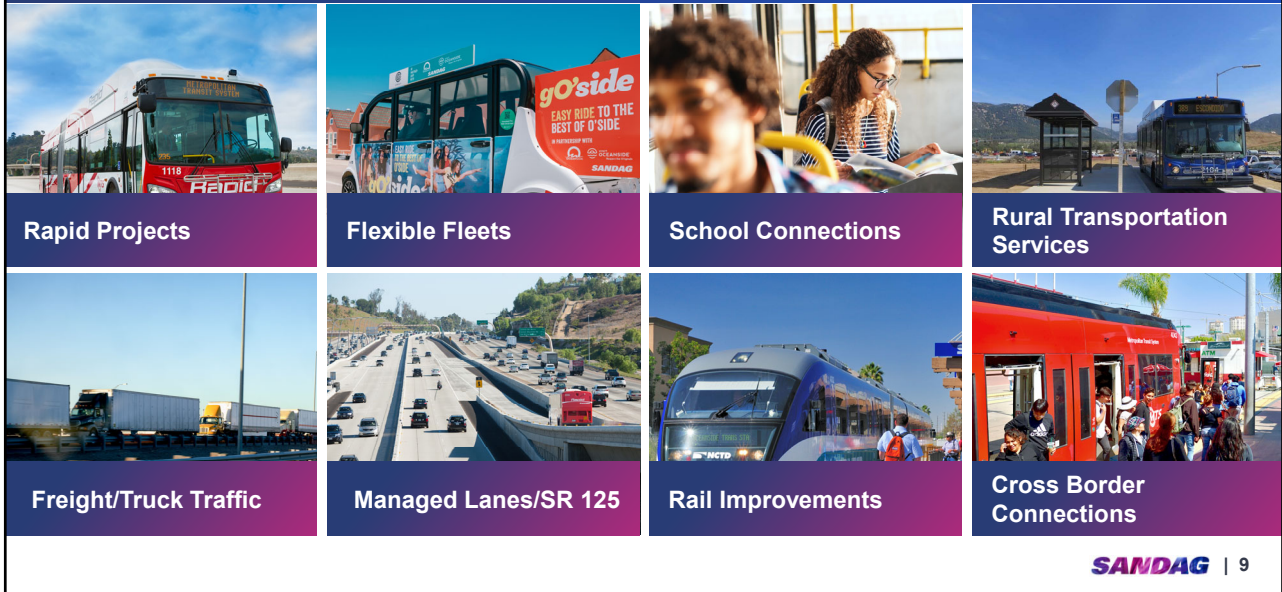
Initial Concept Workshop



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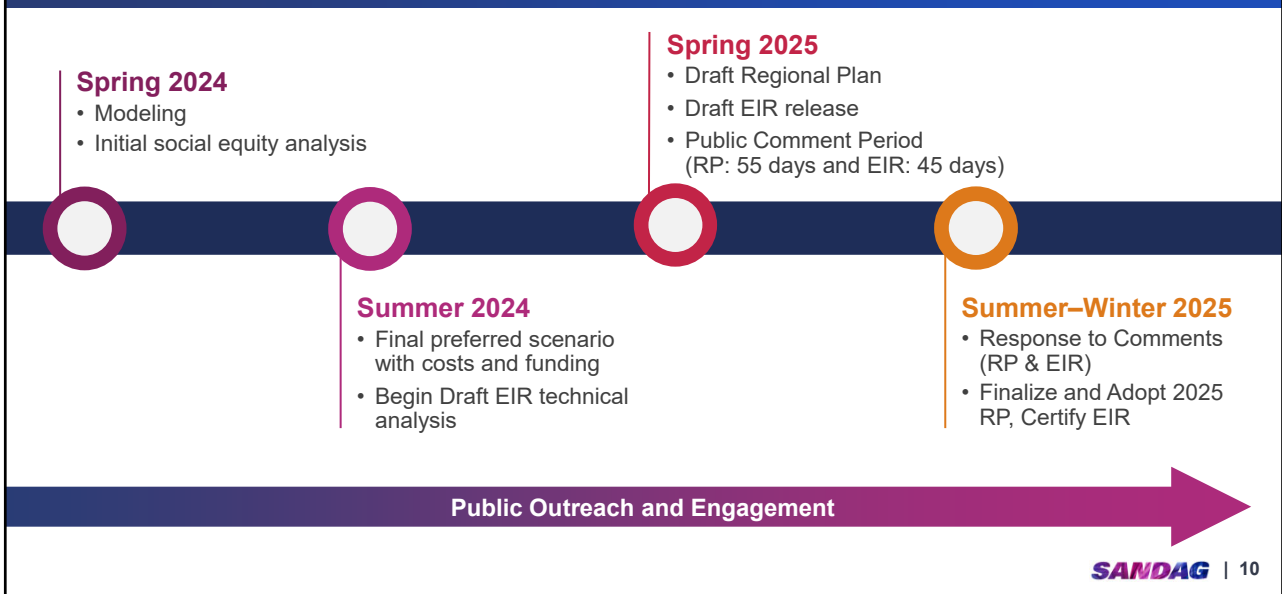
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Board Feedback



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Next Steps



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